

Southeast Missouri
ECONOMIC DEVELOPMENT DISTRICT

2019 CEDS ANNUAL PROGRESS REPORT



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2019 PROGRESS REPORT

GRANTEE: Southeast Missouri Regional Planning and Economic Development Commission

PROJECT NUMBER:
ED18DEN3020015

PERIOD COVERED:
January 1, 2019 – December 31, 2019

ADJUSTMENTS

The Southeast Missouri Economic Development District coincides with the area served by the Southeast Missouri Regional Planning and Economic Development Commission. In effect, the District and the Region are the same, and the Board of Directors of the Planning Commission functions as the District Board of Directors in administering the District Program.

There was one change to the composition of the Board of Directors during 2019. Kimberly Baumann replaced Van Robinson who resigned as the Representative for Private Sector. Ms. Bauman works for Mississippi Lime Co. There is no at-large representative at this time. The following chart lists current board composition and professional or economic sector representation.

BOARD OF DIRECTORS

3. Government Representatives:

NAME	GOVERNMENT	POSITION
Patrick Mullins	St. Francois County	Associate Commissioner
Garry Nelson	Ste. Genevieve County	Presiding Commissioner
Leo Arnzen	Bollinger County	Presiding Commissioner
Clint Tracy	Cape Girardeau County	Presiding Commissioner
Scott Meyer	City of Cape Girardeau	City Manager
Jim Scaggs	Iron County	Presiding Commissioner
Robert Lourwood	City of Ironton	Mayor
Kelly Korokis	City of Fredericktown	Mayor
Ken Baer	City of Perryville	Mayor
Greg Beavers	City of Farmington	City Administrator
Earl Parker	City of Marble Hill	Mayor

EDA requires that 51% to 65% of the board members be government representatives [13 CFR Part 304.2(c)]. There are currently 11 government representatives (64.7%) serving on the board.

2. Non-Government Representatives

3. Private Sector Representatives

NAME	COMPANY/ENTERPRISE	POSITION
John Singleton	Black River Electric Cooperative	CEO
Kimberly Baumann	Mississippi Lime Co	Director of Environmental Affairs
Paul Hassler	Hope Church	Associate Pastor
Jay Wengert	Wengert Bros. LLC	Co-Owner

B. Stakeholder Organization Representatives

NAME	COMPANY/ENTERPRISE	POSITION
Keri McCrorey	EMAA (workforce development)	Development Director
Steve Williams	Representative of Minority Interests (economic, housing, etc.)	Housing Assistance Coordinator

EDA requires that no less than 35% to 49% of the board be non-government representatives. Currently, there are six non-government representatives (35.3%) on the Board of Directors.

3. At-Large Representatives:

At-large representatives may constitute 0% to 14% of the Board of Directors. Currently, there are no at-large representatives serving on the Board (0%),

CALCULATIONS		
	Number	Percent
Government Representatives (51-65%)	10	64.7%
Non-Government Representatives (35-49%)	6	35.3%
Private Sector Representatives (at least 1)	4	
Stakeholder Organization Representatives (at least 1)	2	
At-Large Representatives (0-14%)	0	0.0
Total Board Membership	16	100%

CEDS COMMITTEE

In compliance with EDA guidelines [CFR Part 303.6(a)], the CEDS Committee membership is structured to ensure that at least 51% of the committee consists of private sector representatives. Currently, 55% of the members of the Committee are private sector representatives. No more than 49% of the Committee may be representatives of other economic interests. Currently, 45% of the Committee represents other interests. The CEDS Committee consists of the following members:

Private Sector Representatives

Van Robinson Citizens Electric Corporation	Gil Kennon Mineral Area College	Don Palisch Farmer
John Singleton Black River Electric Coop	Chris Koehler Koehler Engineering & Surveying	Brad Moll Meyer Bus Line
Kim Bauman Mississippi Lime	Tony Cole Cole Family Funeral Home	Bill Jokerst Farmer
Ken Bateman Southeast Missouri Hospital	David Flieg Flieg's Equipment, Inc.	Kevin Cook First State Community Bank
Mark Shaughnessy Edward Jones Investments	Roy Panchot Farmer	Ronnie Inman Ste. Genevieve-Modoc Ferry
Jeremy Leach Parkland Healthmart Pharmacy	Lance Mayfield Farmers Insurance Group	Daphne Ward Electro-Spect Testing Systems, Inc.
Jeannette Halket The Parlor Bed & Breakfast	Jay Lottes Rozier Food Centre	Dennis Vinson Signature Paper & Packaging
Tom Keim Ste. Genevieve County Memorial Hospital		

Public Officials/Community Leaders/Etc.

Richard Proffer University Extension	John Link Jackson R-II School District	June O'Dell Workforce Investment Board
Letitia (Tish) Johnson University Extension Ste. Genevieve and Ste. Francois Counties	Eva Dunn Bollinger County Chamber of Commerce, Museum and Library	Bob Mooney Presiding Commissioner Madison County
Roger McMillon Mineral Area College	Mandi Brink Semo Port Regional Port Authority	Larry Booth Camp Penuel
Candy Hente Farmington Regional Chamber of Commerce	Scott Sattler Perry County IDA	Clint Tracy Presiding Commissioner Cape Girardeau County
Lana Johnson Southeast Missouri Area Agency on Aging	Heather Garner East Missouri Action Agency	Anna Kleiner Economic Developer Park Hills
Brent Buerck City Administrator Perryville	Mark Baker Southeast Missouri Labor Council	Nathan McKie Iron County Economic Partnership

CEDS COMMITTEE CALCULATIONS		
	NUMBER	PERCENT
Economic/Private Sector Representatives (at least 51%)	22	55.0%
Community Organizations/Elected Officials (no more than 49%)	18	45.0%
Total CEDS Committee Membership	40	100.00%

The EDD Board of Directors and the CEDS Committee are assisted by an experienced staff consisting of:

NAME	POSITION	TELEPHONE	EMAIL ADDRESS
Barry Horst	Executive Director (res.)		
Drew Christian	Deputy Director	573-547-8357, Ext 315	dchristian@semorpc.org
Rebecca Pecaut	Executive Assistant	573-547-8357, Ext 300	rpecaut@semorpc.org
Erica Palmer	Fiscal Officer	573-547-8357, Ext. 300	epalmer@semorpc.org
Sharon Gotto	Clerical Aid	573-547-8357, Ext. 319	sgotto@semorpc.org
Ronald R. Steele	Economic Development Planner (ret.)		
Margaret M. Yates	Grant Administrator	573-547-8357, Ext. 304	myates@semorpc.org
David Grimes	Regional Planner (ret.)		
Leslie Seabaugh	Regional Planner	573-547-8357, Ext. 302	lseabaugh@semorpc.org
Stan W. Balsman	GIS Director/Coordinator	573-547-8357, Ext. 305	sbalsman@semorpc.org
Jeremy Tanz	GIS/IT Specialist – Executive Director	573-547-8357, Ext. 310	jtanz@semorpc.org

There were many changes to staff during 2019. In April, Mr. Horst resigned as the Executive Director, and left to work with in Engineering Firm in Cape Girardeau. In July, Mr. Balsman changes his status from Full-time to Part-time. In August, Mr. Tanz was named the new Executive Director. In September Mr. Grimes and Mr. Steel retired.

REPORT

The 2019 Progress Report is organized by the specific items included in the Scope of Work which was submitted to EDA as part of the contract with the Southeast Missouri Economic Development District for 2019 (EDA Investment No. ED16DEN3020006). Scope of Work items are displayed in red, while the work performed under each work item is printed in black.

Organizational Support Services

- 1. Provide overall support of the organization’s Economic Development District Program, including clerical support and accounting.**

Accomplishments:

The staff of the Southeast Missouri Regional Planning and Economic Development Commission continued to provide direct support for all aspects of the Southeast Missouri Economic Development District program throughout the year, including clerical and accounting services. The EDD staff works with county and community officials, economic developers, community organizations, port authorities and business prospects in support of projects that will expand the economy of the District and provide additional jobs for District residents. The EDD staff also provides

information about any significant industrial plant closure to the District’s EDA Economic Development Representative.

Quantifiable Deliverables:

Quantifiable deliverables included preparing and distributing meeting notices, taking and issuing minutes of all meetings, issuing news releases, and providing ongoing accounting services for all EDD programs. Deliverables also include maintenance and continued updating of the EDD website.

Difficulties Encountered:

No difficulties were encountered. The EDD staff routinely provides full support services for all of the agency’s programs.

- 2. As the designated Regional Clearinghouse under Executive Order 12372, the District will conduct monthly reviews of individual state and local projects being brought before the Board of Directors.**

Accomplishments:

The SEMO RP & EDC serves as the Regional Clearinghouse for the Southeast Missouri Region under the State and Local Review and Comment Process instituted by Presidential Executive Order 12372 and the Governor’s Executive Order 83-6. During 2019, thirteen projects were submitted to the Board of Directors as part of the public notification process.

Projects submitted are listed each month on the Commission’s agenda which is distributed to the membership and the various news media in the Region and posted on the Planning Commission’s website. The membership has an opportunity to review each project and ask questions or request additional details. Projects submitted by the Planning Commission are included for public notice only.

Quantifiable Deliverables:

Quantifiable deliverables are the projects that were included in the public notification process in 2019. These are listed in the following table.

**Public Notification Projects
January 1, 2019 through December 31, 2019**

February	Southeast Missouri State University	Funding will be used to acquire a Powder X-ray Diffractometer with \$228,400 requested from NSF, for a total project cost of \$228,400.
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March	Southeast Missouri Regional Planning Commission	Requested funding will be used to replace a front-end loader and over the road tractor with \$121,098 requested from the U. S. EPA and the applicant providing \$363,296 for a total project cost of \$484,394.
	Marquette Tech District Foundation, Inc.	Applicant is requesting \$750,000 from DOC, \$325,000 from the applicant, \$813,400 private investment and \$215,000 from Missouri with projected project income of \$111,000 for a total project of \$2,214,400.
	Southeast Missouri Regional Planning Commission	Applicant is requesting \$41,250 from the National Clean Diesel Emissions Reduction Program to replace a dump truck, with the applicant providing \$123,750 in other funds, for a total project cost of \$165,000.
	Southeast Missouri Regional Planning Commission	Applicant is requesting \$390,000 from the National Clean Diesel Emissions Reduction Program to replace two refuse haulers and one aerial platform, with the applicant providing \$1,170,000 in other funds, for a total project cost of \$1,560,000.
	Southeast Missouri Regional Planning Commission	Applicant is requesting \$43,104 from the National Clean Diesel Emissions Reduction Program to replace a dump truck, with the applicant providing \$129,313 in other funds, for a total project cost of \$172,417.
April	East Missouri Action Agency	Funds will be used to operate Head Start programs with \$82,022 provided by Health and Human Services and \$16,405 provided by the agency for a total project cost of \$98,427.
May	Madison County	Applicant is requesting \$1,000,000 from Rural Health Care Services Outreach for a total project cost of \$1,000,000
	East Missouri Action Agency	Funds will be used to operate weatherization program with \$120,000 provided by Rural Housing Preservation and \$16,405 provided by the agency for a total project cost of \$98,427.
	Southeast Missouri State University	Applicant is requesting \$194,386 from Department of Education, \$146,000 from the applicant, and \$31,596 from Missouri with projected project income of \$940,000 for a total project of \$1,311,982.
June	Saint Francois Medical Center	Applicant is requesting \$600,000 from Department of Health and Human Services, \$39,909 from the applicant for a total project of \$639,909.
August	Cape Girardeau Police Department	Funding will be used for fleet expansion with \$16,117 requested from Edward Byrne Memorial Justice Assistance Grant Program and the applicant committing \$2,000 in local funds for a project total

		of \$18,117.
November	Madison County Health Department	Funding will be used for superfund health education with \$764,386 requested from Superfund State Agreement for a project total of \$764,386.

Difficulties Encountered:

No difficulties were encountered.

3. Provide regular information to the District’s membership regarding funding opportunities for community, transportation and economic development projects.

Accomplishments:

During 2019, the SEMO RP & EDC continued to provide a variety of informational activities designed to keep the membership informed about grant opportunities and governmental actions that could impact the District. These included reports at Commission meetings, news releases, and up-to-date postings on the Commission’s website.

News releases are issued before meetings, listing topics on the agenda, special reports or guest speakers. All news releases concerning meetings state that Commission meetings are open to the public and that the public is welcome to attend. News releases are provided to all print and broadcast news media in the District. All meeting agendas, meeting minutes and bulletins prepared by the EDD staff are also posted on the Southeast Missouri Regional Planning and Economic Development Commission’s website (www.semorpc.org).

Quantifiable Deliverables:

Quantifiable deliverables included public notification of multiple funding opportunities. During the year, the Commission provided information about grant opportunities available through:

- The Delta Regional Authority grant program
- The USDA Rural Infrastructure Loans and Grants Program
- The Missouri Community Development Block Grant Program administered by the Missouri Department of Economic Development
- The Southeast Missouri Solid Waste Management District grant program
- The Diesel Emission Reduction Act program administered by the Missouri Department of Natural Resources

- Homeland Security equipment grant program
- Missouri Department of Transportation Port Administrative and Ferry Subsidy grant program
- Missouri Department of Transportation Alternatives Program (TAP)
- The Energy Efficiency and Conservation Block Grant Program administered by the Missouri Department of Natural Resources
- The Missouri Department of Transportation Port Capital Improvement Program
- The Missouri Department of Natural Resources Scrap Tire Materials grant program.
- The Federal Highway Administration's Ferry Boat Discretionary Fund.
- Federal Home Loan Bank Affordable Housing Program
- The Missouri Department of Natural Resources Wastewater Treatment Grant/Loan program.
- The Community Development Block Grant (CDBG) Disaster Preparedness Grant program

Difficulties Encountered:

This is a routine function of the EDD and no unusual difficulties were encountered.

Coordination Activities

- 1. Staff will work with various agencies that deliver and/or fund community, transportation and economic development projects; attend meetings and workshops hosted by various agencies; and serve as host for workshops on subjects of interest to the membership and general public.**

Accomplishments:

During the year, the EDD staff continued to meet with civic and economic development organizations throughout the Region to share information and ideas related to economic and community development and to stay informed about local development needs. These included attending various chambers of commerce and industrial development corporation meetings, meetings of MAGNET, the Workforce Investment Board of Southeast Missouri, the Ste. Genevieve Community Foundation, and River Heritage Association as well as meetings with the area wide county officials' organization which focuses on issues confronting Missouri counties. Collectively, the EDD staff attends or hosts approximately 300 meetings each year directly related to community issues, transportation or economic development.

Quantifiable Deliverables:

Deliverables included participation in meetings of numerous organizations dedicated to economic and community development on a wide range of issues.

Difficulties Encountered:

No unusual difficulties were encountered.

- 2. Continue to actively participate in MACOG (Missouri Association of Councils of Governments) meetings and activities, which include coordination with other Economic Development Districts in the State of Missouri, and the Missouri Department of Transportation.**

Accomplishments:

The EDD staff continued to participate actively in meetings of the Missouri Association of Councils of Governments (MACOG) during 2019. The Missouri Association of Councils of Governments is the statewide organization representing Missouri's 19 regional planning commissions and councils of government. These professional planning organizations represent the entire State of Missouri and are committed to enhancing the state's economic development.

Quantifiable Deliverables:

Quantifiable deliverables included active participation in the Missouri Association of Councils of Governments (MACOG). MACOG meetings, which are held in Jefferson City, are usually attended by the Executive Director or other members of the staff. The Executive Director or other staff attended all MACOG meetings in 2019, including the professional development Director's Retreat that was held in Hannibal, MO in October.

Difficulties Encountered:

No difficulties were encountered.

- 3. Maintain and regularly update the District website which provides meeting notices, meeting minutes, current plans prepared by the EDD and various detailed information about the District.**

Accomplishments:

The staff routinely maintains and updates the District's two websites, www.semorpc.org and www.semogis.com. The main RPC site provides information on local governments, demographics, and upcoming meetings and other activities of the EDD, while the www.semogis.com site provides GIS data to local officials and residents.

The EDD website currently provides information about the staff, the variety of services offered by the Planning Commission, and effectively promotes the many positive aspects of the District. During the year, EDD staff also contributed to the Commission's Facebook page which allows the District to better interact with the public.

Quantifiable Deliverables:

Deliverables include maintenance of the EDD website, the www.semogis.com website, and the posting of meeting notices, agendas, GIS data, and plans.

Difficulties Encountered:

No significant difficulties were encountered during the year.

4. Coordinate activities to develop a regional industrial park.

Accomplishments:

The Southeast Missouri Economic Development District formed a Multi-County Site Selection Committee in 2010 to promote industrial sites in Iron, Madison, St. Francois and Ste. Genevieve Counties. The Multi-County Site Selection Committee is made up of county commissioners and business leaders from the four counties. The Committee continues to focus on these properties with potential for development as well as other opportunities in the Region.

The Parkland REDI was formed through the RPC and developed an economic development plan for the four-county area. The members of the REDI have begun implementing the actions prescribed in the EDP, including conducting Business Retention & Expansion meetings with local businesses and meeting with marketing firms.

Quantifiable Deliverables:

Quantifiable deliverables include the Bonne Terre site maintaining the Ameren ELITE Industrial Park Certification and information about the site will be available in the building/site database on Ameren's website (www.ameren.com). The site is also listed on the Location One website (www.locationone.com), an 18-state economic development database. Deliverables also include regular meetings of the Parkland REDI and discussion on efforts to support the Parkland REDI Economic Development Plan. In

2019 the Parkland REDI committee worked with an outside consulting firm to create an informational website at www.parklandredi.com. The website is to be used for marketing and promotion of the available sites and development opportunities of the region.

Difficulties Encountered:

No significant difficulties were encountered.

5. Staff will continue to participate with Mineral Area College as part of the Higher Education Center Advisory Council.

Accomplishments:

The Perry County Higher Education Center, located at 108 South Progress Drive in Perryville, provides classrooms and other educational facilities for classes offered by Mineral Area College. The Center occupies the former library building located on the campus of St. Mary's of the Barrens Seminary in Perryville under a lease with the Congregation of the Mission, a Catholic religious order commonly referred to as The Vincentians.

The Perry County Higher Education Center Advisory Council oversees the physical operation of the Center. The EDD is represented on the Higher Education Center Advisory Council by the GIS Director who was appointed by the Perry County Commission.

Quantifiable Deliverables:

The Perry County Higher Education Center Advisory Council met twice during 2019. EDD staff participated in one of these Advisory Council meetings.

Difficulties Encountered:

No significant difficulties were encountered.

Socio-Economic Research, Analysis and Projections

1. Continue to gather and analyze census data, population projections and current employment data.

Accomplishments:

The SEMO RP & EDC continues to participate in the Missouri Census Data Center (MCDC) Affiliate Program. This program provides access to census data by the

Commission, and under the agreement with MCDC, the Commission provides this information to local units of government, businesses, industries and individuals.

