

Southeast Missouri
ECONOMIC DEVELOPMENT DISTRICT

**2022 CEDS ANNUAL PROGRESS
REPORT**



Prepared by:

Jeremy Tanz, Executive Director
Drew Christian, Deputy Director
Margaret Yates, Grant Administrator
Leslie Seabaugh, Economic Planner
Daniel Wunningham, Regional Planner
Kara Johnston, Administrative Assistant
Nathan Mitchell, GIS Specialist
Alexandra Rios, Environmental Planner

**Southeast Missouri Regional Planning
and Economic Development Commission**
1 West St. Joseph Street, P. O. Box 366

Perryville, Missouri 63775
Phone: 573-547-8357 Fax: 573-547-7283
e-mail: semorpc@semorpc.org
website: semorpc.org

2022 PROGRESS REPORT

GRANTEE: Southeast Missouri Regional Planning
and Economic Development Commission

PROJECT NUMBER: ED22DEN3020018

PERIOD COVERED: January 1, 2022 – December 31, 2022

Total Expenditures: Cumulative through end of reporting period

Line Item	Total Budgeted (from SF424)	Federal Funds Expended	Match Funds Expended
Personnel	\$ 220,041.00	\$ 40,622.77	\$ 27,082.08
Fringe Benefits	\$ 81,279.00	\$ 15,005.53	\$ 10,003.77
Travel	\$ 13,660.00	\$ 2,737.92	\$ 1,825.29
Equipment*	\$ 0.00	\$ 0.00	\$ 0.00
Supplies	\$ 9,623.00	\$ 2,858.43	\$ 1,905.64
Contractual/Subaward*	\$ 10,894.00	\$ 1,316.22	\$ 877.48
Other	\$ 43,670.00	\$ 7,459.13	\$ 4,972.74
Indirect Costs	\$ 0.00	\$ 0.00	\$ 0.00
Total	\$ 379,167.00	\$ 70,000.00	\$ 46,667.00

ADJUSTMENTS

The Southeast Missouri Economic Development District coincides with the area served by the Southeast Missouri Regional Planning and Economic Development Commission. In effect, the District and the Region are the same, and the Board of Directors of the Planning Commission functions as the District Board of Directors in administering the District Program.

There were no changes to the composition of the Board of Directors during 2021. There are currently no vacancies or at large representatives. The following chart lists current board composition and professional or economic sector representation.

BOARD OF DIRECTORS

1. Government Representatives:

Representative	Entity	Position
Brent Buerck	City of Perryville	City Administrator
Garry Nelson	Ste. Genevieve County	Presiding Commissioner
Leo Arnzen	Bollinger County	Presiding Commissioner
Clint Tracy	Cape Girardeau County	Presiding Commissioner
Dr. Kenneth Haskins	City of Cape Girardeau	City Manager
Jim Scaggs	Iron County	Presiding Commissioner
Robert Lourwood	City of Ironton	Mayor
Kelly Korokis	City of Fredericktown	Mayor
Greg Beavers	City of Farmington	City Administrator
Trey Wiginton	City of Marble Hill	Mayor
Happy Welch	City of Ste. Genevieve	City Administrator

EDA requires that 51% to 65% of the board members be government representatives [13 CFR Part 304.2(c)]. There are currently eleven government representatives (64.7%) serving on the board.

2. Non-Government Representatives

A. Private Sector Representatives

Representative	Company/Enterprise	Position
John Singleton	Black River Electric Cooperative	CEO
Kimberly Baumann	Mississippi Lime Co	Director of Environmental Affairs
Paul Hassler	Hope Church	Associate Pastor
Jay Wengert	Wengert Bros. LLC	Co-Owner

B. Stakeholder Organization Representatives

Representative	Company/Enterprise	Position
Keri McCrorey	EMAA	Environmental Affairs Director
Adrian Taylor Jr.	Pastor/Minority Representative	Lighthouse Ministries

EDA requires that no less than 35% to 49% of the board be non-government representatives. Currently, there are six non-government representatives (35.3%) on the Board of Directors.

3. At-Large Representatives:

At-large representatives may constitute 0% to 14% of the Board of Directors. Currently, there are no at-large representatives serving on the Board (0%),

CALCULATIONS		
	Number	Percent
Government Representatives (51-65%)	11	64.7%
Non-Government Representatives (35-49%)	6	35.3%
Private Sector Representatives (at least 1)	4	
Stakeholder Organization Representatives (at least 1)	2	
At-Large Representatives (0-14%)	0	0.0
Total Board Membership	17	100%

CEDS COMMITTEE

In compliance with EDA guidelines [CFR Part 303.6(a)], the EDD ensures the CEDS Committee membership is at least 51% of the committee consists of private sector representatives. Currently, 60% of the members of the Committee are private sector representatives. No more than 49% of the Committee may be representatives of other economic interests. Currently, 40% of the Committee represents other interests. The CEDS Committee consists of the following members:

Private Sector Representatives

Representative	Entity
Van Robinson	Citizens Electric Corporation
Kim Ferguson	Bank of Missouri
Kimberly Bauman	Mississippi Lime
Kent Marler	New Era Bank
Lance Green	Greens Garden
Dennis Vinson	Signature Packaging and Paper
Tom Keim	Ste. Gen. Development Corp.
Denny Ward	Southeast Missouri Transportation Service
Chris Koehler	Koehler Engineering & Surveying
David Flieg	Flieg's Equipment Inc.
Brad Moll	Meyer Bus Line
Kevin Cook	First State Community Bank
Cindy Hente	Farmington Chamber of Commerce
Connie Reed	Iron County Economic Partnership
Nathan McKie	Iron County Economic Partnership
Larry Booth	Camp Penuel
Eva Dunn	Bollinger County Chamber of Commerce
Anna Kleiner	Park Hills Economic Development

Public Officials/Community Leaders

Representative	Entity
Richard Proffer	University Extension
Letitia Johnson	University Extension, Ste. Gen/St. Fran CO
Dr. Joe Gilgour	Mineral Area College
Bent Buerck	City of Perryville Administrator

John Link	Jackson R – II School District
Mandi Brink	SEMO Regional Port Authority
Scott Sattler	Perry County IDA
Shawn Oster	SEMO Central Labor Council
Mark Baker	Southeast Missouri Labor Council
June O'Dell	Workforce Investment Board
Troy Bollinger	Central R- III School District
Clint Tracy	Cape Girardeau County

CEDS COMMITTEE CALCULATIONS		
	NUMBER	PERCENT
Economic/Private Sector Representatives (at least 51%)	18	60.0%
Community Organizations/Elected Officials (no more than 49%)	12	40.0%
Total CEDS Committee Membership	30	100.00%

The EDD staff, listed below, assists the Board of Directors and the CEDS Committee. In 2022, Kara Johnston was hired as our new Administrative Assistant in February, Alexandria Rios was hired as our new Environmental Planner in November, and Daniel Winningham was hired as our new Regional Planner in December.

RPC Staff

Name	Position	Telephone	Email
Jeremy Tanz	Executive Director	573-547-8357 – 310	jtanz@semorpc.org
Drew Christian	Deputy Director	573-547-8357 – 315	dchristian@semorpc.org
Kara Johnston	Administrative Assistant	573-547-8357 – 300	kjohnston@semorpc.org
Erica Palmer	Fiscal Officer	573-547-8357 – 308	epalmer@semorpc.org
Sharon Gotto	Clerical Aid	573-547-8357 – 319	sgotto@semorpc.org
Margaret Yates	Grant Administrator	573-547-8357 – 304	myates@semorpc.org
Leslie Seabaugh	Regional Planner	573-547-8357 – 302	lseabaugh@semorpc.org
Alexandra Rios	Environmental Planner	573-547-8357 - 320	arios@semorpc.org
Daniel Winningham	Regional Planner	573-547-8357- 306	dwinningham@semoprc.org
Nathan Mitchell	GIS Specialist	573-547-8357 - 305	nmitchell@semorpc.org

REPORT

The 2022 Progress Report contains the specific items included in the Scope of Work which was submitted to EDA as part of the contract with the Southeast Missouri Economic Development District for 2022 (Project Number: ED22DEN3020018). Scope of Work items are in red, while the work performed under each work item is printed in black.

ORGANIZATIONAL SUPPORT SERVICES

- 1. Provide overall support of the organization's Economic Development District Program, including clerical support and accounting.**

Accomplishments:

The staff of the Southeast Missouri Regional Planning and Economic Development Commission continued to provide direct support for all aspects of the Southeast Missouri Economic Development District program throughout the year, including clerical and accounting services. The EDD staff works with county and community officials, economic developers, community organizations, port authorities and business prospects in support of projects that will assist the economy of the District.

Quantifiable Deliverables:

Quantifiable deliverables included preparing and distributing meeting notices, taking, and issuing minutes of all meetings, issuing news releases, and providing ongoing accounting services for all EDD programs. EDD staff aided with CARES Act role out for the counties and operated a CARES EDA grant program to assist with recovery from the pandemic. Deliverables also include maintenance and continued updating of the EDD website, including updating the site with CARES information.

Difficulties Encountered:

No difficulties were encountered.