The EDD established and maintains a presence on the Location One Information System (LOIS) website. LOIS is a real-time online economic development site selection tool which currently serves thousands of communities in all 50 states. The EDD site includes extensive economic and demographic information, including average wage, business growth status, environmental information, leading employers, taxation, demographics, quality of life, labor force, occupational wage data, four-year institutes, community colleges, vocational-technical centers, business support services, international resources, research centers, and transportation.

The District staff updates and distributes a monthly spreadsheet providing current civilian labor force, total employment, number of unemployed and percent unemployed for all the counties in the EDD, the U. S., and the State of Missouri using statistics provided by the Missouri Economic Research and Information Center (MERIC). The District also maintains bi-annual copies of the Missouri Manufacturers Register which provides current comprehensive information about all of the manufacturers in Missouri. In addition to complete corporate information about every manufacturer located in the District, this resource also provides detailed parent company information.

The staff has also established a series of performance measures for the District. These include comparative changes in population, employment, retailing, manufacturing, sales tax distribution, FDIC insured deposits and assessed valuations which are updated annually, increases or decreases in the tourism and health care and social assistance sectors as additional performance measures. Additionally, the staff tracks school performance data from all school districts in the EDD and the number of homeless students in each school district.

Quantifiable Deliverables:

Quantifiable deliverables included fulfilling requests for economic and demographic information from local governments and businesses. The EDD staff responds to regular requests from units of government, businesses and students for various types of economic or demographic information. Deliverables also included maintaining and distributing monthly employment/unemployment spreadsheets, providing unemployment rates for the counties in the EDD, and providing information about the largest employers in several counties to customers. Performance measures for all counties were also updated.

Difficulties Encountered:

No significant difficulties were encountered.

2. **Continue to monitor population change, unemployment trends, retail sales, FDIC-insured bank deposits, assessed valuation by county, and provide detailed economic information to the membership. Upon request, this information will also be made available to any business or individual in the District.**

Accomplishments:

The EDD staff continued to update available information about population change, unemployment, retail sales, FDIC-insured bank deposits, sales tax distribution and assessed valuation during 2019. This year the EDD added gains or losses in the tourism and health care and social assistance sectors as additional performance measures.

Quantifiable Deliverables:

Quantifiable deliverables include the following updated demographic and economic information.

Population:

Recent U. S. Census Bureau population estimates provided by the Missouri Census Data Center (MCDC) indicate the population of the Southeast Missouri Economic Development District is continuing to increase. Based on projections, the population of the District grew from 213,629 in 2010, to 217,017 in 2018, an increase of 1.58%. According to population estimates, Bollinger, Iron and Ste. Genevieve Counties experienced a decline in population during the eight-year period.

**Population Estimates
December 2010 - December 2018**

COUNTY	POPULATION		CHANGE 2010 – 2018	
	2010	2018	NUMBER	PERCENT
Bollinger	12,345	12,169	-176	-1.42
Cape Girardeau	75,870	78,753	2,883	3.79
Iron	10,601	10,177	-402	-3.99
Madison	12,202	12,188	14	0.11
Perry	18,968	19,150	182	0.95
St. Francois	65,521	66,692	1171	1.78
Ste. Genevieve	18,122	17,888	-234	-1.29
Region	213,629	217,017	3,338	1.58

Source: Missouri Census Data Center (MCDC), Missouri's Population Estimates by County 2010-2018

Employment:

Unemployment rates in the SEMO EDD declined during 2019 and dropped below the state unemployment rate, and below the United States unemployment rate. Unemployment information for the first 10 months of 2019 is included in the following

exhibit. During the period from January through October 2019, the lowest average unemployment rates were in Perry, Cape Girardeau and Ste. Genevieve Counties. In addition to healthy industrial bases, the three counties benefit from their location along the I-55 corridor. Iron County experienced the highest unemployment (3.0%) during the first 10 months of the year.

Average Employment/Unemployment Information January through October 2019

COUNTY	LABOR FORCE	EMPLOYMENT	UNEMPLOYMENT	RATE
Bollinger	5,714	5,558	156	2.7
Cape Girardeau	41,698	40,741	957	2.3
Iron	3,579	3,470	109	3.0
Madison	5,560	5,429	131	2.4
Perry	10,290	10,098	192	1.9
St. Francois	26,848	26,123	725	2.7
Ste. Genevieve	9,370	9,196	174	1.9
SEMO EDD Service Area	103,059	100,615	2,444	2.4
United States	164,576,000	159,067,000	5,510,000	3.3
Missouri	3,141,572	3,062,597	78,975	2.5

Source: Missouri Economic Research & Information Center (MERIC), January through October, 2019

Retail Activity:

Retail sales and employment in the EDD grew at a steady pace during the eight-year period from 2010 to 2018. Retail wages grew from \$242,125,754 in 2010 to \$303,647,044 in 2018, while the number of individuals employed in retailing increased 6.2% during the eight-year period from 11,154 in 2010 to 11,849 in 2018. Most encouraging, the number of people employed in retailing grew in all but two of the Region's counties during the eight-year period. Bollinger and Madison counties experienced a slight drop in the number of retail employees despite an increase in the number of retail outlets.

Retail Trade in the Southeast Missouri EDD 2010 - 2018

COUNTY	2010				2018			
	AVERAGE EMPLOYMENT	TOTAL WAGES	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS	AVERAGE EMPLOYMENT	TOTAL WAGES	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS
Bollinger	258	\$4,561,289	\$340.00	21	248	\$5,205,497	\$404	23
Cape Girardeau	5,693	\$124,824,367	\$422.00	339	5974	\$154,138,680	\$496	373
Iron	303	\$6,394,184	\$405.00	28	344	\$8,721,671	\$488	34
Madison	506	\$11,610,718	\$441.00	35	498	\$14,177,550	\$547	37
Perry	1,002	\$21,147,998	\$406.00	76	1,081	\$26,700,718	\$475	80

St. Francois	2,951	\$63,704,008	\$415.00	176	3,209	\$79,534,333	\$477	214
Ste. Genevieve	441	\$9,883,190	\$431.00	52	495	\$15,168,595	\$589	49
SEMO EDD Service Area	11,154	\$242,125,754	\$408.00	727	11,849	\$303,647,044	\$497	810

Source: Missouri Economic Research and Information Center (MERIC), Quarterly Census of Employment and Wages Industry Information by NAICS Sectors, 2010 & 2018

Manufacturing Activity:

The EDD now includes changes in the manufacturing segment of the economy as another performance measure. Jobs in manufacturing are generally among the highest paying in the District. The following exhibit compares manufacturing jobs, employment, wages and firms in the EDD during the eight-year period from 2010 to 2018.

Manufacturing Activity Southeast Missouri EDD 2010 - 2018

COUNTY	2010				2018			
	AVERAGE EMPLOYMENT	TOTAL WAGES	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS	AVERAGE EMPLOYMENT	TOTAL WAGES	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS
Bollinger	187	\$4,182,089	\$426.00	15	168	\$4,351,119	\$499	11
Cape Girardeau	3,785	\$176,501,929	\$896.00	108	3908	\$209,498,316	\$1,031	96
Iron	68	\$2,237,226	\$630.00	15	365	\$22,666,552	\$1,193	14
Madison	401	\$11,463,325	\$545.00	16	516	\$17,299,433	\$645	14
Perry	3,296	\$113,303,785	\$660.00	36	3239	\$129,596,195	\$770	39
St. Francois	1,871	\$66,363,221	\$680.00	56	2033	\$85,934,058	\$813	48
Ste. Genevieve	1,514	\$62,428,645	\$792.00	32	1391	\$86,625,947	\$1,198	26
SEMO EDD Service Area	11,122	\$436,480,220	\$661.29	278	11,620	\$555,971,620	\$878	248

Source: Missouri Economic Research and Information Center (MERIC), Quarterly Census of Employment and Wages Industry Information by NAICS Sectors, 2010 & 2018

During the eight-year period, the number of manufacturers in the District dropped from 278 in 2010 to 248 in 2018, a decline of 10.8 percent while the number of people in the manufacturing workforce increased by 4.5%. The number of manufacturers in the EDD declined in all but one county during the eight-year period.

Tourism:

Tourism is a significant segment of the EDD's economy, generating over \$344 million in tourism-related expenditures and providing over 8,000 jobs for residents of the

District. The exhibit below provides a comparison of tourism-related expenditures and employment in 2010 and 2018. The Missouri Division of Tourism calculates tourism expenditures and employment based on 17 tourism-related SIC (Standard Industrial Classification) codes.

Comparison of Tourism-Related Expenditures And Employment Southeast Missouri Economic Development District 2010 -2018				
	2010		2018	
County Name	FY-10 Total Expenditures in 17 Tourism - Related SIC Codes	FY-10 Tourism-Related Employment	FY-18 Total Expenditures in 18 Tourism-Related SIC Codes	FY-18 Tourism-Related Employment
Bollinger	\$3,546,726	111	\$4,124,445	82
Cape Girardeau	\$143,551,473	4,098	\$193,358,088	4,377
Iron	\$5,264,706	187	\$6,066,241	191
Madison	\$7,006,589	251	\$9,605,413	275
Perry	\$17,643,674	702	\$24,675,641	578
St. Francois	\$81,822,386	2,230	\$90,525,362	2,353
Ste. Genevieve	\$10,536,427	421	\$16,262,884	470
Totals	\$269,371,881	8,000	\$344,618,074	8,326

Source: Missouri Division of Tourism Annual Reports, FY-2010 and FY-2018

The staff also continues to distribute remaining quantities of tourism publications produced by the EDD in cooperation with the Missouri Division of Tourism and products produced directly by the Division of Tourism and participates actively with the River Heritage Association which promotes tourism in the EDD.

Health Care & Social Assistance Sector:

The health care and social assistance sector is one of the fastest growing segments of the District’s economy. During the eight-year period from 2010 to 2018 the number of firms providing health care and social assistance more than tripled, while employment in the sector grew 11.4%.

**Health Care and Social Assistance
Southeast Missouri EDD
2010 - 2018**

COUNTY	2010				2018			
	AVERAGE EMPLOYMENT	TOTAL WAGES	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS	AVERAGE EMPLOYMENT	TOTAL WAGES	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS
Bollinger	236	\$5,093,690	\$416.00	16	361	\$6,994,235	\$374	113

Cape Girardeau	8,712	\$386,722,393	\$853.00	248	9,698	\$473,968,564	\$940	713
Iron	461	\$11,128,113	\$464.00	22	779	\$14,529,920	\$359	261
Madison	523	\$8,798,049	\$324.00	19	549	\$12,916,636	\$453	123
Perry	693	\$13,531,467	\$374.00	43	728	\$19,593,568	\$518	91
St. Francois	3,857	\$110,104,532	\$549.00	158	3,849	\$120,231,633	\$601	686
Ste. Genevieve	324	\$7,017,181	\$417.00	29	539	\$11,636,144	\$415	80
SEMO EDD Service Area	14,806	\$531,278,440	\$485.00	535	16,503	\$659,870,700	\$523	2,067

Source: Missouri Economic Research and Information Center (MERIC), Quarterly Census of Employment and Wages Industry Information by NAICS Sectors, 2010 & 2018

FDIC Deposits:

During the 8-year period from 2010 to 2019, the number of financial offices in the EDD with assets insured by the Federal Deposit Insurance Corporation dropped from 98 to 97. During the same time period, total FDIC-insured assets climbed from \$3,603,512,000 to \$4,569,642,000, an increase of 26.8%. The growth of FDIC insured deposits in the Southeast Missouri Economic Development District continues to demonstrate the financial health and stability of the district's economy.

Offices and Deposits of FDIC Insured Institutions 2010 – 2019

COUNTY	JUNE 30, 2010		JUNE 30, 2019	
	NO. OF OFFICES	TOTAL DEPOSITS	NO. OF OFFICES	TOTAL DEPOSITS
Bollinger	5	85,262,000	4	113,031,000
Cape Girardeau	37	1,533,180,000	39	2,015,587,000
Iron	7	121,096,000	7	131,799,000
Madison	7	204,999,000	6	248,149,000
Perry	9	448,601,000	9	506,165,000
St. Francois	25	846,105,000	24	1,039,374,000
Ste. Genevieve	8	354,269,000	8	515,537,000
TOTAL	98	3,603,512,000	97	4,569,642,000

Source: Federal Deposit Insurance Corporation, County Summaries Deposit Market Share Reports, June 30, 2010 and June 30, 2019

Sales Tax Distribution:

Local sales taxes collected by the Missouri Department of Revenue and distributed back to individual counties also remained generally steady and continued to grow. Cape Girardeau and St. Francois Counties remain the dominant Urban Growth Centers in the EDD, however sales tax revenue has also increased in all of the other counties in the District over the five-year period in review. Local sales taxes distributed by the Department of Revenue are included in the following exhibit. Sales tax revenue in the District has grown from \$33,398,242 in 2014, to \$42,062,988 in 2018, an increase of 25.9%.

**Missouri Department of Revenue
Local Sales Tax Distribution by County
2014-2018**

COUNTY	2014	2015	2016	2017	2018
Bollinger	999,651	1,122,964	1,116,920	2,592,137	1,159,858
Cape Girardeau	13,367,491	14,595,377	14,611,509	14,275,551	14,916,285
Iron	771,977	810,930	861,374	855,893	1,150,398
Madison	2,045,221	2,233,708	2,274,660	2,274,249	2,453,193
Perry	4,483,855	4,934,786	4,954,849	4,861,467	5,213,056
St. Francois	8,303,917	9,350,223	12,665,115	12,540,899	12,734,380
Ste. Genevieve	3,426,130	3,874,359	3,865,141	3,602,818	4,435,818
Region	33,398,242	36,922,347	40,349,568	41,003,014	42,062,988

Source: Missouri Department of Revenue, Tax and Fee Distribution Summaries, 2014-2018

Assessed Valuation:

The assessed value of the District's counties is another important performance measure. The valuation of the District has continued to increase during the past 9 years, growing from 2,730,496,091 in 2010 to \$3,433,528,308 in 2019.

**Assessed Valuation by County
Southeast Missouri Region
2010 – 2019**

COUNTY	ASSESSED VALUATION	
	2010	2019
Bollinger	108,322,753	139,888,182
Cape Girardeau	1,055,661,083	1,373,549,593
Iron	172,651,053	206,222,883
Madison	112,538,743	122,902,861
Perry	288,778,839	359,259,427
St. Francois	626,256,401	765,035,514
Ste. Genevieve	366,287,219	466,669,848
Region	2,730,496,091	3,433,528,308

Source: Missouri Association of Counties,
Assessed Valuation 2010,2019.

Difficulties Encountered

No difficulties were encountered.

- 3. Staff will continue to provide economic and demographic information as requested.**

Accomplishments:

During the year, the staff continued to provide economic and demographic information as requested. Such requests generally come from area economic developers and potential new businesses and are project specific. As part of the EDD's commitment to EDA, staff has developed a series of performance measures which are updated annually and made available to the membership.

Quantifiable Deliverables:

Quantifiable deliverables included providing demographic and economic information as requested. District performance measures are updated annually and include increases or decreases in population, employment, and FDIC insured deposits as well as changes in employment and wages in manufacturing, retailing, tourism and health care. These and other performance measures are included in the CEDS annual report which is posted on the EDD's website. The staff also maintains a spreadsheet showing civilian labor force, number employed, number unemployed and percent unemployed for all the counties in the EDD and makes this information available by email to anyone who requests to be on the mailing list.

Difficulties Encountered:

No unusual difficulties were encountered during the year.

SUSTAINABILITY PROGRAM SUPPORT**1. Continue Environmental Quality Committee efforts to address air and water quality issues within the Southeast Missouri Economic Development District.****Accomplishments:**

During the past year, EDD staff continued to work with the Environmental Protection Agency (EPA) to meet the requirements of the Ozone Advance Program. Under this program designed to assist areas in danger of being designated nonattainment under the National Ambient Air Quality Standard (NAAQS) for ground-level ozone, several activities were undertaken. The formal "Path Forward" was updated and submitted to the Environmental Quality Committee and the EDD Board for review, and then to EPA. In addition, EDD staff provided weekly updates to all interested parties specifically including all local news media. A twitter account has been established and when needed, "tweets" were posted regarding ozone conditions. The agency's Facebook page was updated from time to time as appropriate. EDD staff also provided staff support at quarterly meetings of the standing Environmental Quality Committee of the EDD.

This project is considered a success. The final reports from the area's monitors found that both the Farrar (Perry County) and Bonne Terre (St. Francois County)

monitors were in compliance for the 2019 season and for the 2017-19 Design Value (the rolling average of the fourth highest readings for the past three years). This was especially significant since the revised National Ambient Air Quality Standard (NAAQS) for ground-level ozone was released on October 1, 2015. The new standard was set at 70 parts per billion (ppb) allowable ozone for the eight-hour average. Both monitors are in compliance with design values of 63 for the Bonne Terre monitor (Ste. Genevieve County) and 64 for the Farrar monitor (Perry County). The design value for both monitors actually dropped this year 2 points in Bonne Terre and 3 points in Farrar. With the 2019 “season” complete it appears that there is no danger that any of the EDD member counties will be designated as nonattainment areas.

Work continued to develop internal expertise in the various “other” categories of air pollutants that were identified last year. Specifically, this included work to familiarize staff with:

- Particulate matter regulations;
- Agricultural-related regulations;
- Cross-State Transport Rule implementation regulations;
- Particulate Matter regulations;
- Sustainability regulations; and,
- Such other regulations as may have an impact on the local economy.

During 2019, the EDD continued to monitor any changes in regulations from EPA and keep the Board, members of the Environmental Quality Committee, interested parties and the news media informed. This included administration efforts to rescind or delay a variety of regulations including the Clean Power Plan and the Waters of the U.S. Rule.

During the past year, EDD staff continued to work with the Missouri Department of Natural Resources on water quality issues even though the Our Missouri Waters initiative has been cancelled. The Environment Quality Committee assisted in bringing issues and concern to the forefront of discussions.

Quantifiable Deliverables:

Deliverables included bi-monthly reports of the monitor readings throughout the state provided to a wide mailing list of the Environmental Quality Committee and “interested parties.” In addition, updates were sent to this group as EPA decisions were announced and deadlines changed. An updated “Path Forward” under the Ozone Advance Program was provided to the EDD membership and submitted to EPA and widely disseminated. The Environmental Quality Committee met quarterly during the year. Staff updated the Committee on various legislative and rule proposals.

Difficulties Encountered:

Due to the decline in the readings and design values for the ground level ozone in the region, the immediate threat of being in non-attainment is significantly reduced. This has caused a decrease in participation in the Environmental Quality Committee. Due to this, we are researching more ways to add value to the committee members to attend while respecting their time that they invest. The outcomes of this will be decided in the next year.

- 2. Continue to work with local governments and other interested groups to address EPA ozone standards and other regulations affecting the Region.**

Accomplishments:

The efforts of the EDD staff during the year were limited to regular reports on the status of ozone monitors within the District. After a review by the Missouri Department of Natural Resources of the National Ambient Air Quality Standards (NAAQS) all of the counties in the EDD were recommended for designation as nonattainment/unclassifiable areas in 2019. The EDD's Environmental Quality Committee hosted presentations by both the Missouri Department of Natural Resources and the U.S. EPA regarding air quality issues.

Quantifiable Deliverables:

Quantifiable deliverables included meetings of the Environmental Quality Committee and the bi-monthly reports of monitor readings provided to all interested parties.

Difficulties Encountered:

Similar to the difficulties for work element 1 above, there has also been change in the staff of the EDD to oversee these programs. As such there has been a learning curve for the staff taking over these duties.

- 3. Provide administrative and technical support to the Missouri Department of Natural Resources and the U. S. Environmental Protection Agency in implementing Clean Diesel programs.**

Accomplishments:

Notification of the availability of the FY 2019 Diesel Emissions Reduction Act program funding was made through press releases and direct notification to previously identified interested parties. Applications were submitted for three separate projects, one for a local mining operation to replace a front-end loader and over-the-road tractor used in their operations, one for a local municipality to replace 5 refuse haulers, and the final one for two counties to each replace one on road dump truck used in road maintenance. The subgrant documentation has been signed and the projects are proceeding on schedule.

Quantifiable Deliverables:

Notifications were made to a wide range of potential participants in the Diesel Emissions Reduction Act Program. Three successful applications for funding were prepared totaling \$489,203 in grants and leveraging \$1,467,609 in local matching funds.

Difficulties Encountered:

A change in staffing at the EDD has caused some delays as the staff taking over the program administration learn the processes and requirements for the program. As of now, there have been no adverse effects from this change.

DISASTER PREPAREDNESS AND RECOVERY

1. Continue efforts to assist members with disaster recovery and mitigation efforts.

Accomplishments:

The EDD staff continues to be committed to assisting counties, cities and other entities in the District to prepare to respond to natural and other disasters, and to minimize injuries and loss of life. In 2016, the SEMO EDD staff began working on updates to the All Hazard Mitigation Plans for each of the counties in the District. The plans included vulnerability assessments for a range of natural disasters including earthquakes, tornados, floods, winter storms, drought, heat waves, dam failures and wildfires. Work is being done on plans for St. Francois, Perry, Iron, Bollinger, and Ste. Genevieve counties currently, while the plans for Cape Girardeau and Madison counties are in maintenance.

Since the preparation of the mitigation plans, the EDD has continued to expand efforts to prepare for natural and manmade disasters through its work with the Regional Homeland Security Oversight Committee. In addition to providing administrative

services for the committee, the EDD staff has worked with volunteers to initiate Citizen Emergency Response Training (CERT) programs

Quantifiable Deliverables:

Quantifiable deliverables in 2019 included the purchase of SEMO HazMat emergency response supplies, Communication Vehicle upgrades and funding of CERT program instruction classes. Staff also assisted the region in updating a Threat and Hazard Identification and Risk Assessment (THIRA). During the year, the EDD staff updated the Bollinger, Iron, Perry, St. Francois, and Ste. Genevieve County All Hazard Mitigation Plans.

Difficulties Encountered:

No significant difficulties were encountered.

- 2. Continue to provide direct technical assistance in implementing Homeland Security goals in the District, including overseeing the distribution of emergency equipment that may be necessary in the event of a catastrophic event.**

Accomplishments:

The SEMO EDD has been involved with the Regional Homeland Security Oversight Committees since their inception. Currently, the Planning Commission provides administrative and fiscal oversight for the Region E Homeland Security Oversight Committee. The Commission's staff is responsible for coordinating meetings, notifying members, taking minutes, submitting applications to the state for funding, developing specifications for any equipment to be obtained, taking bids, awarding contracts, and paying vendors. The staff is also responsible for keeping track of which entities receive equipment.

It is the responsibility of the Regional Homeland Security Oversight Committees to ensure that those receiving equipment have personnel trained in its use and that it is deployed in times of emergency. The staff also participates in Homeland Security Advisory Committee meetings held in Jefferson City. At these meetings, updates are given on the efforts by various departments at the state level to better prepare for any natural or manmade disaster.

As part of its responsibilities, the staff hosted monthly meetings, including the preparation of meeting agendas, minutes and financial reports. The staff also worked with volunteers to initiate Citizen Emergency Response Training (CERT) programs. The SEMO EDD staff has contracted to continue to provide staff support services during the coming year.

Quantifiable Deliverables:

Quantifiable deliverables include administrative and fiscal support for the Region E Homeland Security Oversight Committee which includes Bollinger, Butler, Cape Girardeau, Dunklin, Iron, Madison, Mississippi, New Madrid, Pemiscot, Ripley, Scott, Stoddard and Wayne Counties. Homeland Security projects completed during FY 2019 included:

- Funded satellite support for a command vehicle for Region E
- SEMO HAZMAT supplies for emergency response
- Funded CERT program instruction classes for the Region
- Purchased equipment for the Homeland Security Response Team
- Moved assets between jurisdictions to improve preparedness
- Exercised equipment as part of regional readiness

During 2019, the EDD staff attended a total of 6 meetings in Sikeston for the Region E Homeland Security Oversight Committee, and one meeting in Jefferson City. Staff participated in ten teleconference meetings and grant training events. The EDD staff assisted in updating the Region E Threat and Hazard Identification and Risk Assessment.

Difficulties Encountered:

No Significant difficulties were encountered.

3. Continue updating Hazardous Mitigation Plans.

Accomplishments:

In 2019, the SEMO EDD worked on updates to the Bollinger, Iron, Perry, St. Francois, and Ste. Genevieve County Hazard Mitigation Plans. EDD staff conducted multiple meetings and consulted with numerous local agencies and sources to develop the plan.

Quantifiable Deliverables:

EDD staff conducted meetings in 2019 and drafts of all plans were submitted in Q4 2019.

Difficulties Encountered:

No difficulties were encountered

4. Staff will participate in continuing education opportunities related to disaster preparedness and response.

Accomplishments:

During the year EDD staff participated in a number of webinars and other training opportunities related to disaster preparedness. Staff participated in four Homeland Security meetings which included training.

Quantifiable Deliverables:

Deliverables included participating in webinars related to disaster preparedness or disaster recovery, participating in four homeland security meetings which included training.

Difficulties Encountered:

No difficulties were encountered

5. Staff will provide assistance in developing a seven-county GIS map displaying data to be used in the event of natural and other disasters

Accomplishments:

During the year the staff continued to develop and update data layers of information for use in disaster situations.

Quantifiable Deliverables:

Deliverables include data layers of fire departments, police and sheriff departments, red cross shelters and schools to name a few.

Difficulties Encountered:

No particular difficulties were encountered.

Solid Waste Management

1. Work to retain local control over recycling, reduction and re-use programs for solid waste.

Accomplishments:

This work element involved work with the Missouri Solid Waste Advisory Board to meet reporting requirements to the legislature under legislation implemented four years ago. Staff reviewed and assisted in editing the formal SWAB report to the legislature.

Quantifiable Deliverables:

Staff provided review and editorial assistance as the Solid Waste Advisory Board prepared the second annual Report to the Missouri Legislature.

Difficulties Encountered:

No difficulties were encountered in this work element.

- 2. Provide administrative and technical support to the Solid Waste Management District as subgrants are offered to organizations working on recycling, reduction or re-use projects.**

Accomplishments:

The EDD staff continued to provide direct support to the Southeast Missouri Solid Waste Management District (SWMD) as it has since the District was established in 1996. In 2019 Ms. Rebecca Pecaut took over the role as District Planner to replace Mr. David Grimes who announced his retirement. Technical support in 2019 included arranging monthly meetings, preparing meeting agendas, handling the accounting system, providing regular financial reports, handling the administrative portions of a grant call, and preparing a District administrative application for submittal to the Missouri Department of Natural Resources.

Quantifiable Deliverables:

Deliverables included arranging and facilitating meetings, handling the accounting system, preparing financial reports, providing regular financial reports to the SWMD Board, completion of a grant call resulting in the awarding of eight grants to recycling or educational organizations, and submitting the District administrative application to the Missouri Department of Natural Resources. During the year, the Solid Waste Management District met eight times.

Difficulties Encountered:

No significant difficulties were encountered.

- 3. Work with Solid Waste Management District to review potential for regional Household Hazardous Waste collection program.**

Accomplishments:

EDD staff investigated the potential for a Regional Household Hazardous Waste collection program. Staff met with all seven County Commissions and several municipalities regarding a potential new approach to addressing this problem.

Quantifiable Deliverables:

EDD Staff with the Solid Waste Management Planning program funded two local HHW collections this year. A regional HHW collection program is currently being researched and currently on hold pending funding.

Difficulties Encountered:

None.

Regional Geographic Information System (GIS)**1. Conduct educational “user group” meetings and presentations.****Accomplishments:**

The EDD staff continued to keep the membership informed of any training opportunities related to GIS as well as new services that were available. The GIS Director served on Advisory Councils for the Cape Girardeau Area Career and Technology Center as well as the Perryville Higher Education Center. He also served on the committee tasked with coordinating the GIS Symposium that was held during the month of September in Cape Girardeau.

Quantifiable Deliverables:

Webinars, workshops, and conferences were attended by the staff to further their education on Geographic Information System software as well as the use of the Global Positioning System equipment. The staff presented projects at EDD board meetings to help educate local officials on capabilities and uses of GIS. The GIS Director participated in the monthly meetings of the Missouri GIS Advisory Council either in person or by teleconference. The staff also attended the Missouri Mappers Association annual meeting in August and the Southeast Missouri GIS Symposium in September.

The EDD hosted three GIS user group meetings in conjunction with meetings of the Southeast Chapter of the Missouri Mappers Association.

Difficulties Encountered:

No difficulties were encountered.

2. Provide graphic and GIS services to support grant applications prepared by the staff and to support economic development projects.

Accomplishments:

The staff continued to provide graphic support for various grant applications prepared by the EDD staff during 2019. They also assisted in the preparation of Tax Increment Financing District plans and Community Improvement District plan.

Quantifiable Deliverables:

The staff prepared various graphics for insertion into grant applications. Land use maps as well as zoning and location maps were prepared for use in Tax Increment Financing plans. Topographic maps were prepared for various projects as well.

Difficulties Encountered:

No difficulties were encountered.

3. Staff will provide GIS and graphic services, and other technical support to economic developers, public officials and realtors working to promote business growth and job creation in the District.

Accomplishments:

The GIS staff provided assistance in mapping and providing information to economic developers, city and county officials, as well as private developers, for use in attracting prospective employers in the District.

Quantifiable Deliverables:

During the year the EDD staff assisted economic developers and engineers throughout the District with information and maps this included development of topographic maps from LiDAR data.

Difficulties Encountered:

No significant difficulties were encountered.

4. Assist in coordinating statewide implementation of geographic information systems through participation in Missouri GIS Advisory Council.

Accomplishments:

The GIS Director attended monthly meetings with the Missouri GIS Advisory Council either in person in Jefferson City or by teleconference.

Quantifiable Deliverables:

The above mentioned accomplishments are the only quantifiable deliverables for this scope item.

Difficulties Encountered:

Participation in these meetings is more informative when attending in person rather than by teleconference, but drive to Jefferson City from Perryville on a monthly basis is costly.

5. Work with members to map infrastructure and provide geographic analysis assistance.

Accomplishments:

The staff updated utility maps for cities within the district as well as beginning to map the storm water collection system for the City of Perryville. The City of Bonne Terre water system and sewer systems mapping projects were also completed this year. These utilized Global Positioning Technology to locate and attribute system components. Staff also provided analysis utilizing census data for cities and other entities within the district.

Quantifiable Deliverables:

Utility maps were updated for the water, sewer and gas systems for the Cities of Perryville, Desloge, Fredericktown, and Marble Hill. Work was completed for mapping the City of Bonne Terry water and sewer systems. A storm water system mapping project was started this year for the City of Perryville, and includes data for sinkhole locations and conditions. Most of this data has been made available through the EDD ran website, www.semogis.com, at the request of the cities. This allows for elected officials, community staff, and field crews quick access to this data via computer or mobile device.

Difficulties Encountered:

The GIS staff relies on the cooperation and knowledge of the local public works employees to complete the utility mapping. Scheduling conflicts and a growing gap of

institutional knowledge has caused some delays, however having this data in a GIS allows for easy updating and correction of the data as development and system maintenance occurs.

Community and Economic Development

1. The EDD staff will provide continuing technical support for emerging technology to meet the needs of the Economic Development District.

Accomplishments:

The EDD staff continued to provide ongoing technical support for the technology campus and small business incubator project during 2019. The building is located at 108 Industrial Drive in Bonne Terre. Staff continued to be involved in meetings during the year with officials of St. Francois County and the St. Francois County IDA regarding the development of the technology campus and incubator. In 2013, the EDD signed a lease with Trelleborg Pipe Seals Park Hills, Inc. In 2017 the company completed a 17,800 square foot addition to its manufacturing facility resulted in the creation of 24 additional jobs. The company is now filling the new space and considering an additional expansion.

Quantifiable Deliverables:

Quantifiable deliverables included direct technical support, a continuing search for funding to continue the development of the campus, and efforts to locate additional tenants. During the year the staff attended a number of meetings directly related to the technology campus, a planned regional industrial park, and implementation of a USDA Rural Development Stronger Economies Together (SET) planning process involving Iron, Madison, St. Francois and Ste. Genevieve Counties. Using the input gained from this process, the EDD staff prepared the Parkland Regional Economic Development Initiatives Plan (REDI) which was then sent to the U. S. Department of Agriculture for approval. The U. S. Department of Agriculture gave the plan its highest rating of “High Quality”. A website is in development to better market the Parkland area. This was a step outline in the Parkland Regional Economic Development Initiatives Plan.

Difficulties Encountered:

No significant difficulties were encountered.

2. The EDD staff will provide leadership and staff support in efforts to implement a Certified Development Company to make SBA 504 loan program loans.

Accomplishments:

Last year, the EDD prepared and resubmitted application for the affiliated S&B Business Finance Corporation to be designated as a Certified Development Company for

purposes of making SBA 504 Loan Program Loans. EDD staff have met with SBA district staff regarding the application and a decision is anticipated.

Quantifiable Deliverables:

None. Approval by SBA is pending.

Difficulties Encountered:

None.

- 3. The EDD staff will conduct a Delta Regional Authority informational meeting to acquaint public entities in the District with grant opportunities through the DRA.**

Accomplishments:

The EDD staff updates the Board of Directors monthly on Delta Regional Authority (DRA) activities and grant application deadlines, and holds a forum for cities, counties and other public entities interested in applying to the Delta Regional Authority for funding. Staff also offers to assist with preparing and submitting DRA applications. The Delta Regional Authority Public Forum was held on February 26, 2019.

In 2019, five entities in the Southeast Missouri Economic Development District submitted applications for funding from the Delta Regional Authority. The EDD staff assisted the local communities with technical assistance, wrote 4 of the applications and submitted the applications on behalf of the entities. Two of the applications submitted were approved and have been funded. The first application is for Cape Girardeau County who will team with the City of Jackson and the Missouri Department of Transportation to make road improvements, pave and construct a new entrance to the Jackson Industrial Park. The Park is growing, and the project will provide a wider entrance and improved exit for the park, along with paving the county road running alongside the park to provide improved traffic safety and reduce congestion. The second project will be in Ste. Genevieve County who will work with the City of Ste. Genevieve and the Ste. Genevieve County Public Water Supply District #1 to install a water valve interconnection of water systems for use in emergencies and natural disasters.

Quantifiable Deliverables:

Quantifiable deliverables include an annual informational meeting about the Delta Regional Authority program, monthly updates to the Board of Directors about DRA activities, and assistance in preparing and submitting DRA applications.

Difficulties Encountered:

No significant difficulties were encountered.

- 4. Provide technical support for the prioritization of transportation needs of all modes in the EDD and continue to update the comprehensive transportation plan for the District.**

Accomplishments:

The EDD continued to provide technical support and coordinating services to the Southeast Missouri Transportation Advisory Committee (TAC) during 2019. Meetings of the TAC were held in February, April, July, August, and October at the EDD office in Perryville.

In order to keep the TAC adequately informed, EDD staff continued to participate in a variety of meetings hosted by the Missouri Department of Transportation and MoDOT's Southeast District staff. These included prioritization meetings, public meetings on planned transportation construction projects and Coalition for Safer Roadways meetings. The EDD staff is also an active participant in the Missouri Port Authority Association (MPAA) which represents the public ports in Missouri. During the year, staff was involved in developing a matrix for prioritizing future port projects for funding.

Quantifiable Deliverables:

Deliverables included ongoing support for the transportation prioritization process, as well as scheduling TAC meetings, providing a central meeting place, taking minutes, and distributing meeting minutes. During 2019, five meetings of the TAC were held at the SEMO EDD offices. EDD staff participated in approximately 40 meetings directly related to transportation issues in the District during the year.

Difficulties Encountered:

No significant difficulties were encountered.

5. Provide planning support for the Southeast Metropolitan Planning Organization.

Accomplishments:

EDD staff worked through 2019 to assist the Southeast MPO with updates to the Transportation Improvement Program (TIP), which is updated on a near monthly basis. EDD staff also serve as members of both the MPO's Board of Directors and Technical Planning Committee.

Quantifiable Deliverables:

EDD staff has worked throughout the year on monthly updates to the TIP planning documents and have attended over 24 MPO Board and Technical Planning Committee meetings. Maintenance of the TIP and Metropolitan Transportation Plan continue.

Difficulties Encountered:

No significant difficulties were encountered.

6. The EDD staff will coordinate and provide technical assistance for counties and communities seeking MoDOT Transportation Alternative Program Funding.

Accomplishments:

In 2012, Congress passed a new federal transportation funding bill, *Moving Ahead for Progress in the 21st Century (MAP-21)*. Under this legislation, Transportation Enhancements, Recreational Trails, Safe Routes to School, and Scenic Byways were wrapped into a single funding source called the Transportation Alternatives Program (TAP). When funding is available, the staff provides information to communities in the District about the TAP program through meetings of the Transportation Advisory Committee, and information is also disseminated directly to communities by MoDOT. Upon request, the EDD staff is available to assist communities in preparing and submitting TAP applications.

Quantifiable Deliverables:

No TAP funds were available this year.

Difficulties Encountered:

No difficulties were encountered.