- 2. As the designated Regional Clearinghouse under Executive Order 12372, the District will conduct monthly reviews of individual state and local projects being brought before the Board of Directors.**

Accomplishments:

The SEMO RP & EDC serves as the Regional Clearinghouse for the Southeast Missouri Region under the State and Local Review and Comment Process instituted by Presidential Executive Order 12372 and the Governor's Executive Order 83-6. During 2022, nine projects were submitted to the Board of Directors as part of the public notification process. This is also not including our efforts in dispersing and assisting agencies, organizations, and businesses in our region with garnering and utilizing CARES Act funding.

Projects submitted are listed each month on the Commission's agenda which is distributed to the membership and the various news media in the Region and posted on the Planning Commission's website. The membership has an opportunity to review each

project and ask questions or request additional details. Projects submitted by the Planning Commission are included for public notice only.

Quantifiable Deliverables:

Quantifiable deliverables are the projects that were in the public notification process in 2022. These are listed in the following table.

**Public Notification Projects
January 1, 2022, through December 31, 2022**

February	Great Cape Girardeau Business Park- Cape Girardeau	Funding is for the Safe House for Women Transitional Housing Program, with \$1,200,000.00 being requested from the Department of Commerce and \$1,200,000.00 provided by the local funds for a total project cost of \$2,400,000.00
April	Gibson Recovery Center Inc- Cape Girardeau	Funding is for the Rural Healthcare Services Outreach, with \$499,986.00 being requested from the Department of Health and Human Services and \$70,500.00 provided by the applicant for a total project cost of \$570,486.00.
	Southeast Missouri State University- Cape Girardeau	Funding is for the McNair Post-Baccalaureate Achievement with \$261,888.00 being requested from the Department of Education for a total project cost of \$261,888.00.
May	City of Cape Girardeau- Against Domestic and Sexual Violence	Funding is for the City of Cape Girardeau COPS hiring Program grant, with \$125,000.00 being requested from the Department of Justice and \$31,250.00 provided by local funds for a total project cost of \$337,205.00.
June	West St. Francois County R-IV School District- Leadwood	Funding is for the Public Safety Partnership and Community Policing Grant, with \$66,756.00 being requested from the Department of Justice and \$22,252.00 provided by the applicant for a total project cost of \$89,008.00.
	Perry County School District #32- Perryville	Funding is for the Public Safety Partnership and Community Policing Grant with \$409,000.00 being requested from the Department of Justice for a total project cost of \$409,000.00.
	Better Life Recovery Inc- Springfield, Missouri	Funding is for the Building Communities of Recovery project, with \$289,955.00 being requested from the Department of Health and Human Services and \$47,250.00 provided by the applicant for a total project cost of \$337,205.00.

August	City of Cape Girardeau-Cape Girardeau	Funding is for the Edward Byrne Memorial Justice Grant Program with \$20,316.00 being requested from the Department of Justice for a total project cost of \$20,316.00.
	Perry County EDA-Perryville	Funding is for the McBride Rail Loading Facility and Spur Feasibility Analysis project, with \$110,000.00 being requested from the Department of Commerce for a total project cost of \$110,000.00.

Difficulties Encountered:

This is a routine function of the EDD, and no unusual difficulties encountered.

3. Provide regular information to the District’s membership regarding funding opportunities for community, transportation, and economic development projects.

Accomplishments:

During 2022, the SEMO RP & EDC continued to provide a variety of informational activities designed to keep the membership informed about grant opportunities and governmental actions that could impact the District. These included reports at Commission meetings, news releases, and up-to-date postings on the Commission’s website.

News releases are issued before meetings, listing topics on the agenda, special reports, or guest speakers. All news releases concerning meetings state that Commission meetings are open to the public and that the public is welcome to attend. News releases are provided to all print and broadcast news media in the District. All meeting agendas, meeting minutes and bulletins prepared by the EDD staff are also posted on the Southeast Missouri Regional Planning and Economic Development Commission’s website (www.semorpc.org).

Quantifiable Deliverables:

Quantifiable deliverables included public notification of multiple funding opportunities. During the year, the Commission provided information about grant opportunities available through:

- The Delta Regional Authority grant program
- The USDA Rural Infrastructure Loans and Grants Program
- The Missouri Community Development Block Grant Program administered by the Missouri Department of Economic Development
- The Southeast Missouri Solid Waste Management District grant program

- The Diesel Emission Reduction Act program administered by the Missouri Department of Natural Resources
- Homeland Security equipment grant program
- Missouri Department of Transportation Port Administrative and Ferry Subsidy grant program
- Missouri Department of Transportation Alternatives Program (TAP)
- The Missouri Department of Transportation Port Capital Improvement Program
- The Federal Highway Administration's Ferry Boat Discretionary Fund.
- Federal Home Loan Bank Affordable Housing Program
- The Missouri Department of Natural Resources Wastewater Treatment Grant/Loan program.
- The Community Development Block Grant (CDBG) Disaster Preparedness Grant program
- The CARES Act and Supplemental Program Funding
- Missouri Department of Natural Resources Land and Water Conservation Fund and Recreational Trails programs
- Missouri State Emergency Management Agency and Federal Emergency Management Agency funding opportunities
- Law Enforcement Terrorist Prevention Activities Program
- American Rescue Plan Act State and Local Fiscal Recovery Funds
- Homeland Security Port Security
- Missouri Department of Public Safety 911 Service Board
- Federal Land Access Program
- Missouri DNR ARPA Programs
 - Drinking Water Infrastructure Grant
 - Wastewater Infrastructure Grant
 - Stormwater Infrastructure Grant
 - Lead Service Line Inventory Grant
- Missouri DED ARPA Broadband Programs
 - Cell Tower Grant Program
 - Broadband Infrastructure Grant Program
- Missouri DED ARPA Economic Programs
 - Community Revitalization Grant Program
 - Workforce Training Grant Program
 - Industrial Site Development Grant Program
 - Missouri Area Career Center Opportunities
 - Small Business Grant Program
 - Private MoExcels ARPA Grant
 - Agriculture Innovation and Workforce Program Grant
 - Local Tourism Asset Development Grant Program
- Missouri DPS ARPA Programs
 - Emergency Medical Service Providers Grant Program

- Peace Officer Grant Program
- Fire Protection Grant Program
- County Jail Maintenance and Improvement Grant

Difficulties Encountered:

This is a routine function of the EDD, and no unusual difficulties encountered.

COORDINATION ACTIVITIES

- 1. Staff will work with various agencies that deliver and/or fund community, transportation, and economic development projects; attend meetings and workshops hosted by various agencies; and serve as host for workshops on subjects of interest to the membership and public.**

Accomplishments:

During the year, the EDD staff continued to meet virtually or socially distanced with civic and economic development organizations throughout the Region to share information and ideas related to economic and community development and to stay informed about local development needs. This included disseminating information regarding the CARES Act and related programs. These included attending various chambers of commerce and industrial development corporation meetings, meetings of REDI, the Workforce Investment Board of Southeast Missouri, the Ste. Genevieve Community Foundation, Southeast Metropolitan Planning Organization and Missouri Port Authority Association as well as meetings with the area wide county officials' organization and area wide City Administrators' group which focus on issues confronting Missouri counties.

Quantifiable Deliverables:

Deliverables included participation in meetings with organizations dedicated to economic and community development on a wide range of issues. Meetings were held on a more regular basis and in person. Economic recovery efforts were discussed at each meeting as well as the status of various state recovery grant programs that were funded through ARPA.

Difficulties Encountered:

The pace of recovery programs during the year has been fast and ever evolving. Preliminary discussions on a program would change in draft form then again in the final NOFO for the program. This made communication on these programs sometimes difficult as the changes from draft to final made large differences in the ability of local governments to successfully apply.

- 2. Continue to actively participate in MACOG (Missouri Association of Councils of Governments) meetings and activities, which include coordination with other Economic Development Districts in the State of Missouri, and the Missouri Department of Transportation.**

Accomplishments:

The EDD staff continued to participate actively in meetings of the Missouri Association of Councils of Governments (MACOG) during 2022. The Missouri Association of Councils of Governments is the statewide organization representing Missouri's 19 regional planning commissions and councils of government. These professional planning organizations represent the entire State of Missouri and are committed to enhancing the state's economic development.

Quantifiable Deliverables:

Quantifiable deliverables included active participation in the Missouri Association of Councils of Governments (MACOG). MACOG meetings, which are usually held in Jefferson City, and are attended by the Executive Director or other members of the staff. The Executive Director attended all MACOG meetings in 2022 and during the year was elected as Vice-President of the executive board.

Difficulties Encountered:

No difficulties were encountered during 2022. Meetings were held in person with a virtual option to allow for the most flexibility to board members.

- 3. Maintain and regularly update the District website which provides meeting notices, meeting minutes, current plans prepared by the EDD and various detailed information about the District.**

Accomplishments:

The staff routinely maintains and updates the District's two websites, www.semorpc.org and www.semogis.com. The main RPC site provides information on local governments, demographics, and upcoming meetings and other activities of the EDD, while the www.semogis.com site provides GIS data to local officials and residents. The District completed a redesign of www.semorpc.org in 2022 greatly improving its capability to maintain current and accurate information as well as making it accessible to multiple device types.