- 7. Continue to work actively with the District's educational institutions, utility companies, economic development professionals, local economic development organizations, public works departments, various city and county boards and special districts to assist in solving community problems and addressing local needs.**

Accomplishments:

The EDD staff is frequently asked to assist with specific projects or with specific problems. During 2019, the staff continued to respond to requests for assistance, particularly with grant preparation and administration. Those included assistance to the New Bourbon Regional Port Authority in securing grant funds used for dredging the harbor, and construction of a dolphin in the harbor to assist in moving barges back and forth.

Staff also provided assistance to Iron, Madison, St. Francois and Ste. Genevieve Counties regarding the planned development of a mega industrial park; assistance with implementing a Stronger Economies Together (SET) planning process for the same counties which included the preparation of a Parkland Regional Economic Development Initiative's (REDI) Plan. A website is currently being constructed to market the area.

Quantifiable Deliverables:

Quantifiable deliverables included providing continued direct technical assistance to Trelleborg Pipe Seals in the Bonne Terre Industrial Park. The business is located in the technology campus and small business incubator. In 2017, the company completed a building expansion project which nearly doubled its working space and resulted in the creation of 24 additional jobs. The company is now fully operation in the space and considering another expansion.

EDD staff were notified in late December of 2018 that a Federal Home Loan Bank Application had been awarded. This year the \$748,800 renovation of Bonne Terre Senior Apartments began, bringing new roofs, walkways, decks, floors, doors, HVAC and many other improvements for an 88-unit facility for seniors and the disabled.

EDD staff also prepared a successful \$350,000 Federal Emergency Management Agency (FEMA) grant application the proceeds from which will be used to dredge silt debris from the harbor due to extremely high river levels during 2019. The staff prepared a successful \$334,000 MoDOT Capital Improvement Funds application to construct a dolphin in the harbor to assist in moving barges back and forth in front of the dock to load and unload.

Difficulties Encountered:

No unusual difficulties were encountered.

- 8. Continue to assist the membership and other local entities with the preparation of grant applications to secure funding for infrastructure improvements which are necessary to assure continued economic growth.**

Accomplishments:

The EDD staff has continued to offer assistance to entities in the EDD with the preparation of grant applications for funding to support continued economic growth. During 2019, the staff assisted Cape Girardeau County with the preparation of a successful \$137,825 Delta Regional Authority application which will be used in conjunction with \$132,500 in local funding to construct entrance/exit widening, paving and road improvements to the Jackson Industrial Park which has seven companies and supports approximately 425 employees. The staff also assisted Ste. Genevieve County with a successful application for \$65,528 in Delta Regional Authority funding with a local match of \$17,143 to install a water valve interconnection between the County, the City of Ste. Genevieve and the Ste. Genevieve County Public Water Supply District #1 for use in emergencies and natural disasters.

The staff worked with the Southeast Missouri Regional Port Authority in submitting an Economic Development Administration funding application requesting \$1,530,400 which was awarded. The local match is \$382,600. The funds will allow the Port to raise approximately 11,000 track feet of their mainline railroad 12 inches higher to improve drainage of the rock base. The second portion of the project will construct railroad bridge improvements, replace approximately 3,000 deteriorated rail ties. The project will provide resiliency from flood damage due to high water levels of the Mississippi River. The project supports all the rail customers of Semo Port.

The staff assisted with and will administer a Community Development Block Grant public infrastructure project for the City of Bonne Terre in the amount of \$500,000 to replace a bridge that is severely deteriorated, and the reinforcement is severely corroded. The bridge does not meet current weight limits or is it wide enough for today's trucks.

Quantifiable Deliverables:

The staff continued to provide assistance with the preparation of grant applications to secure funding for infrastructure improvements necessary to assure continued economic growth.

Difficulties Encountered:

No difficulties were encountered.

- 9. Continue to provide information about available resources to businesses and industries in the EDD and to work with local communities and state and federal officials to assist with the delivery of tax-related and other incentive programs to support business growth.**

Accomplishments:

The staff of the EDD regularly provides information to the membership and general public about state and federal assistance programs available to support business and community growth. Information is communicated through verbal notification at meetings of the Board of Directors, published and e-mailed bulletins and notices, and the SEMO EDD website. The EDD has a long history of assisting with the establishment of TIF districts and is currently assisting with the ongoing management of a number of TIF districts.

Quantifiable Deliverables:

Quantifiable deliverables include transmitting information as it becomes available and providing direct assistance as requested. During 2019, the staff provided information about opportunities afforded by the Delta Regional Authority, the Land and Water Conservation Fund, the USDA Rural Development Infrastructure Loans and Grants Program, the Missouri Community Development Block Grant program, the Southeast Missouri Solid Waste Management District grant program, the Diesel Emission Reduction Act program, the Missouri Department of Transportation's Transportation Alternatives Program, the Homeland Security grant program and the Energy Efficiency and Conservation Block Grant program. EDD staff also assisted a municipality with the amendment of a TIF district and the creation of another. Staff also assisted in the presentation of a CID proposal.

Difficulties Encountered:

This continues to be a routine function of the EDD and no difficulties were encountered.

- 10. Continue to support the development of economic clusters within the EDD which would lead to the creation of additional jobs.**

Accomplishments:

During the year the EDD staff continued to support the New Bourbon Regional Port Authority in the development of the Port of New Bourbon. The new port will facilitate the shipping of minerals, particularly limestone, granite, trap rock and silica by

barge from the significant economic cluster of mineral processing facilities in Ste. Genevieve, St. Francois and Perry Counties. The port, which is still under construction, will allow the transfer of products from truck to barge for shipment on the inland waterway system and help facilitate further growth of this economic cluster.

Quantifiable Deliverables:

During the past year the staff assisted with oversight of having the harbor dredged, placement of a steel facing on the dock, and replacement of a section of road washed out from previous flooding. The Port worked is administered by the EDD staff which helped to obtain \$334,000 in State of Missouri funding to construct a harbor dolphin and winch system to move barges alongside the dock for loading and unloading. This prevents the cost of hiring a towboat to move barges.

Difficulties Encountered:

No difficulties were encountered.

11. Continue to support the growth of the tourism and travel industry in the EDD through active participation in and support of the River Heritage Association

Accomplishments:

The Southeast Missouri EDD has been, and continues to be, a strong supporter of the tourism industry as an economic driver. Over the years the EDD published a series of tourism publications designed to attract visitors to the District. When the EDD became ineligible to participate in the Missouri Division of Tourism's cooperative marketing program, EDD efforts were re-focused to support the River Heritage Association (RHA), a tourism marketing organization which serves all of Southeast Missouri and includes all but one of the counties in the District. The River Heritage Association is supported entirely by membership dues.

In addition to serving on the board of directors of the RHA, the EDD staff has assisted with manning booths at various tourism-related events, with enlisting new members and assisting with fund-raising events.

Quantifiable Deliverables:

Staff attended all membership meetings and board meetings of the River Heritage Association during 2019. The EDD staff also volunteered to work at the River Heritage booths at the East Perry County fair.

Difficulties Encountered:

No difficulties were encountered.

12. Continue to assist with coordinating and packaging the various types of financial assistance required to make necessary community improvement projects viable.**Accomplishments:**

The EDD staff provides technical assistance in coordinating financial assistance packages whenever requested and to provide in-depth support to all of the public entities it has assisted in establishing TIF districts. During 2019, the staff administered MoDOT Capital Improvement and Ferry Boat Discretionary grants related to road repair construction and dock reinforcement at the New Bourbon Regional Port Authority's port. Staff is also administering Delta Regional Authority and FEMA grants which are being used to dredge the harbor and complete the necessary repairs. The Staff assisted and will oversee an Economic Development Administration grant to construct railroad improvements at the Southeast Missouri Regional Port Authority Railroad.

The EDD staff continued to oversee the Southeast Missouri Revolving Loan Funds (RLF) and to provide technical assistance to the RLF Review Committee. The EDD revolving loans have become a primary tool for fostering economic development in the District. Meetings of the RLF Committee are held as necessary, and loans are frequently discussed at SEMO EDD Board meetings. In addition to the three EDA revolving loan funds, the EDD operates two other revolving loan programs with grant funds from the Missouri Community Development Block Grant Program and the Delta Regional Authority.

The EDD continued to work during 2019 to create a Small Business Administration (SBA) 504 Certified Development Company (CDC) to assist future economic growth. Staff assisted in developing the articles of incorporation and bylaws. The CDC will serve the 13 counties of the Southeast and Bootheel Regions and will offer financing to private companies for long-term, fixed-rate loans.

Quantifiable Deliverables:

Quantifiable deliverables included the staff writing and administering 2 DRA grants to construct road improvements, widening, paving and water valve installation to improve public safety during emergencies. The staff will administer a CDBG grant for a bridge replacement/reinforcement to improve safety and meet today's current weight and width limits. The staff will oversee an EDA railroad improvement grant project at the Southeast Missouri Regional Port Authority Railroad. EDD staff presented two

applications to the RLF program to the Committee. Both loans were approved, infusing over \$200,000 into the companies for the expansion of small business.

Difficulties Encountered:

No difficulties were encountered.

- 13. Continue to monitor transportation/freight-related initiatives that would enhance the economic competitiveness of the District and recommend projects which should be supported by the EDD.**

Accomplishments:

In January 2019, the staff and Chairman of the New Bourbon Regional Port Authority participated in the annual Winter Conference of the Missouri Port Authority Association (MPAA) in Jefferson City. Held in cooperation with the Missouri Department of Transportation, the conference is used as a forum to determine capital improvement needs for the state's public ports for the next fiscal year and to explore what funding options the organization will pursue. The Port Authority also participated in the MPAA Summer Conference which was held in Kansas City, Missouri in June and a MPAA port directors meeting in St. Louis in September. The Port Authority is also participating in an ongoing effort to develop state legislation which would create a permanent funding stream to meet port capital needs. During the past year, the Ste. Genevieve MoDoc Ferry teamed with the Dorina Hickman Ferry to request local legislators and MoDOT increase the yearly funding support the ferries receive. The yearly funding has remained the same since 2010.

Quantifiable Deliverables:

Quantifiable deliverables include monitoring freight-related initiatives and recommending action. The EDD has consistently supported efforts by the Maritime Administration of the U. S. Department of Transportation to develop a marine highway corridor system which would help reduce freight congestion by encouraging more freight to be shipped by barge. During the year the staff assisted the new dock operator, Missouri River Terminals, Inc. in handling new business for the Port and continues to search for additional new clients.

Difficulties Encountered:

No difficulties were encountered.

- 14. The District's community and economic development work will include professional development for EDD staff, including attending workshops, seminars, webinars and other training programs.**

Accomplishments:

Continuing education is an integral and necessary component of the EDD’s professional development program. The Executive Director and other staff attended most meetings of the Missouri Association of Councils of Government (MACOG) in 2019. MACOG meetings frequently feature speakers with information about current issues, challenges, and opportunities for planning organizations. MACOG meetings are also attended by representatives of the Missouri Department of Transportation and the Delta Regional Authority. Other members of the EDD staff also attended a variety of educational workshops, seminars and meetings or webinars throughout the year.

Quantifiable Deliverables:

Quantifiable deliverables include workshops, seminars, meetings or webinars in which the EDD staff participated. Combined, the EDD staff participated in over 160 professional development opportunities. These are detailed in the following table.

STAFF MEMBER	MONTH	TYPE OF TRAINING
Barry Horst Executive Director	January	MACOG meeting and training
	February	MACOG meeting and training
		Transportation Advisory Committee
		MPAA Conference
	March	MACOG meeting and training
Drew Christian Deputy Director	January	MPO meetings (3)
		Regional Commissioners Meeting
		MODOT LPA Workshop
		FAST Act Conference Call
		HMP Webinar
	February	Ameren Partnership Meeting
		FAST Act Conference Call
		Statewide Transportation Planners Meeting
		Parkland REDI Meeting
		MPO Meetings (4)
		Earthquake Summit
		TAC Meeting
	March	Downtown Revitalization Meeting
		Tourism Symposium
		MPO Meeting (3)
		FAST Act Conference Call
		Regional County Comm. Meeting
		MODOT District Planning Partner Meeting
	April	TAC Meeting
		FAST Act Conference Call
MPO Meetings (4)		
Downtown Revitalization Meeting		

	May	Regional County Comm Meeting
		FAST Act Conference Call
		MPO Meetings (4)
	June	Transportation Planners Meeting
		Broadband conference
		MPO Meetings (6)
		FAST Act Conference Call
	July	MPO Meetings (3)
		FAST Act Conference Call
		FEMA Disaster Recovery conference
		TAC meeting
		UofM Extension Conference
		Madison Co Watershed Symposium
	August	MPO Meetings (2)
		FAST Act Conference Call
		TAC Meeting
		DED Meeting
		Bollinger Co Tourism Meeting
	September	Transportation Planners Meeting
		FAST Act Conf Call
		MPO Meetings (2)
		Interstate Transportation Seminar
		Amren Partnership Meeting
		CEDS Webinar
	October	FAST Act Conf Call
		County HMP meetings (2)
		MPO Meetings (2)
		Saferoom Meeting
		TAC meeting
	November	FAST Act Conf Call
Roadway Safety Coalition meeting		
EDA Peer Review		
MPO Meetings (2)		
December	Regional County Comm Meeting	
	FAST Act Webinar	
	Website Training	
	MPO Meeting (2)	

Ron Steele Economic Development Planner	February	Missouri Port Authority Annual Legislative Conference
	April	Missouri Port Authority Annual Legislative Conference

Margaret Yates Grant Administrator	January	DED CDBG Environmental Training
		Delta Regional Authority Certified Project Coordinator Training
		DNR LWCF Webinar
		MoDOT TAP Workshop
	February	DED CDBG Application Training
		Missouri Port Authority Annual Legislative Conference
	April	Missouri Port Authority Spring Conference and

		Training
	June	Missouri Port Authority Summer Conference and Training
	July	Public Water and Wastewater Financing Workshop
	August	DED CDBG Administration Training DED CDBG Environmental Training
	September	FEMA Procurement Webinar EDA Funding Webinar VW Trust Webinar Missouri Port Authority/MoDOT meeting
	October	DED CDBG Labor Standards Workshop
	November	MO DED Opportunity Zones EDA Disaster Funding Webinar MO DED Broadband Grant Webinar
	December	EDA Disaster Funding Webinar

Stan Balsman GIS Director	January	Perry County Emergency Preparedness Missouri GIS Advisory Council Meeting GIS User Group Meeting Cape Girardeau Vo-Tech Advisory Council
	February	FEMA Flood Mapping Meeting Census Redistricting Workshop Transportation Advisory Council (TAC) Cape Girardeau Vo-Tech Advisory Council
	March	Missouri GIS Advisory Council Meeting Cape Girardeau Vo-Tech Advisory Council
	April	Disaster Readiness Guide for Elected Officials Seminar ESRI Midwest User Conference Cape Girardeau Vo-Tech Advisory Council Missouri GIS Advisory Council Conference
	May	MACOG Meeting and Training Missouri GIS Advisory Council Meeting Cape Girardeau Vo-Tech Advisory Council
	June	Missouri GIS Advisory Council Meeting Perry County Higher Education Center Advisory Council Cape Girardeau Vo-Tech Advisory Council
	July	Missouri GIS Advisory Council Meeting Transportation Advisory Council (TAC)
	August	Missouri Mappers Association Conference Transportation Advisory Council (TAC)
	September	Southeast Missouri GIS Symposium Missouri GIS Advisory Council Meeting Cape Girardeau Vo-Tech Advisory Council
	October	Missouri GIS Advisory Council Meeting GIS User Group Meeting
	December	Missouri GIS Advisory Council Meeting Perry County Higher Education Center Advisory Council

		FEMA FIRM Mapping Review Cape Girardeau County
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Jeremy Tanz GIS/IT Specialist (Jan-July) Executive Director (Aug-Dec)	January	Census Participant Statistical Area Program (PSAP) Workshop Webinar
	February	MoDOT Planning Partner Data Workshop
		Transportation Advisory Council (TAC)
	March	State Plane Coordinate System Update Webinar
		ESRI Survey 123 for ArcGIS Webinar
		ESRI Extending Survey 123 Webinar
	April	Disaster Readiness Guide for Elected Officials Seminar
		What's New in AutoCAD 2020 Webinar
		ESRI Midwest User Conference
		GIS User Group Meeting
		Transportation Advisory Council (TAC)
	May	Missouri GIS Advisory Council Conference
		EPA Region 7 Ozone Advance Conference
		Parkland REDI Committee Meeting
		DNR VW Trust Advisory Meeting
	June	Trimble Mapping Webinar
	July	GIS User Group Meeting
		Transportation Advisory Council (TAC)
		Environmental Quality Committee Meeting
		Chester Bridge Economic Impact Meeting
	August	MACOG Meeting and Training
		MoDED Meeting
		Transportation Advisory Council (TAC)
		SE MPO Board Meeting
		MoDED International Trade Meeting
		New Bourbon Port Authority Meeting
		MEDC District 7 Meeting
		Parkland REDI Committee Meeting
	September	CEDS Content Guidelines Webinar
		SEMO GIS Symposium
		MACOG Meeting and Training
		Regional 2020 Census Meeting
		SE MPO Board Meeting
		DNR VW Trust Application Workshop
		Regional County Commissioners Meeting
		New Bourbon Port Authority Meeting
	October	MACOG Directors Retreat & Training
		SE MPO Board Meeting
		Parkland REDI Committee Meeting
		Regional County Commissioners Meeting
		New Bourbon Port Authority Meeting
		Environmental Quality Committee Meeting
November	Transportation Advisory Council (TAC)	
	MoDOT Dist 10 Planning Partner Coalition for Roadway Safety	
	MACOG Meeting and Training	

		MGISAC Meeting
		Opportunity Zone Informational Event w/ MoDED
		Disaster Recovery Discovery Workshop
		Peer Review with CNEDD
	December	MACOG Meeting and Training
	Long-Term Disaster Recovery Training	
		SE MPO Board Meeting

Leslie Seabaugh Regional Planner	January	Homeland Security Meeting and Training
		Emergency Preparedness Meeting
		RLF Committee Meeting
	February	Earthquake Summit
	March	Missouri National Veterans Memorial Presentation
	April	Mobile Field Hospital Deployment
		SBTDC Workshop
		Homeland Security Meeting and Training
	May	SBTDC Workshop
		FY 19State Homeland Security Program Application Webinar
	June	Whole Community Input Form Webinar
		SBTDC webinar
	July	Homeland Security Meeting and Training
	August	Global Leadership Summit
		CEDS webinar
	September	EDA RLF training
		Homeland Security Grant Administration training
	October	THIRA preparation meeting
		Homeland Security Meeting and Training
November	Opportunity Zone meeting	

Difficulties Encountered:

With the resignation of Mr. Horst in April, there was a gap in attendance of the MACOG meetings in June and July, while a new Executive Director was being chosen. Limited staff availability during this time was the main reason, but attendance to those meeting resumed in August with the promotion of Mr. Tanz to Executive Director.

15. Staff will provide the technical assistance necessary to assist in creating or saving above-average paying jobs in the District.

Accomplishments:

During the year, the EDD staff continued to make cities, counties and businesses in the EDD aware of grant opportunities for funding infrastructure or other projects that might facilitate plant locations or expansions and result in job growth.

During 2019 the Ste. Genevieve County received a \$65,528 DRA grant with a local match of \$17,143 to construct an interconnection of water systems between the County, the City of Ste. Genevieve and the Ste. Genevieve County PWS#1 for use in emergencies and natural disasters.

Cape Girardeau County received \$137,825 in DRA funding with a local match of \$132,500 to construct roadway widening and improvements to provide better ingress/egress to the area's industrial park. The project is a combined effort of the County, the City of Jackson and MoDOT. Currently there are 7 companies located in the industrial park with approximately 425 employees.

The City of Bonne Terre was awarded \$500,000 in CDBG funding with a local match of \$166,940 to replace a bridge that is severely deteriorated, and the reinforcement is severely corroded. Bridge doesn't meet current weight limits nor is it wide enough for today's trucks. The project will benefit approximately 3,155 people.

The Southeast Missouri Regional Port Authority was awarded \$1,530,000 in EDA funding with \$383,000 in local match to fund rail infrastructure improvements to meet growing rail traffic demands. The project will create 14 new jobs, 6 jobs saved and \$9.6 million in private investment.

The New Bourbon Regional Port Authority received \$334,303 in State Capital Improvement Funds with a local match of \$66,860 to construct a dolphin in the harbor to allow barges to be moved for loading without the use of a pushboat.

Quantifiable Deliverables:

Grants and other technical assistance provided by the EDD staff during 2019 will result in the creation of 14 new high paying jobs, 6 jobs saved in the Region and will leverage \$9.6 million in private investment. Eight companies and approximately 500+ employees were positively affected by the various grant projects.

Difficulties Encountered:

No difficulties were encountered.

16. The staff will continue to provide technical support in analyzing and assisting in the creation of enterprise zones.

Accomplishments:

The EDD staff continues to be available to provide technical assistance to jurisdictions in the District seeking Enhanced Enterprise Zone designation. New and expanding businesses in Enhanced Enterprise Zone designated areas are eligible for state income tax credits and a 50% local property tax abatement for 10 years. In Missouri, 107 of 114 counties already have Enhanced Enterprise Zone designations. The EDD staff was not asked to provide any assistance during 2019.

Quantifiable Deliverables:

There were no deliverables related to Enhanced Enterprise Zone designation to report during 2019 because EDD staff assistance was not requested by any jurisdiction in the District. In 2011, the EDD assisted with the preparation of blight studies and economic development plans for Cape Girardeau and Iron Counties. Cape Girardeau County has since been officially designated an Enhanced Enterprise Zone.

Difficulties Encountered:

No significant difficulties were encountered.

17. The staff will continue to provide technical support to set up and administer Tax Increment Financing Districts.

Accomplishments:

The SEMO EDD has been a leader in helping to develop and administer Tax Increment Financing (TIF) districts to support the economic growth of communities in the District. There are currently active TIF districts in the Cities of Bonne Terre, Desloge, Park Hills (four), Farmington (two), Perryville (two), Jackson, Ste. Genevieve, Leadington and Ironton. TIF districts have also been established in Cape Girardeau, Madison, Perry, St. Francois, Iron and Ste. Genevieve Counties. The EDD staff assisted with the development of all the TIF districts and is currently assisting with the development of an additional TIF districts in Park Hills.

Quantifiable Deliverables:

The EDD staff has assisted with the development and administration of the 19 existing TIF districts in the SEMO EDD. The staff continues to work with Perryville and Ironton city officials on their downtown TIF district which is designed to help breathe new life into the downtown and attract new businesses to fill empty commercial buildings. The EDD staff worked with officials of the City of Ste. Genevieve to amend the downtown. The City of Park Hills amended a TIF district and created a new TIF district in 2019.

Difficulties Encountered:

EDD staff has been involved with the establishment of TIF districts for over 5 years, and no unusual difficulties were encountered.

18. Assist in developing a plan for a regional high speed internet network.

Accomplishments:

The SEMO EDD continues to work to help facilitate the growth of broadband internet access throughout the Southeast Missouri Economic Development District. While no additional programs have been developed for the EDD at this time, the District remains readily available to assist state agencies when funding and projects become available.

Quantifiable Deliverables:

Projects and programs as assigned by state agencies.

Difficulties Encountered:

No significant difficulties were encountered.

19. Pursue funding to update and expand the EDD website and web presence in order to increase data to prepare economic development packages to prospective companies to the Region.

Accomplishments:

EDD staff applied for grants through EDA and DRA in an attempt to secure funding for an economic information dissemination project; however, no funds were awarded. The EDD staff continues to pursue activities to help develop the GIS capabilities of the Region and to develop a regional website for the hosting and dissemination of local and regional information to foster economic development.

Quantifiable Deliverables:

Quantifiable deliverables included the preparation of grant applications.

Difficulties Encountered:

Acquiring funding for regional website development.

20. Continue support of NADO efforts and participation in training when possible.

Accomplishments:

The Southeast Missouri Economic Development District has been a member of the National Association of Development Organizations (NADO) since 1974 and has participated actively in NADO training programs over the years. During the year, the EDD continued to support a number of NADO's goals at the local level. These included community and economic development, rural development, transportation, and homeland security and emergency preparedness.

Quantifiable Deliverables:

During 2019, the EDD staff continued to directly support NADO's goals including community and economic development, rural development, transportation, homeland security and emergency preparedness. Staff involvement with all of these goals is documented throughout this report.

Difficulties Encountered:

No difficulties were encountered.

21. Provide professional development training to staff and board.

Accomplishments:

The SEMO EDD regularly provides opportunities for professional development training for the staff and board. Staff members are encouraged to take time from daily work assignments to participate in conferences, workshops and training webinars hosted by a variety of agencies. Board members are regularly updated on a variety of issues at board meetings and meetings of the Revolving Loan Fund and Transportation Advisory Committees. Additionally, opportunities for professional development training by other agencies or companies are listed each month in the agenda which is provided to the Board of Directors and staff.

Quantifiable Deliverables:

Monthly meetings of the Board of Directors and the Revolving Loan Committee and four quarterly meetings of the Transportation Advisory Committee were held during 2019, all of which provided opportunities for professional development for staff and participating Board members. EDD staff participated in workshops, conferences and webinars during the year, all of which contributed to further professional development. During the year, board members were alerted to dozens of professional development opportunities through monthly agendas provided by the EDD staff.

At the January meeting, Mr. Jakob Pallesen gave a presentation on Business planning and training workshops.

Difficulties Encountered:

No difficulties were encountered.

Evaluation

In addition to measuring the organization's success in achieving the various components of the CEDS Action Plan, the SEMO EDD uses a number of other basic economic and demographic indicators to gauge its performance. These include growth or decrease in population; increase or decrease in unemployment; increase or decrease in retail sales, manufacturing, tourism, health care, increase or decrease in FDIC-insured bank deposits; number of jobs created as a result of direct technical assistance provided by EDD staff; amount of federal, state and local funds invested in infrastructure and other projects directly assisted by staff; and increase or decrease in the assessed valuation of each of the seven counties in the District.

Growth or Decrease in Population

Population:

Recent U. S. Census Bureau population estimates provided by the Missouri Census Data Center (MCDC) indicate the population of the Southeast Missouri Economic Development District is continuing to increase. Based on projections, the population of the District grew from 213,629 in 2010, to 217,017 in 2018, an increase of 1.58%. According to population estimates, Bollinger, Iron and Ste. Genevieve Counties experienced a decline in population during the eight-year period.

Population Estimates December 2010 - December 2018

COUNTY	POPULATION		CHANGE 2010 – 2018	
	2010	2018	NUMBER	PERCENT
Bollinger	12,345	12,169	-176	-1.42
Cape Girardeau	75,870	78,753	2,883	3.79
Iron	10,601	10,177	-402	-3.99
Madison	12,202	12,188	14	0.11
Perry	18,968	19,150	182	0.95
St. Francois	65,521	66,692	1171	1.78
Ste. Genevieve	18,122	17,888	-234	-1.29
Region	213,629	217,017	3,338	1.58

Source: Missouri Census Data Center (MCDC), Missouri's Population Estimates by County 2010-2018

Employment:

Unemployment rates in the SEMO EDD declined during 2019 and dropped below the state unemployment rate, and below the United States unemployment rate. Unemployment information for the first 10 months of 2019 is included in the following exhibit. During the period from January through October 2019, the lowest average unemployment rates were in Perry, Cape Girardeau and Ste. Genevieve Counties. In addition to healthy industrial bases, the three counties benefit from their location along the I-55 corridor. Iron County experienced the highest unemployment (3.0%) during the first 10 months of the year.

Average Employment/Unemployment Information January through October 2019

COUNTY	LABOR FORCE	EMPLOYMENT	UNEMPLOYMENT	RATE
Bollinger	5,714	5,558	156	2.7
Cape Girardeau	41,698	40,741	957	2.3
Iron	3,579	3,470	109	3.0
Madison	5,560	5,429	131	2.4
Perry	10,290	10,098	192	1.9
St. Francois	26,848	26,123	725	2.7
Ste. Genevieve	9,370	9,196	174	1.9
SEMO EDD Service Area	103,059	100,615	2,444	2.4
United States	164,576,000	159,067,000	5,510,000	3.3
Missouri	3,141,572	3,062,597	78,975	2.5

Source: Missouri Economic Research & Information Center (MERIC), January through October, 2019

Retail Activity:

Retail sales and employment in the EDD grew at a steady pace during the eight-year period from 2010 to 2018. Retail wages grew from \$242,125,754 in 2010 to \$303,647,044 in 2018, while the number of individuals employed in retailing increased 6.2% during the eight-year period from 11,154 in 2010 to 11,849 in 2018. Most encouraging, the number of people employed in retailing grew in all but two of the Region's counties during the eight-year period. Bollinger and Madison counties experienced a slight drop in the number of retail employees despite an increase in the number of retail outlets.

Retail Trade in the Southeast Missouri EDD 2010 - 2018

COUNTY	2010				2018			
	AVERAGE EMPLOYMENT	TOTAL WAGES	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS	AVERAGE EMPLOYMENT	TOTAL WAGES	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS
Bollinger	258	\$4,561,289	\$340.00	21	248	\$5,205,497	\$404	23

Cape Girardeau	5,693	\$124,824,367	\$422.00	339	5974	\$154,138,680	\$496	373
Iron	303	\$6,394,184	\$405.00	28	344	\$8,721,671	\$488	34
Madison	506	\$11,610,718	\$441.00	35	498	\$14,177,550	\$547	37
Perry	1,002	\$21,147,998	\$406.00	76	1,081	\$26,700,718	\$475	80
St. Francois	2,951	\$63,704,008	\$415.00	176	3,209	\$79,534,333	\$477	214
Ste. Genevieve	441	\$9,883,190	\$431.00	52	495	\$15,168,595	\$589	49
SEMO EDD Service Area	11,154	\$242,125,754	\$408.00	727	11,849	\$303,647,044	\$497	810

Source: Missouri Economic Research and Information Center (MERIC), Quarterly Census of Employment and Wages Industry Information by NAICS Sectors, 2010 & 2018

Manufacturing Activity:

The EDD now includes changes in the manufacturing segment of the economy as another performance measure. Jobs in manufacturing are generally among the highest paying in the District. The following exhibit compares manufacturing jobs, employment, wages and firms in the EDD during the eight-year period from 2010 to 2018.

Manufacturing Activity Southeast Missouri EDD 2010 - 2018

COUNTY	2010				2018			
	AVERAGE EMPLOYMENT	TOTAL WAGES	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS	AVERAGE EMPLOYMENT	TOTAL WAGES	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS
Bollinger	187	\$4,182,089	\$426.00	15	168	\$4,351,119	\$499	11
Cape Girardeau	3,785	\$176,501,929	\$896.00	108	3908	\$209,498,316	\$1,031	96
Iron	68	\$2,237,226	\$630.00	15	365	\$22,666,552	\$1,193	14
Madison	401	\$11,463,325	\$545.00	16	516	\$17,299,433	\$645	14
Perry	3,296	\$113,303,785	\$660.00	36	3239	\$129,596,195	\$770	39
St. Francois	1,871	\$66,363,221	\$680.00	56	2033	\$85,934,058	\$813	48
Ste. Genevieve	1,514	\$62,428,645	\$792.00	32	1391	\$86,625,947	\$1,198	26
SEMO EDD Service Area	11,122	\$436,480,220	\$661.29	278	11,620	\$555,971,620	\$878	248

Source: Missouri Economic Research and Information Center (MERIC), Quarterly Census of Employment and Wages Industry Information by NAICS Sectors, 2010 & 2018

During the eight-year period, the number of manufacturers in the District dropped from 278 in 2010 to 248 in 2018, a decline of 10.8 percent while the number of people in the manufacturing workforce increased by 4.5%. The number of manufacturers in the EDD declined in all but one county during the eight-year period.

Tourism:

Tourism is a significant segment of the EDD’s economy, generating over \$344 million in tourism-related expenditures and providing over 8,000 jobs for residents of the District. The exhibit below provides a comparison of tourism-related expenditures and employment in 2010 and 2018. The Missouri Division of Tourism calculates tourism expenditures and employment based on 17 tourism related SIC (Standard Industrial Classification) codes.

Comparison of Tourism-Related Expenditures And Employment Southeast Missouri Economic Development District 2010 -2018				
County Name	2010		2018	
	FY-10 Total Expenditures in 17 Tourism - Related SIC Codes	FY-10 Tourism-Related Employment	FY-18 Total Expenditures in 18 Tourism-Related SIC Codes	FY-18 Tourism-Related Employment
Bollinger	\$3,546,726	111	\$4,124,445	82
Cape Girardeau	\$143,551,473	4,098	\$193,358,088	4,377
Iron	\$5,264,706	187	\$6,066,241	191
Madison	\$7,006,589	251	\$9,605,413	275
Perry	\$17,643,674	702	\$24,675,641	578
St. Francois	\$81,822,386	2,230	\$90,525,362	2,353
Ste. Genevieve	\$10,536,427	421	\$16,262,884	470
Totals	\$269,371,881	8,000	\$344,618,074	8,326
Source: Missouri Division of Tourism Annual Reports, FY-2010 and FY-2018				

The staff also continues to distribute remaining quantities of tourism publications produced by the EDD in cooperation with the Missouri Division of Tourism and products produced directly by the Division of Tourism and participates actively with the River Heritage Association which promotes tourism in the EDD.

Health Care & Social Assistance Sector:

The health care and social assistance sector is one of the fastest growing segments of the District’s economy. During the eight-year period from 2010 to 2018 the number of firms providing health care and social assistance more than tripled, while employment in the sector grew 11.4%.

**Health Care and Social Assistance
Southeast Missouri EDD
2010 - 2018**

COUNTY	2010				2018			
	AVERAGE EMPLOYMENT	TOTAL WAGES	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS	AVERAGE EMPLOYMENT	TOTAL WAGES	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS
Bollinger	236	\$5,093,690	\$416.00	16	361	\$6,994,235	\$374	113
Cape Girardeau	8,712	\$386,722,393	\$853.00	248	9,698	\$473,968,564	\$940	713
Iron	461	\$11,128,113	\$464.00	22	779	\$14,529,920	\$359	261
Madison	523	\$8,798,049	\$324.00	19	549	\$12,916,636	\$453	123
Perry	693	\$13,531,467	\$374.00	43	728	\$19,593,568	\$518	91
St. Francois	3,857	\$110,104,532	\$549.00	158	3,849	\$120,231,633	\$601	686
Ste. Genevieve	324	\$7,017,181	\$417.00	29	539	\$11,636,144	\$415	80
SEMO EDD Service Area	14,806	\$531,278,440	\$485.00	535	16,503	\$659,870,700	\$523	2,067

Source: Missouri Economic Research and Information Center (MERIC), Quarterly Census of Employment and Wages Industry Information by NAICS Sectors, 2010 & 2018

FDIC Deposits:

During the 8-year period from 2010 to 2019, the number of financial offices in the EDD with assets insured by the Federal Deposit Insurance Corporation dropped from 98 to 97. During the same time period, total FDIC-insured assets climbed from \$3,603,512,000 to \$4,569,642,000, an increase of 26.8%. The growth of FDIC insured deposits in the Southeast Missouri Economic Development District continues to demonstrate the financial health and stability of the district's economy.

**Offices and Deposits of FDIC Insured Institutions
2010 – 2019**

COUNTY	JUNE 30, 2010		JUNE 30, 2019	
	NO. OF OFFICES	TOTAL DEPOSITS	NO. OF OFFICES	TOTAL DEPOSITS
Bollinger	5	85,262,000	4	113,031,000
Cape Girardeau	37	1,533,180,000	39	2,015,587,000
Iron	7	121,096,000	7	131,799,000
Madison	7	204,999,000	6	248,149,000
Perry	9	448,601,000	9	506,165,000
St. Francois	25	846,105,000	24	1,039,374,000
Ste. Genevieve	8	354,269,000	8	515,537,000
TOTAL	98	3,603,512,000	97	4,569,642,000

Source: Federal Deposit Insurance Corporation, County Summaries Deposit Market Share Reports, June 30, 2010 and June 30, 2019

Sales Tax Distribution:

Local sales taxes collected by the Missouri Department of Revenue and distributed back to individual counties also remained generally steady and continued to

grow. Cape Girardeau and St. Francois Counties remain the dominant Urban Growth Centers in the EDD, however sales tax revenue has also increased in all of the other counties in the District over the five-year period in review. Local sales taxes distributed by the Department of Revenue are included in the following exhibit. Sales tax revenue in the District has grown from \$33,398,242 in 2014, to \$42,062,988 in 2018, an increase of 25.9%.

**Missouri Department of Revenue
Local Sales Tax Distribution by County
2014-2018**

COUNTY	2014	2015	2016	2017	2018
Bollinger	999,651	1,122,964	1,116,920	2,592,137	1,159,858
Cape Girardeau	13,367,491	14,595,377	14,611,509	14,275,551	14,916,285
Iron	771,977	810,930	861,374	855,893	1,150,398
Madison	2,045,221	2,233,708	2,274,660	2,274,249	2,453,193
Perry	4,483,855	4,934,786	4,954,849	4,861,467	5,213,056
St. Francois	8,303,917	9,350,223	12,665,115	12,540,899	12,734,380
Ste. Genevieve	3,426,130	3,874,359	3,865,141	3,602,818	4,435,818
Region	33,398,242	36,922,347	40,349,568	41,003,014	42,062,988

Source: Missouri Department of Revenue, Tax and Fee Distribution Summaries, 2014-2018

Assessed Valuation:

The assessed value of the District’s counties is another important performance measure. The valuation of the District has continued to increase during the past 9 years, growing from 2,730,496,091 in 2010 to \$3,433,528,308 in 2019.