The EDD website currently provides information about the staff, the variety of services offered by the Planning Commission, and effectively promotes the positive aspects of the District.

Quantifiable Deliverables:

Deliverables include maintenance of the EDD website, the www.semogis.com website, and the posting of meeting notices, agendas, GIS data, and plans.

Difficulties Encountered:

No significant difficulties were experienced during the year. The EDD continues to learn best practices for updating the new www.semorpc.com website. The new website is more accessible for updates, but has a different interface that staff are learning to use. The www.semogis.com website update is still in progress but should be completed within the first quarter of 2023.

4. Coordinate activities to develop a regional industrial park.

Accomplishments:

The Southeast Missouri Economic Development District formed a Multi-County Site Selection Committee in 2010 to promote industrial sites in Iron, Madison, St. Francois, and Ste. Genevieve Counties. The Multi-County Site Selection Committee is made up of county commissioners and business leaders from the four counties. The Committee continues to focus on these properties with potential for development as well as other opportunities in the Region.

The Parkland REDI was formed through the RPC and developed an economic development plan for the four-county area. The members of the REDI have begun implementing the actions prescribed in the EDP, including conducting Business Retention & Expansion meetings with local businesses and meeting with marketing firms.

Quantifiable Deliverables:

Quantifiable deliverables include the Bonne Terre site maintaining the Ameren ELITE Industrial Park Certification and information about the site will be available in the building/site database on Ameren's website (www.ameren.com). The site is also listed on the Location One website (www.locationone.com), an 18-state economic development database. Deliverables also include regular meetings of the Parkland REDI and discussion on efforts to support the Parkland REDI Economic Development Plan. In 2019 the Parkland REDI committee worked with an outside consulting firm to create an informational website at www.parklandredi.com. The website is to be used for marketing and promotion of the available sites and development opportunities of the region. The EDD also has begun work to get the site certified with the State of Missouri Department of Economic Development.

Difficulties Encountered:

Due to staffing changes and the pace of recovery programs, staff time has been severely limited in 2022 to work with the Parkland REDI group. The number of meetings was decreased during the year due to scheduling and location conflicts. Also, the progress of the site certification stalled during the year due to issues and conflicts trying to get a Phase 2 environmental study completed on the proposed site. The Phase 2 was abandoned in late 2022 due to concerns of the property owners and the application will be submitted without that study in 2023.

SOCIO-ECONOMIC RESEARCH, ANALYSIS AND PROJECTIONS

- 1. Continue to gather and analyze census data, population projections and current employment data.**

Accomplishments:

The SEMO RP & EDC continues to participate in the Missouri Census Data Center (MCDC) Affiliate Program. This program provides access to census data by the Commission, and under the agreement with MCDC, the Commission provides this information to local units of government, businesses, industries, and individuals.

The EDD established and continues to maintain a presence on the Location One Information System (LOIS) website. LOIS is a real-time online economic development site selection tool which currently serves thousands of communities in all 50 states. The EDD site includes extensive economic and demographic information, including average wage, business growth status, environmental information, leading employers, taxation, demographics, quality of life, labor force, occupational wage data, four-year institutes, community colleges, vocational-technical centers, business support services, international resources, research centers, and transportation.

The staff has also established a series of performance measures for the District. These include comparative changes in population, employment, retailing, manufacturing, sales tax distribution, FDIC insured deposits and assessed valuations which are updated annually, increases, or decreases in the tourism and health care and social assistance sectors as additional performance measures. Additionally, the staff tracks school performance data from all school districts in the EDD and the number of homeless students in each school district.

Quantifiable Deliverables:

Quantifiable deliverables included fulfilling requests for economic and demographic information from local governments and businesses. The EDD staff responds to regular requests from units of government, businesses, and students for

various types of economic or demographic information. Deliverables also included providing information about the largest employers for counties to customers. Performance measures for all counties were also updated. The EDD obtained a subscription to EMSI in partnership with MACOG to view economic and labor force data and share with members.

Difficulties Encountered:

The impacts and response to COVID-19 have shown a need for more detailed and granular data to help the RPC and its members better understand the demographic and economic fabric of the area and provide more useful insights into changes occurring in communities and the region.

2. Staff will continue to provide economic and demographic information as requested.

Accomplishments:

In the past 12 months, SEMO RPC staff continued to provide economic and demographic information as requested. The EDD received various requests from both local economic developers and potential new businesses and are project specific. As part of the Southeast Missouri Economic Development District's continued commitment to the federal Economic Development Authority, staff at the SEMO RPC as developed a series of performance measures. These measured are updated on an annual basis and made available to the SEMO RPC membership.

Quantifiable Deliverables:

Quantifiable deliverables from the past year include providing unique demographic and economic information, as requested. The district updates the performance measures annually and include increases or decreases in county and city population, local employment, FDIC insured deposits as well significant or minor changes in employment and wages in manufacturing, retail activity, the tourism industry and health care. These and other performance measures are included in the comprehensive economic development strategy annual report. This report is posted on the EDD web site. Staff also maintains a spreadsheet which details the area's civilian work force, the number of individuals employed, the number of individuals unemployed, the unemployment rate, or percent, for all of the counties which are a part of the EDD. This information is available via email to anyone who requests to be on the local mailing list.

Difficulties Encountered:

The requests for data as well as the questions asked by local communities in response to the COVID-19 pandemic over the past three years have clearly shown a need to provide more detailed, specific and granular data to help the RPC and its members gather an improved and better understanding of the most recent demographic information

and economic trends in the SEMO RPC area to provide more useful insights into changes occurring in communities as well as the entire region.

SUSTAINABILITY PROGRAM SUPPORT

1. Continue Environmental Quality Committee efforts to address air and water quality issues within the Southeast Missouri Economic Development District.

Accomplishments:

During the past year, EDD staff continued to work with the Environmental Protection Agency (EPA) to meet the requirements of the Ozone Advance Program. The EDD also continued to support the Air Quality group from East-West Gateway in the St. Louis metropolitan area. While not directly involved in their efforts, the EDD is in communication with this group to support their efforts and discuss issues affecting both areas. In addition, EDD staff provided monthly updates regarding ground-level ozone readings to all interested parties specifically including all local news media. EDD staff also provided staff support at meetings of the standing Environmental Quality Committee of the EDD.

The final reports from the area's monitors found that both the Farrar (Perry County) and Bonne Terre (St. Francois County) monitors had higher readings from the previous year. The hypothesis for this is the return of normal traffic patterns in the region from COVID-19 caused declines in 2020. However, they were in still compliance for the 2022 season and for the 2021-22 Design Value. The current National Ambient Air Quality Standard (NAAQS) for ground-level ozone, on October 1, 2015, is set at 70 parts per billion (ppb) allowable ozone for the eight-hour average. Compliance was met with design values of 63 ppb for the Bonne Terre monitor (Ste. Genevieve County) and 67 ppb for the Farrar monitor (Perry County). The design values for the Bonne Terre monitor have changed from 62 ppb to 63 ppb, while the Farrar monitor has changed from 62 ppb to 64 ppb.

Work continued to develop internal expertise in the various other categories of air pollutants identified last year. Specifically, this included work to familiarize staff with:

- Particulate matter regulations.
- Agricultural-related regulations.
- Cross-State Transport Rule implementation regulations.
- Particulate Matter regulations.
- Sustainability regulations; and,
- Such other regulations as may have an impact on the local economy.

During 2022, the EDD continued to monitor any changes in regulations from EPA and keep the Board, members of the Environmental Quality Committee, interested parties, and the news media informed. This includes any announcements by US EPA of their intention to review the ozone NAAQS and Particulate Matter standards.

During the past year, EDD staff continued to work with the Missouri Department of Natural Resources on water quality issues. The Environment Quality Committee assisted in bringing issues and concerns to the forefront of discussions. The EDD has also been engaged with local watershed committees in addressing water quality issues.

Quantifiable Deliverables:

Deliverables included monthly reports of the monitor readings throughout the state provided to a wide mailing list of the Environmental Quality Committee and interested parties. In addition, updates were sent to this group as EPA decisions were announced and deadlines changed. Staff updated the Committee on various legislative and rule proposals.

Difficulties Encountered:

Participation in the Environmental Quality Committee continued to be low during the year. Additionally, because the EPA has announced that they do plan to review the NAAQS in the future with a reduction potential in the standard, It is possible for the EDD to be at risk of being a non-attainment area. If that happens, impacts on economic development and growth in the rural EDD may occur due to additional permitting, costs, and restrictions required.

2. Continue to work with local governments and other interested groups to address EPA ozone standards and other regulations affecting the Region.

Accomplishments:

The efforts of the EDD staff during the year were limited to regular reports on the status of ozone monitors within the District. After a review by the Missouri Department of Natural Resources of the National Ambient Air Quality Standards (NAAQS), all counties in the EDD are not designated as nonattainment areas. The EDD's Environmental Quality Committee hosted presentations by both the Missouri Department of Natural Resources and the U.S. EPA regarding air quality issues. The EDD also is in contact with the region to the north and keeps informed of the air quality issues affecting the St. Louis metro area.