**Assessed Valuation by County
Southeast Missouri Region
2010 – 2019**

COUNTY	ASSESSED VALUATION	
	2010	2019
Bollinger	108,322,753	139,888,182
Cape Girardeau	1,055,661,083	1,373,549,593
Iron	172,651,053	206,222,883
Madison	112,538,743	122,902,861
Perry	288,778,839	359,259,427
St. Francois	626,256,401	765,035,514
Ste. Genevieve	366,287,219	466,669,848
Region	2,730,496,091	3,433,528,308

Source: Missouri Association of Counties,
Assessed Valuation 2010,2019.

- **Job Creation and Retention**

Grants and other technical assistance provided by the EDD staff during 2019 will result in the creation of 14 new high paying jobs, 6 jobs saved in the Region and will leverage \$9.6 million in private investment. Eight companies and

approximately 500+ employees were positively affected by the various grant projects.

Federal, State and Local Investment

Infrastructure, planning and other funds secured through grants prepared by the EDD staff for various entities in the District during 2019 totaled \$3,374,302 Local matching funds totaled \$2,253,803.

Private Sector Investment

Private sector investment in projects assisted by the staff of the Southeast Missouri Economic Development District during 2019 will total approximately \$906 million.

SCHEDULE

STRATEGIC PROJECTS, PROGRAMS AND ACTIVITIES

A number of projects are planned, underway, or in the discussion stage, which address the Goals and Objectives included in this strategy. These projects range from a major business expansion to a planned water park.

Projects

Centene Corporation Expansion. Centene Corporation is a Fortune 500 multi-national health solutions business employing over 31,000 people in 28 states and serving 12.2 million beneficiaries. The company's Farmington call center employed approximately 425 people and had outgrown its existing leased facility and needed to expand. The company completed construction of a new 130,000 square foot office building located on a 22-acre site near the U. S. Highway 67/New Perrine/Overall Road intersection in Farmington where it plans to expand to 700+ employees. The new facility, with equipment, is an approximate \$20,000,000 project.

Redbud Court. In 2015 the City of Perryville contracted with the Southeast Missouri Regional Planning and Economic Development Commission to conduct a study of availability and quality of housing in the City. One of the results of that survey indicated an urgent need for additional housing options.

In 2018, the Perryville Development Corporation (PDC) announced plans to break ground on a new subdivision in the City of Perryville as part of an initiative to provide more single-family housing. As part of the plan, the PDC purchased 10 acres

which will be divided into 21 lots of various sizes. Construction on the new subdivision began fall of 2018 and construction carried on throughout 2019. New house construction has begun. Redbud Court is the first new subdivision within the city limits in over 15 years. The project is a partnership between the PDC and the City of Perryville. The PDC provided the financing necessary to buy the property and the city will provide the necessary infrastructure for the subdivision.

Ste. Genevieve Community Center Water Park In April 2017, voters in Ste. Genevieve County passed a half-cent sales tax to be used for capital improvements at the Ste. Genevieve County Community Center. Ground was broken earlier in 2018 on the Center's new water park. The facility will include an area for toddlers and small children, a lap pool with zipline, diving board and climbing wall, a lazy river and wading pool, four large slides and areas for concessions, parties and locker rooms. The water park opened to the public this summer.

The community center already boasts an all-inclusive baseball field and a new sports complex building which includes two basketball courts, batting cages and additional spaces. In addition to offering additional amenities for residents, the water park is expected to provide an estimated 100+ summer jobs for local teenagers and college students.

Holiday Inn Express. Construction was completed during 2018 on a new Holiday Inn Express in Perryville, on the west side of the Interstate 55/Perryville exit. The four-story facility features 75 rooms, including 18 suites, an indoor pool and a fitness room. The new Holiday Inn Express Formula Blue design was built by Midwest Lodging. The Inn employs approximately 20 people.

Multi-County Industrial Park. While most of the counties and cities in the EDD have industrial parks available to accommodate new or expanding industries and businesses, the District lacks a major industrial park which can offer large industrial sites to attract potential manufacturers. The Southeast Missouri Economic Development District formed a Multi-County Site Selection Committee in 2010 to promote industrial sites in Iron, Madison, St. Francois and Ste. Genevieve Counties. The objective is to be able to offer large industrial sites to attract potential manufacturers, with the goal of creating new job opportunities for residents of the four counties.

The Multi-County Site Selection Committee is made up of county commissioners and business leaders from the four counties. In 2015 the staff prepared a successful USDA Rural Development grant application which designated the four counties as a Stronger Economies Together (SET) region. The EDD staff conducted a series of meetings of the Stronger Economies Together (SET) committee and helped write the Parkland REDI's Economic Development Plan. During 2019, Parkland REDI hired a consulting firm to construct a website to be utilized to provide information and market the region. The website is to be utilized by Parkland REDI to maintain up to date information available to business and industrial developers as well as the general public

about available sites, buildings, and opportunities in the Parkland REDI four county region.

Programs and Activities

Revolving Loan Fund Programs. Among the programs available to assist continued economic growth are revolving loan fund programs. The EDD staff continues to oversee the Southeast Missouri Revolving Loan Fund and provides technical assistance to the RLF Review Committee. The EDD revolving loan funds have become a primary tool for fostering economic development in the District. Meetings of the RLF Committee are held as necessary, and loans are frequently discussed at SEMO EDD board meetings. The SEMO EDD currently operates three EDA-funded revolving loan funds. In addition to the EDA revolving loan funds, the EDD operates two other revolving loan programs with grant funds from the Missouri Community Development Block Grant Program and the Delta Regional Authority

Existing Economic Development Network. One of the strongest components of the economic development thrust in the Southeast Missouri Economic Development District is the strong network of economic development specialists and industrial/economic development authorities and other agencies already in place and working for their respective counties and cities, many with full-time staffs. Industrial development authorities are created for the purpose of developing commercial, industrial, agricultural or manufacturing facilities within the county or municipality for which they are organized. They also have the power to issue bonds to finance eligible projects.

The following entities have active industrial development authorities: Bollinger County, Cape Girardeau County, Cape Girardeau, Jackson, Iron County, Annapolis, Fredericktown, Perry County, St. Francois County, Farmington, and Park Hills. The Cape Girardeau Area MAGNET provides economic development services to the greater Cape Girardeau area. Ameren Missouri also provides economic development assistance through an economic development specialist located in the District.

In addition to city and county industrial development authorities, there are two staffed Small Business Development Centers (SBDC) in the District. These are located on the campus of Southeast Missouri State University in Cape Girardeau and at the Cape Girardeau County Extension Center in Jackson. These SBDC's are staffed by business specialists who are uniquely qualified to help small businesses get started, develop and thrive. The SBDC's offer training seminars and programs on a variety of business topics including starting a business, business plan development, marketing, financial analysis, cash flow analysis, taxes, market feasibility, customer service, international trade, franchising, licensing, inventory, computer software and more.

SBDC's also provide low-or no-cost counseling services and access to technology resources including patent, trademark and copyright searches; exporting leads; product design, testing and quality control; manufacturing studies; and plant layout.

Workforce Investment Board of Southeast Missouri. The Workforce Investment Board (WIB) of Southeast Missouri serves all seven counties in the EDD. WIB is a not-for-profit corporation which works to attain a higher standard of living in the Region by helping to create a skilled, diverse, motivated and adaptable workforce.

The top five goals of the Workforce Investment Board are to increase literacy; promote instruction and assessment of mastery for critical skills and knowledge required in the workplace; to improve career awareness and career counseling; to help businesses meet their training needs; and to redirect the use of public funds toward targeted industries, high problem areas, and critical skill/knowledge acquisition. Either directly or through subcontractors, the WIB offers a range of programs to residents of the District including:

- **Workplace Readiness Credential Program.** The credential program identifies those prospective employees that have completed a process that addresses the skill gaps that are relevant to the Region. This program is currently offered at the Cape Girardeau Career and Technology Center in Cape Girardeau and Mineral Area College. Training begins with a mandatory pre-assessment to determine that students have the necessary skills for a successful outcome. Qualified and experienced teachers then guide students through a logical sequence of instruction during a two-week period. The program is designed to simulate a worker's probationary period in business and industry.
- **Rapid Response Program.** The Rapid Response Program provides early intervention assistance, providing employers and employees who are affected by business closings or cutbacks with information and access to re-employment services to help alleviate the unemployment and economic distress resulting from these employment actions.
- **One Stop Career Center Program.** The WIB supports a seamless, integrated one-stop employment delivery system through the One Stop Career Center Program. One Stop partner agencies are encouraged to co-locate in order to better provide a wide variety of programs and services to area residents. Partner agencies in the Region also communicate regularly and have many case managers that are knowledgeable about several of the programs offered.

There are two full One Stop Career Centers in the District, the Cape Girardeau Career Center and the East Missouri Action Agency/Park Hills Career Center. Other sites are "near to" full service sites or have a significant amount of staffed services but may not have co-location of other agency staff.

The WIB also partners with other agencies to provide services to adults, dislocated workers and youth. Youth services focus on those most in need, such as out of school youth, those at risk of dropping out, youth in foster care, those aging out of foster care, and youth offenders.

Center for Innovation and Entrepreneurship. Southeast Missouri State University's Douglas C. Greene Center for Innovation and Entrepreneurship supports the University's priority to advance the Region's economic appeal and strength. The Center strives to stimulate local and regional economic growth and development that improves the quality of lives, communities and businesses in southeast Missouri.

The Center provides entrepreneurial training programs, venture mentoring services and venture incubation that lead to the creation of an increasing number of new ventures; connects faculty, students, researchers and inventors with resources to transfer ideas to commercial products, processes and services; and provides business training, counseling and mentoring services that increase the sustainability of new ventures and growth of existing and emerging enterprises.

The Center also connects innovators, entrepreneurs and communities with resources that accelerate venture creation and growth and development of an entrepreneurial culture; provides K-12 and postsecondary students education and practical experiences that inspire them to adopt a philosophy of entrepreneurship in their personal and professional lives, encourages them to create new ventures, and equips them for careers in the new economy; and conducts scientific and practical research that leads to publications in academic and professional journals and contributes to the growing body of literature concerning the teaching, practice, and science of innovation and entrepreneurship.

Southeast Missouri State University Business Incubator. The Douglas C. Greene Center operates a 6,000 square foot business incubator for small businesses involved in service, research, technology development, assembly or light manufacturing. The site embraces the local agricultural flavor of Southeast Missouri while emphasizing development of plant science and environmentally friendly technologies. The incubator is located on the first and third floors of the Center for Innovation and Entrepreneurship, located at 920 Broadway in Cape Girardeau.

The incubator provides new and emerging ventures a valuable combination of low-cost professional office and office suite facilities with essential mentoring and business development services that increase the sustainability of new ventures and growth of existing and emerging enterprises. Services include venture mentoring; business development counseling; research, technical and development resources; collaboration and networking; and office and administrative support.

The facility provides access to a 21-seat state-of-the-art training room with ITV and a 10-seat conference room with SMART board capabilities, building receptionist, daily mail pickup and delivery, all utilities, weekly janitorial service, free parking, and 24-hour building access.

Catapult Creative House. Catapult Creative House, Southeast Missouri State University's new business incubator opened at 612 Broadway in Cape Girardeau in May, 2016. The space was designed to allow students from various departments and disciplines to work together in a quest to become entrepreneurs. The 12,000 square foot facility, previously an empty storefront, now contains an art gallery, retail store, classroom, printing stations, specialty workstations and studios, and a beverage bar run by hospitality management students.

Economic and Business Engagement Center. Southeast Missouri State University also operates an Economic and Business Engagement Center to foster business, community and workforce development and to facilitate the process of innovation to enhance the regional economy. The Engagement Center supports the transfer of institutional knowledge and resources derived from within the university to the external environment to create new, high-value jobs, positive economic and social benefits and advance entrepreneurship.

Early Warning Network. The Early Warning Network combines business retention efforts and workforce development. The Early Warning Network, in cooperation with the Southeast Missouri Workforce Investment Board, works to identify at-risk companies and marshal state and local resources to prevent business closings and layoffs. The program, which is funded through the Missouri Division of Workforce Development, is managed by Missouri Enterprise. The program is available to assist all seven counties in the SEMO EDD.

Southeast Economic Development Fund (SEED\$). Southeast Economic Development Fund is an organization formed by the East Missouri Action Agency (EMAA), based in Park Hills, to help startup and expanding businesses create and save jobs in low-income communities. EMAA will use Lean Startup, a nationally recognized program that works to improve the process it takes to create and launch a successful business. The Lean Startup Basics program introduces entrepreneurs to the tools to minimize risk by systematically building products customers want. This process provides innovative philosophies to improve the process in which start-ups and existing enterprises launch products and build commerce across the globe.

L.I.F.E., Inc. Employment Solutions. The L.I.F.E., Inc. Center for Independent Living, located at 725 East Karsch Boulevard in Farmington, now offers a new employment network, L.I.F.E., Inc. Employment Solutions. The employment network offers free assistance with career exploration, resume building, interview skills, job coaching, job placement and other employment related services to ticket holders in the Social Security “Ticket to Work” program. The L.I.F.E. program is designed to ensure that ticket holders receive the best quality information and support available. The staff, a majority of whom cope with a disability of their own, promotes the full inclusion of those with disabilities into mainstream society.

L.I.F.E. Center staff point out that there are distinct advantages for Social Security beneficiaries who choose to work rather than relying on government assistance alone. Work pays financially, but it also pays in self-esteem and independence. Beneficiaries who take advantage of the program are protected from Continuing Disability Reviews as long as they are making progress, are given on-going support and offered specialized employment services.

The L.I.F.E Inc. Center opened a satellite office in the City of Bismarck located in St. Francois County in the past year to better serve their clients in the surrounding area who do have access to transportation to their Farmington office. This facility was constructed with Community Development Block Grant funding written and administered by EDD staff and cash and in-kind match contributed by the City.

CEDS PLAN OF ACTION



The Plan of Action contains specific actions which will be undertaken by the membership, staff and other public entities to help achieve the goals and objectives of the Southeast Missouri Economic Development District which are outlined in Section C of the Comprehensive Economic Development Strategy (CEDS). Many of the specific tasks identified by the CEDS Committee are, and will continue to be, listed as “ongoing” simply because they are continuing functions of the EDD (such as working to attract technology-oriented businesses).

It should be noted that several of the planned actions are national or statewide in scope and will require action by the United States Congress, the Missouri General Assembly or the U. S. Army Corps of Engineers. While these actions are non-achievable at the District level, they are included because they are vital to the continued economic well-being of the residents of the EDD and because continued support at the local level will contribute to the ultimate achievement of these actions.

The following table contains the CEDS Action Plan for the Southeast Missouri Economic Development District. Projects are coded as follows:

No Background:	Ongoing
Green Background:	In Progress
Blue Background:	Completed
Red Background:	Discontinued

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
CEDS Goal 1: Increase the quantity, quality and variety of employment opportunities.				
Target the recruitment of new businesses/manufacturers which provide above average wages and fringe benefits.	SEMO – EDD and area economic developers-recruit additional businesses.	Creation of additional quality jobs.	41 jobs have been created or retained since adoption of the CEDS in 2019	Ongoing
Continue to support the development and expansion of existing economic clusters in the Region.	SEMO – EDD and area economic developers-recruit additional businesses to support existing clusters.	The attraction of additional businesses to support existing economic clusters will result in job creation.	Additional businesses recruited or the expansion of existing business.	Ongoing
Work to develop a centrally located multi-county regional industrial park of no less than 500 acres, served by all transportation modes, which would be jointly owned by the affected counties and with the affected counties sharing tax revenue.	Counties in the area selected for the multi-county park – continue discussions with various county officials about the development of multi-county industrial park	The development of a major multi-county business park will result in additional business development and job creation.	Property acquisition and park construction. An option has been obtained for purchase of an industrial site.	In Progress
Work with local economic development organizations to identify available industrial buildings and land parcels, as well as appropriate data concerning these facilities, to be incorporated in a regional GIS.	SEMO-EDD – Proceed with building/land parcel mapping as funding becomes available.	Completed GIS map displaying sites/buildings as an economic development tool.	Completion and posting of GIS map on EDD website.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Develop a region-wide climate which will attract technology-oriented businesses, and which will encourage private investment in higher-tech businesses.	SEMO EDD – Work with Workforce Investment Board of Southeast Missouri.	Attraction of technology-oriented businesses to District.	Attraction of additional high-tech businesses.	Ongoing
Work to change the perception by potential business prospects that the industrial land in southern Cape Girardeau and northern Scott County, which is protected by a 100-year flood levee, is vulnerable to flooding.	SEMO EDD – Continue to promote industrial sites in Cape Girardeau County as well as the rest of the District.	Improved perception of industrial property in Cape Girardeau and northern Scott County.	Continued economic growth in this industrial area. Southern Cape Girardeau area is included in an Opportunity Zone.	Ongoing
Explore the potential for developing a career and technology center on unused land owned by Mineral Area College.	Mineral Area College – Support any efforts by the college to develop a career and technology center.	Potential development of a career and technology center.	Development of a career and technology center.	Ongoing
Support efforts to develop a new manufacturing/business park in Bollinger County.	Bollinger County – Provide technical assistance as needed to develop a new business park.	Creation of additional job opportunities for county residents.	Development of a new manufacturing/business park	Ongoing
Support efforts to develop a business directory of available commercial properties in Bollinger County.	Bollinger County – Develop a business directory.	Completion of a directory of available commercial property.	Publication of a directory.	Ongoing
Support efforts of the City of Marble Hill to annex additional land to provide room for commercial, industrial and residential development.	City of Marble Hill – Identify potential areas for future annexation.	Annexation of land for future commercial, industrial and residential development.	Identification of possible areas to be annexed.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Work to attract or develop compatible manufacturing activity in available space at the Cape Girardeau Regional Airport.	City of Cape Girardeau – Continue to search for businesses which would fit in at the airport.	Creation of additional jobs.	Success in locating additional businesses.	Ongoing
Support efforts to better organize the economic recruitment effort in Madison County, possibly in cooperation with the Regional Planning Commission.	Madison County – Improve the economic recruitment process.	Better coordinated economic development activity.	Improved recruitment activity.	Ongoing
Support efforts to develop an 85-acre tract of ground adjacent to the Black River Electric Cooperative campus in Madison County and in the City of Fredericktown Business Park.	Madison County and the City of Fredericktown – improve necessary infrastructure.	Expanded areas for future business growth.	Construction of round-about and new entrance to the business park completed, continuing search for funding to construct additional infrastructure.	Ongoing
Provide support for the continued development of available land at the Seminary of St. Mary of the Barrens in Perryville.	Perry County IDA – Work with prospective developers.	Continued business development and job creation.	Businesses developed - jobs created.	Ongoing
Explore the possibility of working with Southeast Missouri State University on the expansion of services from the Southeast Innovation Center.	SEMO EDD – Continue close working relationship with SEMO.	Additional services to area residents.	Provision of additional services.	In Progress

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Explore opportunities to partner with industrial development authorities to own and operate industrial buildings.	SEMO EDD – Explore ownership positions in industrial buildings to encourage economic growth.	Potential new jobs.	Partnering in the ownership of industrial buildings.	In Progress
Continue to work with the St. Francois County Industrial Development Authority to develop a technology campus in Bonne Terre.	SEMO EDD – Continue the current close working relationship with the St. Francois County IDA.	Development of new businesses and creation of new jobs.	Additional businesses and jobs. Trelleborg Sealing Solutions has located in the technology campus and has recently expanded to double warehouse space and jobs.	In Progress
Explore new methods of enhancing the income of the local agricultural community by adding value to crops, livestock, timber and other commodities produced on farms in the District.	SEMO EDD – Provide technical support to counties, cities and Industrial Development Authorities as needed.	Development of new businesses and creation of new jobs.	Due to environmental concerns, the biomass project in Perryville is no longer being investigated at this time.	Discontinued
Support continuing efforts to expand the tourism/travel industry in the District, working with the River Heritage Association, the Mississippi River Hills Association and other organizations.	River Heritage Association – Continue to expand organizations and services and explore new methods of reaching visitors.	Increase in visitors and growth of tourism industry.	Growth of tourism industry. From 2010 to 2017, 326 jobs have been created.	In Progress

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Identify industry cluster training needs, evaluate needs and training curricula, work with local vocational schools and colleges to develop certification standards and establish a vocational diploma and Associates of Science credentials necessary to train a workforce specifically for area industries.	Workforce Investment Board of Southeast Missouri – Work to improve area workforce.	Improved training for industry cluster.	Establishment of certification standards and a vocational diploma and Associates of Science program.	Ongoing
Market and promote Orchard site development in Bonne Terre.	SEMO EDD – Work with Multi-County Site Selection Committee to sell Orchard site.	Potential development of industrial site.	Development of industrial site.	Ongoing
Support efforts of Cape Girardeau and Southeast Missouri State University to develop a business incubator.	City of Cape Girardeau and Southeast Missouri State University – Provide technical and administrative assistance in the implementation of a business incubator.	Acquire funding and building to house incubator.	Southeast Missouri State University has opened Catapult Creative House, a new business incubator.	Completed
Support efforts of the University of Missouri Extension for management training to grow existing business.	University of Missouri Extension – Provide technical and administrative assistance for funding the program.	Acquire funding to continue training.	Train management personnel for business expansion.	In Progress
CEDS Goal 2: Develop non-transportation infrastructure necessary for future economic growth.				
Assist the SEMO Regional Port in efforts to construct a minimum of 25,000 sq. ft. of new warehouse space at the Port.	SEMO Regional Port Authority – Continue to search for funding for construction of additional warehouse space.	Additional Job creation.	Construction of additional warehouse space.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Assist elected officials in identifying areas of Bollinger County which may need to develop water or sewer districts to accommodate future growth.	Bollinger County – Identify potential areas which may need to develop water or sewer district to accommodate business growth.	Formation of water/sewer districts as needed.	Formation of additional water/sewer districts.	Ongoing
Support efforts to extend sewer and water infrastructure to serve future development in the Parc Ste. Genevieve Business Park.	City of Ste. Genevieve – Continue to seek funding to extend sewer and water infrastructure.	Continued growth in the Business Park.	Construction of the necessary infrastructure.	Ongoing
Assist the City of Marble Hill in extending water and sewer services in the Marble Hill Industrial Park and newly annexed areas and in constructing the remaining streets to ready the industrial park for tenants.	City of Marble Hill – Secure funding necessary to complete these improvements.	Development of additional businesses and job creation.	Completed infrastructure improvements.	Ongoing
Provide technical assistance to the City of Bonne Terre in developing all necessary infrastructure in an industrial park located in a "Brownfield" area.	City of Bonne Terre – Continue to seek funding to construct infrastructure necessary to attract new businesses.	Completed infrastructure construction will lead to additional business development.	Construction of necessary infrastructure.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Assist in the continued development of the Nash Road industrial area in both the City of Cape Girardeau and Cape Girardeau County, including construction of rail, sewer and water facilities, and roads.	MAGNET – Continue to identify funding sources to meet infrastructure needs to accommodate additional growth.	Construction of infrastructure as needed.	Infrastructure construction	Ongoing
Support continued improvement of the water and sewer systems of the three cities in the Arcadia Valley of Iron County.	SEMO EDD – Provide technical support and assistance as necessary.	Improved water and sewer systems.	Improvement in these systems.	Ongoing
Support efforts of Cape Girardeau to develop the North Industrial Park.	City of Cape Girardeau – SEMO EDD – Provide technical support as needed.	Attraction of additional businesses and jobs.	In addition to Pepsi Mid America a second business has begun construction on a facility.	In Progress
Support growth of water, sewer and gas infrastructure to Perryville Industrial Park.	City of Perryville – Continue to provide technical and administrative assistance for the expansion of infrastructure within the Perryville Industrial Park.	Expanded services for industrial park.	Construction of necessary infrastructure.	In Progress
Support efforts of the Marble Hill for wastewater system improvements.	City of Marble Hill – Provide technical and administrative support for grant funding.	Receive funding for the project.	Improved wastewater treatment.	Ongoing
Support efforts of the City of Annapolis for wastewater system improvements.	City of Annapolis – Provide technical and administrative support for grant funding.	Receive funding for the project.	Improved wastewater treatment.	Complete

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Construction of additional sewage treatment lagoons at Southeast Missouri Port.	Southeast Missouri Regional Port Authority	Additional plumbing, ultraviolet light treatment equipment, and a small storage house.	Improved sewage treatment.	Discontinued
CEDS Goal 3: Improve transportation infrastructure for all modes of transportation.				
Actively support Missouri's Safer Roadways initiatives and activities designed to reduce the number of fatalities in the state.	MoDOT/SEMO EDD – Continue to participate actively in the Southeast Missouri Coalition for Safer Roadways.	Reduction in fatal accidents in Missouri.	Reduction in number of fatalities	Ongoing
Provide input through the Transportation Advisory Committee (TAC) into the Missouri Department of Transportation's process of planning highway, bridge and multimodal improvements in the District.	SEMO EDD – Continue regular meetings of the Transportation Advisory Committee.	Advance transportation projects in the District.	Initiation and completion of projects.	In Progress
Support efforts to replace the bridge over Hog Creek (F07511) on Missouri Highway 34, one-half mile east of Route U in Bollinger County.	MoDOT/SEMO EDD – Seek funding to replace bridge.	Replacement of deficient bridge.	MODOT inspections have determined the bridge is structurally sound and no replacement is warranted.	Discontinued

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Support improvements to reduce traffic hazards on Highway 51 in Bollinger and Perry Counties, including straightening dangerous curves, improving shoulders and installing traffic lights at the intersection of Highway 51 and Highway 34 in Marble Hill.	SEMO EDD – Continue to work for improvements to Highway 51.	Improved safety for motorists.	Some shoulders added from I-55 in Perry County to Route 72 in Bollinger County in 2009.	Ongoing
Work to improve traffic flow and access on Highway 74 (bridge route) at I-55 north to Route K westward through western Cape Girardeau, connecting with Highway 25 to Bollinger County.	SEMO EDD – Continue to work to advance these improvements through the planning framework process.	Improved traffic flow.	Completion of projects to improve traffic flow.	Ongoing
Improve traffic flow, safety and access to jobs on Highways 61 and 25 through Jackson from Fruitland to Dutchtown to provide better access to employment centers from southern and western Cape Girardeau County.	SEMO EDD – Continue to work to advance the whole corridor project through the TAC.	Improved safety and traffic flow.	Improvements are complete for the segment of Highway 25 at the South Elementary School; center turn lanes have been added on portions of Highway 61 however, this addresses only a portion of the needed improvements.	In Progress

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Support efforts to improve traffic flow, safety and capacity of I-55 from Scott City to Fruitland, including improved efficiency of interchanges with a connection alternative from Cape Girardeau to Scott City.	SEMO EDD – Continue to work through the TAC for safety and capacity improvements on I-55.	Improved safety and traffic flow.	Improved traffic flow through this segment of I-55. MoDOT completed an outer road along I-55 from Route AB to Route K in Scott City in 2012.	Ongoing
Work to raise the elevation of Highway 74 from I-55 to Highway 25 to reduce delays during flood events and to provide better access to the interstate corridor from western Cape Girardeau County.	SEMO EDD – Work to advance this need through the planning framework process.	Improved access during flood events.	Construction of needed improvements.	Ongoing
Work to provide improved direct access and safety through Cape Girardeau for commercial traffic serving Procter and Gamble.	SEMO EDD – Continue to work to advance this need through the TAC planning framework process.	Improved direct access to Procter & Gamble.	Construction of needed improvements.	Ongoing
Support efforts to improve the safety of Missouri Highway 21 in Iron County from the Washington County line south through Pilot Knob, Ironton and Arcadia by addressing the lack of shoulders and poor sight visibility.	SEMO EDD – Work to address this need through the planning framework process.	Increased safety on the Highway 21 corridor through northern Iron County.	Addition of paved shoulders and other improvements.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Continue to work for the upgrading of the Highway 72 corridor from Fredericktown to the Highway 21 junction in Ironton, and to address roadway needs on Highway 72 to the Reynolds County line, including replacement of the obsolete bridge over Castor River.	SEMO EDD – Continue to work to advance needed improvements to the Highway 72 corridor.	Improved safety and traffic flow.	Upgrading of the Highway 72 corridor. Bridge over Stout’s Creek scheduled for replacement	Ongoing
Support efforts to improve the alignment of Missouri Highway 32 from the Iron County line to Missouri Highway 21 in Iron County.	SEMO EDD – Continue to work to support Highway 32 corridor improvements in Iron County.	Improved safety for motorists.	Highway 32 corridor improvements.	Ongoing
Support efforts to widen and make other safety improvements on Missouri Highway 49 in Iron County.	SEMO EDD – Work to advance improvements to Missouri Highway 49 through the planning framework process.	Increased safety for motorists.	Construction of improvements on Missouri Highway 49.	Ongoing
Continue to support the upgrading of the U. S. Highway 67 corridor to expressway status from Festus in Jefferson County to Little Rock, Arkansas.	MoDOT/SEMO EDD – Continue to work for the completing of the final segment of the corridor project from south of Poplar Bluff to Walnut Ridge, Arkansas.	Upgrading of entire corridor to expressway standards.	Completing of the U. S. Highway 67 corridor to Little Rock. Segment from Fredericktown to Poplar Bluff completed.	In Progress
Work for the replacement of the bridge over the St. Francis River (J05211) on Route C, 2.75 miles west of Route N in Madison County.	MoDOT/SEMO EDD – Continue to work to advance bridge replacement through the TAC planning framework process.	Construction of a new bridge resulting in safer conditions for motorists.	Construction of new bridge structure.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Support efforts to have shoulders constructed on Route OO from the northern Madison County line to Missouri Highway 72.	SEMO EDD – Work through the TAC planning framework to advance shoulder construction on Route OO.	Improved safety for motorists on Route OO.	Construction of shoulders.	Ongoing
Support efforts to construct a new interchange on Interstate 55 north of Exit 129.	Missouri Department of Transportation – Continue to work through the TAC for new interchange on I-55 north of Perryville.	Construction of an additional interchange to serve the City of Perryville.	Construction of a new interchange.	Ongoing
Support efforts to widen and improve safety on Missouri Route B in Perry County from the Perryville city limits to the interchange with I-55.	SEMO EDD – Work, through the planning framework process, for roadway improvements on Route B.	Construction of Route B improvements.	Approval and construction of improvements to Route B.	Ongoing
Work to develop shoulders and to replace functionally obsolete one-lane bridges on Route T and Route A in Perry County.	SEMO EDD – Support construction of shoulders and the replacement of bridges through the planning framework process.	Safer driving conditions for motorists.	Completion of the requested improvements on Routes T and A. Route T bridge replacement has been completed.	In Progress
Continue to support the construction of frontage road segments along U. S. Highway 67 in St. Francois County.	MoDOT/SEMO EDD – Continue to work for the completing of a comprehensive frontage road system through the planning framework process.	Improved traffic flow.	Completion of the frontage road system.	In Progress
Support safety improvements on Route K from U. S. Highway 67 to the Eastern Regional Diagnostic and Correctional Center which stem from dangerous grades and sight	SEMO EDD – Work through the TAC planning framework process for improvements on Route K.	Safer driving conditions and improved traffic flow.	Construction of improvements on Route K.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
distance problems.				
Support efforts to improve the intersection of Missouri Highway 8 and Route P in St. Francois County which stem from poor sight distance and intersection geometry.	SEMO EDD – Continue to work for improvements to the Highway 8/Route P intersection through the TAC planning framework process.	Safer driving conditions and better traffic flow.	Completion of intersection improvements.	Ongoing
Support efforts to widen and improve sight distance at the intersection of Route O and Highway 32 in Ste. Genevieve County.	SEMO EDD – Continue to work for improvements at the Highway 32/Route O intersection through the planning framework process.	Improved safety and visibility at intersection.	Completion of improvements at Route O and Highway 32.	Ongoing
Support efforts to raise Route V in Ste. Genevieve County approximately five feet in low areas to help alleviate delays when flood events occur.	SEMO EDD – Continue to support the raising of sections of Route V through the TAC planning framework process.	Reduced delays when flood events occur.	Reconstruction of sections of Route V to alleviate flood delays.	Ongoing
Continue efforts to secure multimodal funding for freight-related capital improvement projects in the District.	SEMO EDD – Continue efforts to fund needed freight-related projects in the District.	Expedited freight movement, reduced emissions and costs.	Completed freight-related projects.	In Progress

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Continue to provide support and technical assistance to the New Bourbon Regional Port Authority in efforts to construct a slack water harbor and public transfer facility in Ste. Genevieve County, and to improve New Bourbon Road (formerly Cottonwood Road) from U. S. Highway 61 to the port.	New Bourbon Regional Port Authority – Continue to seek the necessary funding to complete the port project.	Expanded business growth and job creation.	Slack water harbor and dock have been constructed. The portion of New Bourbon Road from port property to the dock has been completed. Improvements from port property to Highway 61.	In Progress
Construction of drive-over hoppers at the Port of New Bourbon to accommodate unloading from truck to barge.	New Bourbon Regional Port Authority	Improved movement of product from truck to barge.	Construction of drive-over hoppers.	Discontinued
Construction of 6" water line and sewage treatment facilities to serve the Port of New Bourbon.	New Bourbon Regional Port Authority.	Supply of potable water and sewage treatment.	Construction of 1.67 miles of water line and construction of sewage treatment facilities.	Ongoing
Annual maintenance dredging at the Port of New Bourbon slack water harbor.	U. S. Army Corps of Engineers and New Bourbon Regional Port Authority.	Dredging of barge berthing area.	Increased sounding depth in harbor.	Ongoing
Continue to provide support and technical assistance to the Southeast Missouri Regional Port Authority in its efforts to fill designated industrial sites, construct warehousing, extend utilities and improve infrastructure facilities.	SEMO Port Authority – Continue to seek funding to fill industrial sites, construct warehousing and improve infrastructure.	New businesses and job creation.	The reconstruction and improvement of railroad infrastructure damaged by flooding has been completed.	Ongoing & In Progress

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Harbor slope stabilization at Southeast Missouri Port slack water harbor.	Southeast Missouri Regional Port Authority.	Stabilized north bank at the harbor	Completion of slope repairs.	Completed
Extension of River Road at SEMO Port.	Southeast Missouri Regional Port Authority and Delta Regional Authority.	Road extension will access future development areas.	A portion has been completed, however further extension is still needed.	In Progress
Construction of a rail spur to SEMO Milling's load out building and construction of additional trackage at SEMO Port	Southeast Missouri Regional Port Authority, Missouri Department of Transportation and Delta Regional Authority.	New rail spur allowing for easier railcar switching.	Completion of rail spur and additional trackage.	Completed
Annual maintenance dredging at SEMO Port slack water harbor.	U. S. Army Corps of Engineers and Southeast Missouri Regional Port Authority.	Dredging of barge berthing area.	Increased sounding depth in harbor.	In Progress
Acquisition of and improvement of Missouri Route AB excess right-of-way into SEMO Port.	Southeast Missouri Regional Port Authority and Missouri Department of Transportation.	Installation of concrete storm drain pipe and inlets in ditch along Missouri Route AB.	Completion of storm drain and inlets to ditch.	Ongoing
Support efforts to have the U. S. Army Corps of Engineers construct seven new 1,200-foot locks on the Upper Mississippi River and the Illinois River to improve efficiency of the inland waterway distribution system	U. S. Army Corps of Engineers – Corps plans to replace seven locks with 1,200 foot locks when Congress appropriates funding.	Improved flow of goods through the inland waterway system.	The only measurement will be the construction of the new lock and dam system.	Ongoing
Support continued efforts to have the runway at the Marble Hill-Ira Biffle Airfield, paved.	City of Marble Hill – Continue to seek funding to pave runway.	Improved safety for pilots using the airport.	Paving of the runway.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Support efforts to improve the Farmington Regional Airport and the development of commercial airline service from the facility.	City of Farmington – Continue effort to develop commercial airline service.	Commercial access to major carriers from the Farmington Regional Airport.	Inauguration of commercial air service.	Ongoing
Upgrade the Perryville Municipal Airport by equipping the facility with a GPS instrument landing system required by the FAA.	City of Perryville – Work with MoDOT to determine if installing a GPS ILS system is possible.	Enhanced safety for pilots using the Perryville Municipal Airport.	Installation of GPS ILS system. An Automated Weather Observation System(AWOS) was installed this year.	Ongoing
Support the efforts of the City of Perryville, Perry County and TG Missouri to develop a Highway 51/61 connector route through the industrial park.	City of Perryville – Continue to work for the completion of the 51/61 connector route through the Perryville Industrial Park.	Improve safety and traffic flow around industrial park.	Construction of roadway.	Completed
Continue to support the Southeast Metropolitan Planning Organization.	SEMPO – Board of Directors and Technical Planning Committee through meetings as needed.	Increased efficiency of use of funding and of the transportation network in the area.	Highway safety, new construction, network upgrades, economic growth.	Ongoing
Support efforts to construct sidewalks equipped for the disabled.	SEMO EDD – Continue to assist MoDOT with the evaluation of the current state of existing sidewalks.	Educate municipalities of the condition of their sidewalks.	Completion of maps detailing the condition of sidewalks.	Ongoing
Support efforts of Farmington to construct disabled accessible sidewalks for improved access to Maple Valley Shopping Center.	City of Farmington – construct accessible sidewalks as funding becomes available.	Sidewalks for disabled accessibility.	Construction of sidewalks. City received TAP grant to assist.	In Progress

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Support efforts of Farmington to construct disabled accessible sidewalks for improved access along Perrine Road from Air Park Drive to Yale Avenue.	City of Farmington – construct accessible sidewalks as funding becomes available.	Sidewalks for disabled accessibility.	Construction of sidewalks.	In Progress
Support development of multimodal services at New Bourbon Regional Port Authority site.	New Bourbon Regional Port Authority – Continue to seek necessary funding to develop multimodal services.	Increased shipment of tonnages at the port.	Construction of rail.	Ongoing
Support resurfacing, replacing traffic light system and making more pedestrian friendly the Highway 32/67 overpass at Mineral Area College.	MoDOT – Provide safer access to Mineral Area College.	Improved traffic and pedestrian safety.	Completion of overpass upgrade.	Ongoing
Support rail improvements from Park Hills to the Mississippi River.	Union Pacific Railroad – Perform study and engineering to build rail improvements.	Upgraded rail line.	Improved freight movement.	Ongoing
Elevate and replace the Horse Island Bridge on Highway 51 in Perry County.	MODOT – Include plan on STIP.	New bridge to maintain access between Missouri and Illinois during times of flooding.	Increased elevation and replacement of the Horse Island Bridge. This is slated to be done with Mississippi River Bridge replacement at Chester, IL	In Progress
Improve Highway 32 in Iron County between its intersections with Highway 49 North and Highway 49 South.	MoDOT – Include plan on STIP.	Improved safety and traffic flow.	Improvements to Highway 32.	Ongoing

CEDS Goal 4: Promote regionalism.