Quantifiable Deliverables:

Quantifiable deliverables included meetings of the Environmental Quality Committee and the reports of monitor readings provided to all interested parties.

Difficulties Encountered:

This is a routine function of the EDD, and no unusual difficulties encountered.

- 3. Provide administrative and technical support to the Missouri Department of Natural Resources and the U. S. Environmental Protection Agency in implementing Clean Diesel programs.**

Accomplishments:

The EDD continued to work on an awarded FY21 Diesel Emission Reduction Act (DERA) grant with a member county as subgrantee. The FY22 EPA program was targeted to Tribal and Insular Areas which no entities in the EDD's service area qualify.

Quantifiable Deliverables:

The EDD continued to work with the FY21 subgrantee on its successful application receiving funding of \$28,750 in grant and leveraging \$86,250 in local matching funds. EDD staff is continuing reporting on this project.

Difficulties Encountered:

Ongoing effects of the COVID-19 pandemic and computer chip shortages have delayed the delivery of the new equipment that was awarded in the FY21 grant. This has now pushed the timeline of the grant nearly a year behind schedule, but currently the EDD expects to complete the project before the end of the period of performance for the grant. Also, with changes in the federal infrastructure and transportation bills, EPA has been working modifying provisions of the program. The EDD region did not qualify for the DERA program in FY22 due to its focus on Tribal and Insular areas but is looking towards the next 2022-2023 NOFO that is expected soon.

DISASTER PREPAREDNESS AND RECOVERY

- 1. Continue efforts to assist members with disaster recovery and mitigation efforts.**

Accomplishments:

The EDD staff continues to be committed to assisting counties, cities, and other entities in the District to prepare to respond to natural and other disasters, and to minimize injuries and loss of life. In 2021, the SEMO EDD staff began working on the next cycle of updates to the All-Hazard Mitigation Plans for each of the counties in the District. The plans included vulnerability assessments for a range of natural disasters including earthquakes, tornados, floods, winter storms, drought, heat waves, dam failures

and wildfires. In 2022, the EDD began the next update to the Madison County Plan and also assisted the City of Jackson with an update to its Emergency Operations Plan.

Since the preparation of the mitigation plans, the EDD has continued to expand efforts for natural and manmade disasters through its work with the Regional Homeland Security Oversight Committee.

Quantifiable Deliverables:

Quantifiable deliverables in 2022 included the purchase of SEMO HazMat emergency response supplies, structural collapse supplies, Communication Vehicle services, and funding of CERT program instruction classes. During the year, the EDD staff began work on the Madison County All Hazard Mitigation Plan and updated Jackson's EOP.

Difficulties Encountered:

The CERT training continues to be hindered by the ripple effect of the coronavirus social distancing and shut downs. All other projects have been impacted by supply chain issues.

- 2. Continue to provide direct technical assistance in implementing Homeland Security goals in the District, including overseeing the distribution of emergency equipment that may be necessary in the event of a catastrophic event.**

Accomplishments:

The SEMO EDD has been involved with the Regional Homeland Security Oversight Committees since their inception. Currently, the Planning Commission provides administrative and fiscal oversight for the Region E Homeland Security Oversight Committee. The Commission's staff is responsible for coordinating meetings, notifying members, taking minutes, submitting applications to the state for funding, developing specifications for any equipment obtained, taking bids, awarding contracts, and paying vendors. The staff is also responsible for keeping track of which entities receive equipment.

It is the responsibility of the Regional Homeland Security Oversight Committees to ensure that those receiving equipment have personnel trained in its use and deployed in times of emergency. The staff also participates in Homeland Security Advisory Committee virtual meetings. At these meetings, updates are given on the efforts by various departments at the state level to better prepare for any natural or manmade disaster.

As part of its responsibilities, the staff hosted monthly meetings, including the preparation of meeting agendas, minutes, and financial reports. The SEMO EDD staff has contracted to continue to provide staff support services during the coming year.

Quantifiable Deliverables:

Quantifiable deliverables include administrative and fiscal support for the Region E Homeland Security Oversight Committee which includes Bollinger, Butler, Cape Girardeau, Dunklin, Iron, Madison, Mississippi, New Madrid, Pemiscot, Ripley, Scott, Stoddard, and Wayne Counties. Homeland Security projects completed during FY 2022 included:

- Funded satellite support for two command vehicles for Region E
- SEMO HAZMAT supplies for emergency response for 3 Homeland Security Response Teams
- Funded CERT program instruction classes for the Region
- Purchased structural collapse equipment for the Homeland Security Response Teams
- Moved assets between jurisdictions to improve preparedness
- Exercised equipment as part of regional readiness

During 2022, the EDD staff attended a total of three meetings in Sikeston for the Region E Homeland Security Oversight Committee and one virtual regional meeting. EDD staff attended one Office of Homeland Security meeting in Jefferson City for grant training. Staff participated in four quarterly teleconference meetings.

Difficulties Encountered:

This is a routine function of the EDD, and no unusual difficulties encountered.

3. Continue updating Hazard Mitigation Plans.

Accomplishments:

In 2022, the SEMO EDD continued work on the update to the Madison County Plan. EDD staff conducted multiple meetings and consulted with local agencies and sources to develop the plan.

Quantifiable Deliverables:

EDD staff conducted meetings with local and state officials and the public in 2022 as part of the Madison County plan update process.

Difficulties Encountered:

No difficulties encountered.

- 4. Staff will participate in continuing education opportunities related to disaster preparedness and response.**

Accomplishments:

During the year EDD staff participated in a number of webinars and other training opportunities related to disaster preparedness. Staff participated in four Homeland Security meetings which included training held both virtually and in person.

Quantifiable Deliverables:

Deliverables included participating in webinars related to disaster preparedness or disaster recovery, participating in four homeland security meetings which included training. Education opportunities are shared with the EDD Board to increase the overall preparedness education of the region.

Difficulties Encountered:

No difficulties encountered.

- 5. Staff will aid in developing a seven-county GIS map displaying data to be used in the event of natural and other disasters.**

Accomplishments:

During the year, the staff continued to develop and update data layers of information for use in disaster situations.

Quantifiable Deliverables:

Deliverables include data layers of fire departments, police and sheriff departments, red cross shelters and schools.

Difficulties Encountered:

Limitations in scope and availability of some data and constraints of aging equipment made addressing some of the specific needs or questions of communities difficult or impossible at this time. Access to better data and upgraded hardware and software needed in the future.

SOLID WASTE MANAGEMENT

1. Work to retain local control over recycling, reduction, and re-use programs for solid waste.

Accomplishments:

This work element involved work with the Missouri Solid Waste Advisory Board to meet reporting requirements to the legislature under legislation implemented five years ago. Staff reviewed and assisted in editing the formal SWAB report to the legislature.

Quantifiable Deliverables:

Staff provided review and editorial assistance as the Solid Waste Advisory Board prepared the fifth annual Report to the Missouri Legislature.

Difficulties Encountered:

No difficulties encountered in this work element.

2. Provide administrative and technical support to the Solid Waste Management District with offered to organizations working on recycling, reduction, or re-use projects.

Accomplishments:

The EDD staff continued to provide direct support to the Southeast Missouri Solid Waste Management District (SWMD) as it has since the District was established in 1996. Technical support in 2022 included arranging monthly meetings, preparing meeting agendas, managing the accounting system, providing regular financial reports, managing the administrative portions of a grant call, and preparing a District administrative application for submittal to the Missouri Department of Natural Resources.

Quantifiable Deliverables:

Deliverables included arranging and facilitating meetings, managing the accounting system, preparing financial reports, providing regular financial reports to the SWMD Board, completing a grant call resulting in the awarding of eight grants that support recycling or educational organizations, and submitting the District administrative application to the Missouri Department of Natural Resources. During the year, the Solid Waste Management District met nine times.

Difficulties Encountered:

During the past year staffing changes and restrictions caused lapses in coverage of the administration of the program.

REGIONAL GEOGRAPHIC INFORMATION SYSTEM (GIS)

1. Conduct educational “user group” meetings and presentations.

Accomplishments:

The EDD staff continued to keep the membership informed of any training opportunities related to GIS as well as new services that were available. Presentations and demonstrations were performed for the user group by professional GIS users within the district or by group members. The GIS Specialist served on the committee tasked with coordinating the GIS Symposium.

Quantifiable Deliverables:

The GIS Specialist attended monthly MGISAC meetings virtually or in-person when available and conveyed relevant information to the user group. Most of the user group attended a 2-day training course for transitioning to ArcPro, the industry standard in GIS, taught by TeachMeGIS.

Difficulties Encountered:

No significant difficulties encountered.

2. Provide graphic and GIS services to support grant applications prepared by the staff to support economic development projects.

Accomplishments:

The staff continued to provide graphic and data support for various grant applications prepared by the EDD staff during 2022.

Quantifiable Deliverables:

The staff prepared various graphics and data for insertion into grant applications. Land use maps as well as zoning and location maps were prepared for use in Tax Increment Financing plans. Topographic maps were prepared for various projects as well.

Difficulties Encountered:

No significant difficulties encountered.

- 3. Staff will provide GIS and graphic services, and other technical support to economic developers, public officials and realtors working to promote business growth and job creation in the District.**

Accomplishments:

The GIS staff aided in mapping and providing information to economic developers, city, and county officials, as well as private developers, for use in attracting prospective employers that will contribute the development of the region. The EDD continued to provide web map and online application services to member county and communities to assist in the availability of their GIS data to the public and internal use. The EDD also acquired a DJI Matrice-300 drone used to support GIS graphic services.

Quantifiable Deliverables:

During the year, the EDD staff assisted economic developers and engineers throughout the district with information and maps. This included development of topographic maps from LiDAR data derived from state-wide flights and in-house drone operations. The Web Maps have been published to the SEMOGIS website and will be periodically updated as needed.

Difficulties Encountered:

The GIS Specialist was required to obtain a certification with the FAA to legally operate the drone. The GIS Specialist also had to train with the drone's software and hardware in order to produce the desired results.

- 4. Assist in coordinating statewide implementation of geographic information systems through participation in Missouri GIS Advisory Council.**

Accomplishments:

The GIS Specialist meet with the Missouri GIS Advisory Council by teleconference or in-person when available.

Quantifiable Deliverables:

The above-mentioned accomplishments are the only quantifiable deliverables for this scope item.

Difficulties Encountered:

No significant difficulties encountered.

- 5. Work with members to map infrastructure and provide geographic analysis assistance.**

Accomplishments:

The staff updated utility maps for cities within the district. These maps utilize Global Positioning Technology to locate and attribute system components. Staff also conducted an ADA self-assessment of city owned sidewalks in the City of Perryville.

Quantifiable Deliverables:

Utility maps were updated for the water, sewer, and gas systems for the City of Perryville. Most of this data has been made available through the EDD ran website, www.semogis.com, This allows for elected officials, community staff, and field crews quick access to this data via computer or mobile device.

Difficulties Encountered:

The GIS staff relies on the cooperation and knowledge of the local public works employees to complete the utility mapping. Scheduling conflicts and a growing gap of institutional knowledge has caused some delays, however having this data in a GIS allows for easy updating and correction of the data as development and system maintenance occurs.

COMMUNITY AND ECONOMIC DEVELOPMENT

- 1. The EDD staff will provide continuing technical support for emerging technology to meet the needs of the Economic Development District.**

Accomplishments:

The EDD staff continued to provide ongoing technical support for the technology campus and small business incubator project during 2021. The building is located at 108 Industrial Drive in Bonne Terre. Staff continued to be involved in meetings during the year with officials of St. Francois County and the St. Francois County IDA regarding the development of the technology campus and incubator. In 2013, the EDD signed a lease with Trelleborg Pipe Seals Park Hills, Inc. In 2017 the company completed a 17,800 square foot addition to its manufacturing facility resulted in the creation of twenty-four additional jobs. In 2021 the EDD and St. Francois County IDA renewed a lease of a joint owned industrial facility located in Bonne Terre, allowing for the continued operation of that business and retention of local jobs. The RPC is also assisting the St. Francois

County IDA with ongoing process of making a former orchard property in Bonne Terre, MO to become recognized as a Missouri Certified Site through the Department of Economic Development.

Quantifiable Deliverables:

Quantifiable deliverables included direct technical support, a continuing search for funding to continue the development of the campus, and efforts to locate additional tenants. During the year, the staff attended a number of meetings related to the technology campus, a planned regional industrial park, and implementation of a USDA Rural Development Stronger Economies Together (SET) planning process involving Iron, Madison, St. Francois and Ste. Genevieve Counties. Using the input gained from this process, the EDD staff prepared the Parkland Regional Economic Development Initiatives Plan (REDI) which was then sent to the U. S. Department of Agriculture for approval. The U. S. Department of Agriculture gave the plan its highest rating of “High Quality.” A website has been developed to better market the Parkland area. This was a step outline in the Parkland Regional Economic Development Initiatives Plan.

Difficulties Encountered:

Scheduling and location conflicts limited the number of meetings that were able to be held for the Parkland REDI group. Also, concerns of the Orchard site property owners over environmental reviews have delayed the application for site certification to Missouri DED. This application is expected to be submitted in the first quarter of 2023, while Parkland REDI is considering contracting with a part time Economic Development professional to assist in marketing the region, with the EDD providing technical support.

- 2. The EDD staff will conduct a Delta Regional Authority informational meeting to acquaint public entities in the District with grant opportunities through the DRA.**

Accomplishments:

The EDD staff updates the Board of Directors monthly on Delta Regional Authority (DRA) activities and grant application deadlines, and holds a forum for cities, counties and other public entities interested in applying to the Delta Regional Authority for funding. Staff also offers to assist with preparing and submitting DRA applications. The Delta Regional Authority Public Forum was held on February 22, 2022.

In 2022, three entities in the Southeast Missouri Economic Development District submitted applications for funding from the Delta Regional Authority. The EDD staff assisted the local communities with technical assistance wrote and or assisted in writing and submitted all three applications on behalf of the entities. The first application was on behalf of Cape Girardeau County to construct an Emergency Management Operations Facility to house county and regional emergency equipment and provide a centralized

location for local and regional preparedness. The second application was submitted by the East Missouri Action Agency to secure a property location to establish a learning center that will be open to the public and provide childcare for 68 families. The center will create twelve full-time jobs. The project will provide experience for up to 12 Mineral Area College students, internships for up to 18 area high school students and the mentoring for up to 12 current childcare workers remain part of the scope of this project. The third project submittal was from Ranken Technical College to purchase equipment for various degree programs to give students hands on machine/technical experience.

Quantifiable Deliverables:

Quantifiable deliverables include an annual informational meeting about the Delta Regional Authority program, monthly updates to the Board of Directors about DRA activities, and assistance in preparing and submitting DRA applications.

Difficulties Encountered:

No difficulties encountered.

3. Provide technical support for the prioritization of transportation needs of all modes in the EDD and continue to update the comprehensive transportation plan for the District.

Accomplishments:

The EDD continued to provide technical support and coordinating services to the Southeast Missouri Transportation Advisory Committee (TAC) during 2022. Meetings of the TAC were held in January, April, August, and October.

To keep the TAC informed, EDD staff continued to participate in a variety of meetings hosted by the Missouri Department of Transportation and MoDOT’s Southeast District staff. These included prioritization meetings, public meetings on planned transportation construction projects and Coalition for Safer Roadways meetings. The EDD staff is also an active participant in the Missouri Port Authority Association (MPAA) which represents the public ports in Missouri. During the year, staff developed a matrix for prioritizing future port projects for funding.

Quantifiable Deliverables:

Deliverables included ongoing support for the transportation prioritization process, as well as scheduling TAC meetings, providing a central meeting place, taking minutes, and distributing meeting minutes. During 2022, four meetings of the TAC were held at the SEMO EDD offices as well as offered via streaming services. EDD staff participated in approximately forty meetings directly related to transportation issues in

the District during the year. Through support from EDD staff, the TAC completed its prioritization of local transportation projects, and the needs list submitted to MODOT.

Difficulties Encountered:

No difficulties encountered.

4. Provide planning support for the Southeast Metropolitan Planning Organization.

Accomplishments:

EDD staff worked through 2022 to assist the Southeast MPO with updates to the Transportation Improvement Program (TIP), which is updated on a near monthly basis. EDD staff also serve as members of both the MPO's Board of Directors and Technical Planning Committee.

Quantifiable Deliverables:

EDD staff has worked throughout the year on monthly updates to the TIP planning documents and have attended over 24 MPO Board and Technical Planning Committee meetings. Maintenance of the TIP and Metropolitan Transportation Plan continue.

Difficulties Encountered:

No significant difficulties encountered.

5. The EDD staff will coordinate and provide technical assistance for counties and communities seeking MoDOT Transportation Alternative Program Funding and other MoDOT grants.

Accomplishments:

In 2012, Congress passed a new federal transportation funding bill, *Moving Ahead for Progress in the 21st Century (MAP-21)*. Under this legislation, Transportation Enhancements, Recreational Trails, Safe Routes to School, and Scenic Byways were wrapped into a single funding source called the Transportation Alternatives Program (TAP). When funding is available, the staff provides information to communities in the District about the TAP program through meetings of the Transportation Advisory Committee, and information is also disseminated directly to communities by MoDOT. Upon request, the EDD staff is available to assist communities in preparing and submitting applications for the TAP program, as well as other funding opportunities through MoDOT, such as BRO, Governor's Cost Share, and MoDOT Cost Share.

Quantifiable Deliverables:

The EDD assisted multiple communities with their TAP applications and BRO applications, with multiple grants being awarded in the region for both programs.

Difficulties Encountered:

No significant difficulties encountered.

- 6. Continue to work actively with the District's educational institutions, utility companies, economic development professionals, local economic development organizations, public works departments, various city and county boards and special districts to assist in solving community problems and addressing local needs.**

Accomplishments:

The EDD staff is frequently asked to assist with specific projects or with specific problems. During 2022, the staff continued to respond to requests for assistance, particularly with grant preparation and administration. Those included assistance to the New Bourbon Regional Port Authority in administration of grant funds through the Missouri Department of Transportation's 5311 grant to assist with operational expenses of the Ste. Genevieve Modoc Ferry.