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Develop a Region-wide Geographic Information System (GIS) to serve counties, cities and other policy and decision makers, and to assist prospects exploring locations in the Region.	SEMO EDD – Continue to seek funding and support to develop a Region-wide GIS.	Rapid electronic access to information.	Completion of a Region-wide GIS.	Ongoing
Support efforts to develop additional funding at the state level to support statewide GIS mapping in cooperation with the state's regional planning organizations.	SEMO EDD – Continue to seek additional funding for statewide GIS mapping.	Rapid electronic access to uniform information statewide.	Securing additional funding at the state level.	Ongoing
Expand the number of links from the Planning Commission's website to the websites of cities, counties and community or industrial development organizations in the Region and to other websites with similar goals and objectives.	SEMO EDD – Expand external links from the SEMO EDD website.	Expanded access to regional information.	SEMO EDD is continuing to add related links to its website.	In Progress
Work to promote greater cooperation between tourism-related businesses and organizations in counties and planning regions that border the Southeast Missouri Region.	SEMO EDD – Continue to work closely with regional tourism associations.	Increased interaction and cooperation with bordering tourism-related organizations.	Ongoing and expanded cooperation in promoting tourism.	In Progress
Support efforts to update and reprint the current Bollinger County tourism brochure.	Bollinger County – Continue to seek the funding necessary to update the Bollinger County brochure.	Increase in visitors to Bollinger County.	Completion of a new brochure.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Intensify efforts to induce retirees to locate in the Region, including efforts to recruit or develop businesses and services that cater to senior citizens.	SEMO EDD – Continue to support efforts to develop new facilities designed to accommodate seniors.	Increased numbers of retirees locating in the Region.	Increase in the number of retirees relocating in the SEMO EDD.	Ongoing
Encourage greater participation in the internal distribution of local tourism products between communities through the existing network of River Heritage Association and Mississippi River Hills Association members.	River Heritage Association/Mississippi River Hills Association – Continue to encourage the exchange of tourism materials between communities.	Increased visitor ship throughout the Region.	Currently River Heritage members exchange tourism materials at every meeting. A new brochure was produced, and 60,000 additional copies have been printed and membership has tripled.	In Progress
Support efforts to promote "active aging," including improved senior services and nutrition centers and the development of active living communities.	Aging Matters (formerly Southeast Missouri Area Agency on Aging) – Continue to work closely with nutrition centers in the Region and to support programs which promote active living.	Continued and enhanced support for active aging programs. The ED staff has prepared a number of successful grants to assist senior centers.	Continued or expanded services to nutrition centers.	Ongoing
CEDS Goal 5: Develop affordable life-cycle housing.				
Work with local communities in the Region to identify and map available parcels or scattered lots on which affordable housing could be constructed.	SEMO EDD – Continue to identify areas for potential residential development as part of future land use mapping.	Increased construction of affordable housing units.	Increased number of affordable housing units in the Region. A number of Habitat for Humanity projects have been completed in the area, as well as senior and low-	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
			income housing developments.	
Explore potential incentives to motivate developers to construct additional affordable housing in the Region.	SEMO EDD – Continue to monitor new programs designed to increase housing stock.	Enhanced ability to suggest programs and incentives to communities and developers.	Increased availability of affordable housing units in the Region.	Ongoing
Support efforts to expand the stock of available housing in all counties in the Region.	East Missouri Action Agency – Provide technical assistance to communities in all counties as requested.	Increased number of affordable housing units available to residents of the Region.	Completed Perryville Housing Study. A 21-lot subdivision is being constructed	In Progress
Assist in the review of local development restrictions and requirements which might inhibit the development of affordable housing.	SEMO EDD – Provide technical assistance as requested.	Removal of local barriers for the development of affordable housing.	Expansion of the stock of affordable housing in the Region.	Ongoing
Explore funding sources which could be used to develop public water and wastewater treatment systems or facilitate additional housing development.	SEMO EDD – Staff will continue to seek out available funding sources for public infrastructure development.	Continue to meet the needs of communities to support housing development.	Continued growth of stock of affordable housing units.	Ongoing
Support efforts to develop housing which is in close proximity to employment, child care and senior facilities.	SEMO EDD – Staff will continue to support balanced community development with access to employment opportunities, child care and senior facilities.	Balanced community development.	Continued balanced community growth providing access to necessary services.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Help to identify suitable lots for donation to support Habitat for Humanity.	Cities and non-profits – support their efforts to find suitable lots for construction.	Construction of affordable housing units.	Increase in number of affordable housing units.	Ongoing
Seek funding to identify sources of homelessness and to support development of homeless shelters.	SEMO EDD and East Missouri Action Agency – Staff will continue to seek out available funding sources for homeless shelters.	Continue to meet the needs of communities to support homeless efforts.	Increased available space to shelter the homeless	Ongoing
Support efforts to expand the Homeless Connect Program to other areas of the District.	SEMO EDD and Homeless Connect – Support efforts in the education and promotion of available programs.	Improved quality of life.	Decrease in homelessness.	Ongoing
CEDS Goal 6: Enhance the quality of life for all residents.				
Continue to update information on the District’s website about services and recreational facilities available to residents of the EDD.	SEMO EDD – Staff will continue to regularly update the District’s website with new information as it becomes available.	Ongoing availability of current information about services and recreational opportunities.	Continued availability of information.	Ongoing
Assist efforts to recruit health care professionals to locate and remain in rural areas of the Region.	Area hospitals/clinics – continue to recruit health care professionals.	Improved health care	Health care professionals recruited.	Ongoing
Support the efforts of the Cities of Jackson and Cape Girardeau to further develop their hiking/biking recreational trail systems.	SEMO EDD – Continue to support trail development through the MoDOT enhancement program and other programs.	Continued development of the trail systems in these and other communities.	Ongoing trail system development.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Encourage communities in the region to build and maintain public restroom facilities in their downtown area and in high-traffic tourist areas.	SEMO EDD – Continue to encourage the construction of public restroom facilities to accommodate visitors to community downtown areas.	Increase in the number of available downtown public restroom facilities.	Public restrooms are now available in several downtown areas. These include the cities of Ste. Genevieve, Cape Girardeau and Perryville	Ongoing
Support the development and promotion of the tourism resources of Bollinger County, including the Bollinger County Museum of Natural History, campgrounds along the Castor River and in other locations, and other natural and historic attractions.	Bollinger County – Continue to actively participate in the River Heritage Association and pursue DMO status for an organization in the County.	Increase in visitors to the County.	Increased tourism - related revenue and jobs.	Ongoing
Explore the potential for developing enhanced 911 services and addressing in Bollinger County.	SEMO EDD – Continue to seek funding necessary to provide enhanced 911 services in Bollinger County.	Extension of enhanced 911 services to Bollinger County.	Bollinger County is now the only county in the Region lacking enhanced 911 services.	Ongoing
Support efforts to develop businesses which can capitalize on visitors to Millstream Gardens and Silvermines Conservation Areas and other attractions in Madison County, and to provide outlets in which visitors can shop.	Madison County – Continue effort to attract tourism-related businesses to these areas.	Increased tourism tax revenue and job creation.	Increase in the number of businesses in the Millstream Gardens/ Silvermines area.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Improve directional signage and amenities at the Castor River Shut-Ins Natural Area in the Amidon Memorial Conservation Area.	Missouri Department of Natural Resources – Continue to encourage DNR to improve signage/amenities.	Improved visitor facilities.	Erection of improved signage/construction of visitor amenities	In Progress
Support efforts to improve facilities at the City Lake in Fredericktown.	City of Fredericktown – Continue to seek funding to improve facilities.	Enhanced visitor facilities.	Addition or upgrading of facilities at City Lake.	Ongoing
Work with local officials in the expanded Highway 67 corridor to develop a new visitor's center and rest area in Madison County.	Madison County/SEMO EDD – Work with MoDOT to determine the feasibility of a visitor center/rest area on U. S. Highway 67 in Madison County.	Addition of a rest stop in Madison County to serve motorists travelling Highway 67.	Construction of a visitor center/rest area.	Ongoing
Explore possible options for restoring the Marina de Gabouri in Ste. Genevieve as a viable recreation area.	City of Ste. Genevieve – Continue discussion with potential partners for the redevelopment of the marina as a recreation area.	Possible reuse of the marina as a recreational area.	Successful redevelopment of the marina facility	Ongoing
Support efforts to address the obesity problem among residents of the Region, particularly among the Region's school children.	Missouri Department of Health and Senior Services – Work at the local level to implement Missouri's Nutrition and Physical Activity Plan.	Reduction in obesity among children, youth and adults.	Success in implementing the state plan.	Ongoing
Develop additional quality, licensed pre-school and after-school programs in communities throughout the Region.	Missouri Department of Social Services – encourage the development of additional licensed pre-school and after-school programs.	Expanded pre-school services.	Opening of additional licensed day care facilities in the Region.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Support the development of additional senior day-care facilities to meet the needs of families in the Region.	Southeast Missouri Area Agency on Aging – Provide assistance, as needed, with the development of additional facilities.	Expanded senior day-care services.	Development of additional senior day-care facilities.	Ongoing
Continue to promote recycling efforts throughout the Region, both for homes and businesses, and explore strategies for extending recycling pick-up service in rural areas.	SEMO EDD – Continue to broaden the scope of the Regional recycling effort and to assist with meeting equipment needs.	Expanded recycling throughout the Region.	Expansion of the Regional recycling effort.	Ongoing
Support efforts to provide affordable individual health insurance coverage for workers in the Region, including pooled buying power through groups or associations.	SEMO EDD – Provide assistance and disseminate information as requested.	Extended health insurance coverage for residents of the Region.	On hold - pending replacement of the Affordable Health Care Act of 2010.	Ongoing
Support efforts to develop, or update, comprehensive plans in communities throughout the Region.	SEMO EDD – Provide technical assistance in the preparation or updating of comprehensive plans as requested.	Updated plans for communities in the Region.	New comprehensive plans have been completed for the Cities of Park Hills, Bismarck, Leadington and Perryville.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Help tourist destinations find funding for adequate and attractive directional signage, possibly using the Missouri Department of Transportation's Wayfaring Signing Program.	SEMO EDD – Provide assistance as requested and disseminates information.	Better directional signage to visitor attractions.	Installation of signage where necessary.	Ongoing
CEDS Goal 7: Develop a regional finance network to foster economic growth.				
In cooperation with financial institutions in the Region, develop a network of committed funds to be used to support new and expanding economic growth.	SEMO EDD – Work with financial institutions, as necessary, to secure funding for projects.	Availability of funding to launch new businesses or business expansions.	New or expanded businesses.	Ongoing
Identify and apply for additional funds in order to expand the Revolving Loan funds operated by the Regional Planning Commission.	SEMO EDD – Continue to seek additional RLF funds as necessary.	Formation of new business ventures and expansion of existing businesses.	The SEMO EDD has secured additional RLF funding from EDA, CDBG and DRA.	In Progress
Work cooperatively with other financing organizations in order to make available various economic development financing programs in the Region.	SEMO EDD – Continue to work cooperatively with other financing organizations and state departments.	Continued business expansion and job growth.	Business development and job creation.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Support the organization of a women's investment group to help women obtain financial help to start or grow businesses.	SEMO EDD – Staff will provide technical assistance as needed.	Growth in women-owned businesses.	Development of additional women-owned businesses.	Ongoing
Organize a Community Development Corporation (CDC) to help start-up businesses obtain capital.	SEMO EDD – Staff will provide technical assistance as needed.	Additional business growth.	Growth in CDC-assisted businesses. Awaiting SBA final approval.	In Progress
CEDS Goal 8: Foster regional technological development and internet integration.				
Expand the availability of DSL and broadband internet access throughout the Region.	State of Missouri – State is supporting efforts to make broadband internet access available statewide.	Improved high speed internet access throughout the state.	Expansion of broadband access statewide.	In Progress
Encourage communities to develop wireless hotspots (local area networks [LANs]) to provide high-speed internet access in public locations.	SEMO EDD – Provide technical support as needed.	Development of additional wireless hotspots.	Opening of additional wireless hotspots.	In Progress
Organize Economic Development Information Distribution (EDID) on SEMO EDD website.	SEMO EDD – Provide technical support as needed, organize and implement a website for increased access to District information; and secure funding, likely through grants or fees, to begin data collection.	Improved connectivity within the District through the District website, including new regional economic development information.	Expansion of EDD website capabilities through the amount of data available, number of visits, increase in tourism, industry, and employment.	Ongoing and In Progress
Continue to work with cities and counties to update Location One Information System.	SEMO EDD – Provide technical support as needed in listing assistance.	Current information on property and site listings	Fully up-to-date information for Southeast District on LOIS.	Ongoing and In Progress

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
CEDS Goal 9: Address environmental issues impacting the District.				
Promote conservation of the Region's natural resources including forests, public green spaces, water, and native plant and animal species.	Multiple Agencies/SEMO EDD – Continue to identify and protect threatened natural areas.	Preservation of the Region's natural resources.	Successful preservation of natural areas.	Ongoing
Provide technical assistance to local units of government addressing climate change issues or responding to climate change mitigation legislation.	SEMO EDD – Respond to requests for assistance as needed utilizing the expertise of the Air Quality Committee.	Assistance to businesses coping with mandated changes.	Preservation of the Region's industrial/business base.	Ongoing
Continue to support the efforts of the Air Quality Committee.	SEMO EDD – Provide administrative and technical support to Air Quality Committee.	Maintain good air quality with no counties in the District being designated as non-attainment.	Continued monitoring of air quality.	Ongoing
Continue to support the efforts of the Solid Waste Management District.	SEMO EDD – Continue to provide administrative and technical support to the Southeast Missouri Solid Waste Management District.	Continued improvement of the District's solid waste management capabilities.	Continued development of the District's solid waste management facilities.	Ongoing
Continue to prepare environmental reviews for grant program applications.	SEMO EDD – Provide administrative and technical support to grant applicants within District in navigating NEPA requirements.	Collecting and preparing environmental documentation in compliance to federal agency requirements.	Completed and approved environmental reviews	Ongoing and In Progress

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Continue to support e-recycling.	Cities and Counties – Continue to support Solid Waste Management District in funding for these programs.	Reduction of improper disposal of electronics.	Schedule in of recycling events.	Ongoing
Continue to support tire recycling.	Missouri Department of Natural Resource – Continue to support counties in scheduling tire recycling events.	Reduction of improper disposal of tires.	Scheduling of recycling events.	Ongoing
Provide technical assistance in preparation of plans involving potential endangered species.	SEMO EDD – Provide technical assistance to communities dealing with potential endangered species and/or critical habitat.	Preserve flora and fauna while supporting economic development.	Plans for development that does not compromise environment of endangered species. Provided assistance to Perryville and Perry County in preparation of a plan to protect the grotto sculpin.	In Progress
Provide technical assistance and support in the preparation of Perry County watershed management plan.	Perry County and City of Perryville – Provide technical assistance and support in the development of the Perry County watershed management plan.	Decreased pollution in the watershed.	Completion of the watershed management plan.	In Progress
Continue support for household hazardous waste collection.	Cities and Counties – Continue to support Solid Waste Management District in funding for these programs.	Reduction of improper disposal of household hazardous materials.	Scheduling of household hazardous waste collection.	Ongoing
Continue to support prescription medicine collection.	Cities and Counties – Continue to support efforts of DEA to assist cities and counties in collection of prescription medicines.	Reduction of improper disposal of prescription medicines.	Increased depositories for prescription medications.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Support education on the effects of new EPA carbon regulations within the EDD.	SEMO EDD – Educate consumers of new regulations for existing and new coal fired plants.	Increased consumer education.	Increased public awareness of the impact of regulations.	Ongoing
CEDS Goal 10: Plan for disaster preparedness and recovery.				
Support efforts to develop, or update, strategic plans in communities throughout the Region.	SEMO EDD – Provide technical assistance in the preparation or updating of strategic plans as requested.	Updated plans for communities in the Region.	Updated comprehensive plans for region’s communities.	Ongoing
Support construction of safe rooms throughout the Region.	SEMO EDD – Communities and school districts – SEMO EDD staff will provide technical support as requested.	Provide District residents with protection from tornados and storm events.	Construction of additional safe rooms in District.	Ongoing
Provide emergency equipment through the Homeland Security Oversight Committee program.	SEMO EDD – Provide management and administration of the Regional Homeland Security Oversight Committee.	Promote regionalization and mutual agreements to share assets throughout the Region.	Acquisition of equipment and services to foster regionalization of assets.	Ongoing and in Progress
Provide support to areas receiving disaster declarations.	Affected Cities and Counties – Provide technical assistance in the preparation of grant applications to respond to disasters.	Improved recovery after natural or manmade disasters.	Receipt of disaster assistance.	Ongoing
Assist in the preparation of economic recovery plans.	SEMO EDD – Provide technical assistance in the preparation of economic recovery plans as requested.	Prepare plans for counties or communities experiencing economic downturns.	Mitigation of economic downturn.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Provide technical support in GIS floodplain mapping.	Cities and Counties – Provide education, technical and analysis assistance as requested.	Decreased development in floodplains.	Decreased losses due to flooding.	Ongoing
Support the pre-wiring of critical infrastructure to accept generators.	Cities and Counties – Provide technical support and grant applications for disaster preparedness.	Generator ready critical infrastructure.	Increased number of facilities pre-wired.	Ongoing