Staff also aided Iron, Madison, St. Francois, and Ste. Genevieve Counties regarding the planned development of a mega industrial park and the development of a Parkland REDI website, which was completed in 2020, to market the area. The EDD also started work on gathering data, information, and documentation to submit to Missouri Department of Economic Development for the certification of the Orchard Site located in Bonne Terre. Once complete and approved, this will be the only state certified site located between St. Louis and Sikeston along the eastern part of the state.

Quantifiable Deliverables:

Quantifiable deliverables included providing continued direct technical assistance to Trelleborg Pipe Seals in the Bonne Terre Industrial Park. The business is in the technology campus and small business incubator which has renewed its lease on the co-owned building by St. Francois County IDA and the EDD.

The Parkland REDI website has continued to be maintained by the EDD with input from the local counties.

Difficulties Encountered:

No significant difficulties encountered.

7. Continue to assist the membership and other local entities with the preparation of grant applications to secure funding for infrastructure improvements which are necessary to assure continued economic growth.

Accomplishments:

In 2022, three entities in the Southeast Missouri Economic Development District submitted applications for funding from the Delta Regional Authority. The EDD staff assisted the local communities with technical assistance wrote and or assisted in writing and submitted all three applications on behalf of the entities. The first application was on behalf of Cape Girardeau County to construct an Emergency Management Operations Facility to house county and regional emergency equipment and provide a centralized location for local and regional preparedness. The second application was submitted by the East Missouri Action Agency to secure a property location to establish a learning center that will be open to the public and provide childcare for 68 families. The center will create twelve full-time jobs. The project will provide experience for up to 12 Mineral Area College students, internships for up to 18 area high school students and the mentoring for up to 12 current childcare workers remain part of the scope of this project. The third project submittal was from Ranken Technical College to purchase equipment for various degree programs to give students hands on machine/technical experience.

Grant staff assisted Perry County with the NEPA Environmental Assessment for a Missouri Department of Natural Resources Recreational Trails Grant to construct 4.5 miles of National Interscholastic Cycling Association approved natural surface trail for biking, hiking and trail running. The project includes bike skills trail, dirt bike pump track, trail head, pavilion, and waterless restroom. The project was awarded \$250,000 with a local match of \$117,100.

Grant staff is administering an on-going Missouri DED Community Development Block Grant for the City of Bonne Terre in the amount of \$500,000 for a public bridge replacement, street, stormwater, and culvert repair.

Staff assisted in writing and the submission of a Missouri Department of Natural Resources Land and Water Resources Outdoor Recreation grant application for the City of Park Hills to assist the city in the replacement construction of the city's public swimming pool/aquatic center facility in the amount of \$500,000 with a match of \$1,814,058. The application is currently being reviewed.

Staff assisted in writing and the submission of a Missouri Department of Natural Resources Land and Water Resources Outdoor Recreation grant application for the City of Perryville to assist the city with the construction of Phase II of an all-inclusive ADA accessible playground in the amount of \$123,458 with a match of \$123,458. The application is currently being reviewed.

Staff assisted in writing and the submission of a Missouri Department of Public Safety-ARPA SLFRF County Jail Maintenance and Improvement Grant for to improve the Iron County Sheriff House/Office and Jail in the amount of \$1,000,000 with a match of \$1,000,000. The application is currently being reviewed.

Staff assisted in writing and the submission of an ARPA Missouri Department of Natural Resources Wastewater Infrastructure grant for the City of Perryville to construct a new wastewater treatment facility to serve the city to replace the current plant which was constructed in 1976. The grant request was \$2,814,000 with a match of \$2,814,000. The project was not chosen to receive funding.

Staff assisted in writing and the submission of an ARPA Missouri Department of Natural Resources Drinking Water Infrastructure grant for the City of Park Hills to construct improvements to the water treatment system and to replace the city's Main Street Water main. The total project request was \$1,312,000 with locale match of \$328,000. The project was not chosen to receive funding.

Staff assisted in writing and the submission of an ARPA Missouri Department of Natural Resources Wastewater Infrastructure grant for the City of Park Hills to upgrade the treatment plant headworks by installing a mechanical bar screen system to reduce the amount of debris that escapes into the local river. The project request was \$308,000 with a local match of \$77,000. The project was not chosen to receive funding.

Staff assisted in writing and the submission of an ARPA Missouri Department of Natural Resources Wastewater Infrastructure grant for the City of Marble Hill to construct improvements to existing lagoon system, UV system upgrades, sewer line replacements and a portion of new sewer lines and manhole cover replacement. Funding request was \$4,051,249 with a local match of \$516,207. The funding request was approved for award.

Staff assisted in writing and the submission of a Missouri Governor's Cost Share Grant application for the City of Perryville to extend the local street of Progress Drive and connect it to Alma Avenue to assist in reducing traffic issues currently experienced around the local business area of McDonalds and MotoMart near the interchange of Highway 51 and Interstate 55. Grant funding request was \$1,436,500 with a local match of \$2,336,500. The funding request was chosen to be awarded funding.

Staff assisted in writing and the submission of grant funding applications for Iron County to the Federal Land Access Program to construct road upgrades for three separate projects. County Road 69 grant request was \$990,000 with a match of \$6,000. County road 79 for a request of \$437,000 with a match of \$252,000 and County road 124/131 for a request of \$690,000 with a local match of \$56,000. The applications are currently being reviewed.

Quantifiable Deliverables:

The staff continued to assist with the preparation of grant applications to secure funding for infrastructure improvements and grant administration necessary to assure continued economic growth.

Difficulties Encountered:

No difficulties were encountered.

- 8. Continue to provide information about available resources to businesses and industries in the EDD and to collaborate with local communities and state and federal officials to assist with the delivery of tax-related and other incentive programs to support business growth.**

Accomplishments:

The staff of the EDD regularly provides information to the membership and public about state and federal assistance programs available to support business and community growth and economic recovery. Information is communicated through verbal notification at meetings of the Board of Directors, published, e-mailed bulletins, notices, and the SEMO EDD website. The EDD has a long history of assisting with the establishment of TIF districts and is currently assisting with the ongoing management of thirteen TIF districts.

Quantifiable Deliverables:

Quantifiable deliverables include transmitting information as it becomes available and providing direct assistance as requested. During 2022, the staff provided information about opportunities afforded by the Delta Regional Authority, the Land and Water Conservation Fund, the USDA Rural Development Infrastructure Loans and Grants Program, the Missouri Community Development Block Grant program, the DRA Workforce Development program, the DRA Health Systems Development Program, the Federal Land Access Program, the Southeast Missouri Solid Waste Management District grant program, the Diesel Emission Reduction Act program, and the Homeland Security grant program.

Difficulties Encountered:

This continues to be a routine function of the EDD.

- 9. Continue to support the development of economic clusters within the EDD which would lead to the creation of additional jobs.**

Accomplishments:

During the year, the EDD staff continued to support the New Bourbon Regional Port Authority in the development of the Port of New Bourbon. The port will facilitate the shipping of minerals, particularly limestone, granite, trap rock and silica by barge from the significant economic cluster of mineral processing facilities in Ste. Genevieve, St. Francois, and Perry Counties. The port made improvements by constructing a dolphin in the harbor near the dock to assist in barge movement in front of the dock. These improvements will assist in the transfer of products from truck to barge for shipment on the inland waterway system and help facilitate further growth of this economic cluster.

Quantifiable Deliverables:

During the past year, the staff assisted with oversight of a Flow Study to investigate options to reduce siltation at the mouth of the harbor. construction. The Port worked is administered by the EDD staff.

Difficulties Encountered:

No difficulties were encountered.

10. Continue to assist with coordinating and packaging the various types of financial assistance required to make necessary community improvement projects viable.**Accomplishments:**

The EDD staff provides technical assistance in coordinating financial assistance packages to all the public entities. During 2022, the staff continued to administer MoDOT Capital Improvement, Ferry Boat Discretionary, and MoDOT 5311 Ferry Boat grants related to the harbor Siltation Flow Study and Modoc Ferry operations for the New Bourbon Regional Port Authority's port. The Staff assisted and is overseeing an Economic Development Administration grant to construct railroad improvements at the Southeast Missouri Regional Port Authority Railroad.

The EDD staff continued to oversee the Southeast Missouri Revolving Loan Funds (RLF) and to provide technical assistance to the RLF Review Committee. The EDD revolving loans have become a primary tool for fostering economic development in the District. Meetings of the RLF Committee are held as necessary, and loans are frequently discussed at SEMO EDD Board meetings. In addition to the CARES EDA revolving loan funds, the EDD operates two other revolving loan programs with grant funds from the Missouri Community Development Block Grant Program and the Delta Regional Authority and the three recently defederalized EDA funds. The three defederalized EDA funds are still operated as loan funds.

Quantifiable Deliverables:

The staff continued to administer MoDOT Capital Improvement, Ferry Boat Discretionary, and MoDOT 5311 Ferry Boat grants related to the harbor dolphin construction and Modoc Ferry operations for the New Bourbon Regional Port Authority's port. The Staff assisted and is overseeing an Economic Development Administration grant to construct railroad improvements at the Southeast Missouri Regional Port Authority. The revolving loan fund committee approved twenty-one loans in 2022 which accounted for \$1,004,300 in capital and created or saved 139 jobs.

Difficulties Encountered:

No difficulties were encountered.

11. Continue to monitor transportation/freight-related initiatives that would enhance the economic competitiveness of the District and recommend projects which should be supported by the EDD.**Accomplishments:**

In January 2022, the staff and Chairman of the New Bourbon Regional Port Authority participated in the annual Winter Conference of the Missouri Port Authority Association (MPAA) in Jefferson City, Missouri. Held in cooperation with the Missouri Department of Transportation, the conference is used as a forum to determine capital improvement needs for the state's public ports for the next fiscal year and to explore what funding options the organization will pursue. The Port Authority is also participating in an ongoing effort to develop state legislation which would create a permanent funding stream to meet port capital needs.

Quantifiable Deliverables:

Quantifiable deliverables include monitoring freight-related initiatives and recommending action. The EDD has consistently supported efforts by the Maritime Administration of the U. S. Department of Transportation to develop a marine highway corridor system which would help reduce freight congestion by encouraging more freight to be shipped by barge. During the year, the staff assisted the dock operator, Missouri River Terminals, Inc. in handling new business for the Port and continues to search for additional new clients.

Difficulties Encountered:

No difficulties were encountered.

12. The District’s community and economic development work will include professional development for EDD staff, including attending workshops, seminars, webinars, and other training programs.

Accomplishments:

Continuing education is an integral and necessary component of the EDD’s professional development program. The Executive Director and other staff attended most meetings of the Missouri Association of Councils of Government (MACOG) in 2021. MACOG meetings frequently feature speakers with information about current issues, challenges, and opportunities for planning organizations. MACOG meetings are also attended by representatives of the Missouri Department of Transportation and the Delta Regional Authority. Other members of the EDD staff also attended a variety of educational workshops, seminars and meetings or webinars throughout the year.

Quantifiable Deliverables:

Quantifiable deliverables include workshops, seminars, meetings, or webinars in which the EDD staff participated. Combined, the EDD staff participated in over 250 professional development opportunities. These are detailed in the following table.

Staff Member	Month	Type of Training
Jeremy Tanz Executive Director	January	MACOG Meeting
		SLFRF Final Rule Webinar
		GIS User Group Meeting
		EDA-RLF Office Hours Web Meeting
		Parkland REDI Meeting
		SEMPO Board Meeting
		Transportation Advisory Council
		EPA Grants Award Process Webinar
		New Bourbon Port Board
	February	Perryville Downtown Revitalization Meeting
		MACOG Meeting
		MoDED ARPA Programs Webinar
		Indirect Cost Training Webinar Pt 1
		MoDOT Statewide Planning Partners Meeting
		New Bourbon Port Board
		Indirect Cost Training Webinar Pt 2
		Perry County Development Corp board meeting
	March	St. Francois County IDA board meeting
		MACOG Meeting

	MGISAC Meeting
	Environmental Quality Committee Meeting
	SEMPO Board Meeting
	Regional County Commissioner's Meeting
	DRA LDD Grant Training
	DRA Delta Summit Conference
April	Regional City Administrator's Meeting
	MACOG Meeting
	Ste. Genevieve Community Development Foundation
	Parkland REDI Meeting
	Mid-America GIS Symposium
	IJJA Webinar
	SEMPO Board Meeting
	Perry County Development Corp board meeting
	Bonne Terre Chamber of Commerce Meeting
May	Safe Streets for All Program Webinar
	MACOG Meeting
	MoDED ARPA Programs Webinar
	SWMD Re-Trac Grant Submission Webinar
	State ARPA Funding Webinar
	SEMPO Board Meeting
	Regional County Commissioner's Meeting
	Drone collected data processing training
	New Bourbon Port Board
June	4-State EDA Conference
	MACOG Meeting
	EMSI Data Workshop
	MGISAC Meeting
	Safe Streets for All Program Application Webinar
	SEMPO Board Meeting
	Regional County Commissioner's Meeting
July	MACOG Meeting
	GIS User Group Meeting
	SEMPO Board Meeting
	New Bourbon Port Board
	Drone Flight Training
August	MACOG Meeting
	MoDED ARPA Programs Webinar
	DRA Application Review
	Missouri Mappers Conference

		Perry County Development Corp board meeting
		Regional County Commissioner's Meeting
		ArcPro Training Class
		Governor's Cost Share Program Webinar
	September	MACOG Meeting
		Cyber-Security Demonstration
		Southeast MO GIS Symposium
		MACOG Broadband Planning Meeting
		MACOG/MoDOT Planning Meeting
		Regional County Commissioner's Meeting
		Website Editing Training
	October	GIS User Group Meeting
		Downtown Perryville Revitalization Meeting
		MACOG Director's Retreat
		EDA Peer Review
		Environmental Quality Committee Meeting
		MoDED Broadband Program Public Meeting
		Regional County Commissioner's Meeting
		Floodplain 101 Workshop
	November	ECSLP Compliance Workshop
		Missouri Highway & Transportation Commission Meeting
		MACOG Meeting
		ESRI Drone 2 Map/Site Scan Webinar
		SEMPO Board Meeting
		Broadband Digital Inclusion Program Web Meeting
	December	MACOG Meeting
		FCC Broadband Map Challenge Process Web Meeting
		St. Francois County IDA board meeting
		Connecting All Missourians webinar
		Regional County Commissioner's Meeting
		Perry County Development Corp board meeting
		New Bourbon Port/Maritime Administration Meeting
SEMPO Board Meeting		
Drew Christian Deputy Director	January	MPO meetings (2)
		FAST Act Conference Call
		Transportation Funding Webinar
		Perry County Karst Meeting
		Roadway Safety Coalition Meeting
		Transportation Advisory Committee (TAC) Meeting

	MoDOT Planning Partner Exec Team Meeting
	Regional Commissioners Meeting
February	MPO meetings (2)
	MoDOT Statewide Planners Meeting
	FAST Act Conference Call
March	MPO meetings (2)
	MoDOT Planning Partner Exec Team Meeting
	Transportation Planning Webinar
	FAST Act Conference Call
April	MPO meetings (2)
	Perry County Karst Meeting
	TAC Meeting
	Roadway Safety Coalition Meeting
	MoDOT Planning Partner Exec Team Meeting
	FAST Act Conference Call
May	MPO meetings (2)
	FHWA Grant Webinar
	MoDOT Planning Partner Exec Team Meeting
	Transportation Planners Conference
	Transit Planning Webinar
	Hazard Mitigation Planning Webinar
	FAST Act Conference Call
June	MPO meetings (2)
	Census Data Webinar
	MoDOT Partner Collaboration Webinar
	Regional Commissioners Meeting
	ADA Design Webinar
July	MPO meetings (2)
	Perry County Karst Meeting
	Roadway Safety Coalition Meeting
	Drone Training
	MoDOT Partner Collaboration Webinar
August	MPO meetings (2)
	MoDOT Partner Collaboration Webinar
	Perry County Strategic Planning Session
September	MPO meetings (2)
	Transportation Planners Conference
	Drone Training
	Transit Planning Webinar
	MoDOT Partner Collaboration Webinar

	October	MPO meetings (2)
		Roadway Safety Coalition Meeting
		Broadband Development Meeting
		TAC Meeting
		MoDOT Partner Collaboration Webinar
	November	MPO meetings (2)
		MHTC Meeting
		Drone Training
		FAST Act Conference Call
	December	MPO meetings (2)
		Transportation Planners Conference
		MoDOT Partner Collaboration Webinar
Erica Palmer Fiscal Officer	February	Indirect Cost Training
	March	Fiscal Officers Meeting
	June	Fiscal Officers Meeting
	September	Fiscal Officers Meeting
	December	Fiscal Officers Meeting
Margaret Yates Grant Administrator	January	SLFRF Final Rule Webinar
		New Bourbon Port
	February	MO Port Authority Association
		New Bourbon Port
		MoDED ARPA Programs Webinar
	March	DED ARPA Funding
		DRA LDD Training
		5311 Administrative Workshop
	April	MO Port Authority Association
		MO CDBG Mitigation budget
		MO DNR ARPA Funding
	May	MO DNR ARPA Funding
		New Bourbon Port
	June	DRA Buy America Training
		MO Port Authority Association
	July	CDBG funding
		New Bourbon Port
	August	DNR LWCF application workshop
		New Bourbon Port
	September	MO DED CDBG application training
		New Bourbon Port
	October	DED ARPA Community Revitalization

		New Bourbon Port
	November	DED ARPA Local Tourism
		MODOT MPAA ARPA project funding
		New Bourbon Port
	December	New Bourbon Port/Maritime Administration Meeting
Leslie Seabaugh Economic Planner	January	Ste. Genevieve County TIF/CID meeting
		RLF Davis-Bacon Requirement training
		SEMO EMA Quarterly meeting
		RPC Monthly Meeting
		RHSOC Region E Quarterly Meeting
	February	MO DED ARPA Programs informational
		Park Hills TIF training
		RPC Monthly Meeting
		MEDFA Legislative Update Session
	March	MACOG Homeland Security Planners meeting
		OHS quarterly meeting
		Analyzing Labor Markets training
		MAC/RLF grant listening session
		RPC Monthly Meeting
		CERT Coordinator interview session
		Project Accelerator meeting
	April	RLF Revolving Phase training
		RPC Monthly Meeting
		IJA Grant training
	May	SEMO EMA Quarterly meeting
		RPC Monthly Meeting
		RHSOC Region E Quarterly Meeting
	June	RPC Monthly Meeting
		RLF Committee meeting
	July	CERT Coordinator interview session
		RPC Monthly Meeting
		OHS quarterly meeting
	August	SEMO EMA Quarterly meeting
		RPC Monthly Meeting
		RHSOC Region E Quarterly Meeting
		MACOG Homeland Security Planners meeting
	September	THIRA meeting
		Neighborhood Assistance program
		RPC Monthly Meeting
		OHS quarterly meeting

		RLF Committee meeting
		LETPA training
	October	SHSP Compliance Workshop
		NADO Training
		SEMO EMA Quarterly meeting
		RHSOC Region E Quarterly Meeting
		THIRA meeting
	November	EDA Webinar
		MACOG Homeland Security Planners meeting
	December	DLN Editorial Board
		RPC Monthly Meeting
		OHS quarterly meeting
Alexandra Rios Regional Planner	October	EPA Advance Info Session
		Environmental Quality Meeting
	November	SWMD Training
	December	SWMD Training
Nathan Mitchell GIS Specialist	January	MGISAC Meeting
		GIS User Group Meeting
	February	MGISAC Meeting
	March	MGISAC Meeting
	April	MGISAC Meeting
		MAGIC Symposium
	May	MGISAC Meeting
		GIS User Group Meeting
	June	MGISAC Meeting
	July	MGISAC Meeting
		GIS User Group Meeting
	August	MGISAC Meeting
		ArcPro Training with GIS User Group
		MO Mappers Conference
	September	MGISAC Meeting
	October	MGISAC Meeting
		GIS User Group Meeting
	November	MGISAC Meeting
	December	MGISAC Meeting

Difficulties Encountered:

No difficulties encountered.

13. Staff will provide the technical assistance necessary to assist in creating or saving above-average paying jobs in the District.

Accomplishments:

During the year, the EDD staff continued to make cities, counties, and businesses in the EDD aware of grant opportunities for funding infrastructure or other projects that might facilitate plant locations or expansions and result in job growth.

The Marquette Tech District Foundation, Inc. was awarded Delta Regional Authority funding last year to provide training, mentoring and access to new sources of private capital to existing and startup entrepreneurs in all twenty-nine counties in the region, creating five new tech companies and ten immediate jobs. The project is on-going and has experienced a high level of success in training local people and matching them with regional businesses for on the job training and eventual permanent employment. The program continues to grow with local and nationally recognized companies.

Quantifiable Deliverables:

Grants and other technical assistance provided by the EDD staff during 2021 will result in the creation of 5 new tech companies, 10 new jobs through the Delta Regional Authority, when completed, in the Region and will leverage \$850,000 million in private investment. The revolving loan program made twenty-one new loans for a total of \$1,004,300 that leveraged \$221,000 public funds, \$3,061,000 in local investment and \$300,000 in private, creating or saving 139 jobs in the region.

Difficulties Encountered:

No difficulties encountered.

14. The staff will continue to provide technical support in analyzing and assisting in the creation of enterprise zones.

Accomplishments:

The EDD staff continues to be available to provide technical assistance to jurisdictions in the District seeking Enhanced Enterprise Zone designation. New and expanding businesses in Enhanced Enterprise Zone designated areas are eligible for state income tax credits and a 50% local property tax abatement for 10 years. In Missouri, 107 of 114 counties already have Enhanced Enterprise Zone designations. This assistance was not requested of the EDD staff during 2022.

Quantifiable Deliverables:

There were no deliverables related to Enhanced Enterprise Zone designation to report during 2022 because EDD staff assistance was not requested by any jurisdiction in the District.

Difficulties Encountered:

The EDD did not perform this service during the reporting period.

15. The staff will continue to provide technical support to set up and administer Tax Increment Financing Districts.

Accomplishments:

The SEMO EDD has been a leader in helping to develop and administer Tax Increment Financing (TIF) districts to support the economic growth of communities in the District. There are currently active TIF districts in the Cities of Desloge, Park Hills (four), Farmington (two), Perryville (two), Ste. Genevieve, Leadington, and Ironton. TIF districts exist in Cape Girardeau, Madison, Perry, St. Francois, Iron and Ste. Genevieve Counties. The EDD staff assisted with the development of all the TIF districts.

Quantifiable Deliverables:

The EDD staff has assisted with the development and administration of the twenty-two existing TIF districts in the SEMO EDD. The staff continues to work with Perryville city officials on their downtown TIF district designed to fill empty commercial buildings, in addition to creating tourist attractions. The EDD staff collaborated with officials of the City of Bonne Terre in preliminary action to create a new TIF district in 2022.

Difficulties Encountered:

EDD staff has been involved with the establishment of TIF districts for over two decades, and no unusual difficulties were encountered.

16. Assist in developing a plan for a regional high speed internet network.

Accomplishments:

The SEMO EDD continues to work to help facilitate the growth of broadband internet access throughout the Southeast Missouri Economic Development District. The EDD working in cooperation with MACOG have been successful in obtaining grant

funding for broadband feasibility studies throughout the State of Missouri. A contractor was selected in 2022 and several county clusters were identified to be the focus of these studies. Additionally, the EDD is working with the Missouri Office of Broadband to provide outreach and stakeholder input to help formulate implementation programs utilizing forthcoming federal infrastructure funding to provide broadband services to all Missouri citizens.

Quantifiable Deliverables:

The EDD continues to promote programs and initiatives related to broadband development, implementation, and adoption. The EDD also hosted one in-person and several virtual stakeholder meetings in the district to support the Missouri Office of Broadband in their programmatic outreach.

Difficulties Encountered:

Due to the fast paced nature of the Broadband meetings, many times notices were posted at short notice. The EDD feels this limited the ability of some stakeholders to participate fully in these meetings. Conversations between the EDD, MACOG, and the Office of Broadband have resulted in changes to this schedule for 2023 with the intent to have more time to pull in more participants. Also, conflicts between telecom providers trying to provide service and owners of utility poles are impacting the rollout of new service in some areas due to issues with pole attachment agreements.

17. Pursue funding to update and expand the EDD website and web presence to increase data to prepare economic development packages to prospective companies to the Region.

Accomplishments:

EDD staff utilized funds available from EDA through the CARES Act to acquire new software to support the district website. The EDD staff continues to pursue activities to help develop a regional website for the hosting and dissemination of local and regional information to foster economic development.

EDD staff utilized funds available from EDA through the CARES Act to acquire new hardware to support the GIS data web services and applications. The EDD staff continues to pursue activities to help develop the GIS capabilities of the Region and to develop a regional website for the hosting and dissemination of local and regional information to foster economic development.

Quantifiable Deliverables:

Quantifiable deliverables include the receipt and installation of new supporting software.

Difficulties Encountered:

No difficulties encountered.

18. Continue support of NADO efforts and participation in training when possible.**Accomplishments:**

The Southeast Missouri Economic Development District has been a member of the National Association of Development Organizations (NADO) since 1974 and has participated actively in NADO training programs over the years. During the year, the EDD continued to align with NADO's goals at the local level. These included community and economic development, rural development, transportation, and homeland security and emergency preparedness.

Quantifiable Deliverables:

During 2022, the EDD staff continued to directly support NADO's goals including community and economic development, rural development, transportation, homeland security and emergency preparedness. Staff involvement with all these goals is documented throughout this report. EDD staff was also able to attend the NADO annual conference and participate in various training and networking events provided.

Difficulties Encountered:

No difficulties encountered.

19. Provide professional development training to staff and board.**Accomplishments:**

The SEMO EDD regularly provides opportunities for professional development training for the staff and board. Staff members are encouraged to take time from daily work assignments to participate in conferences, workshops and training webinars hosted by a variety of agencies. Board members are regularly updated on a variety of issues at board meetings and meetings of the Revolving Loan Fund and Transportation Advisory Committees. Additionally, opportunities for professional development training by other agencies or companies are listed each month in the agenda which is provided to the Board of Directors and staff.

Quantifiable Deliverables:

Monthly meetings of the Board of Directors and the Revolving Loan Committee and four quarterly meetings of the Transportation Advisory Committee were held during 2022, all of which provided opportunities for professional development for staff and

participating Board members. EDD staff participated in workshops, conferences, and webinars during the year, all of which contributed to further professional development. During the year, board members were alerted to dozens of professional development opportunities through monthly agendas provided by the EDD staff.

Difficulties Encountered:

Due to the ongoing pandemic conditions, in person meeting attendance was down for much of 2021 even with meetings being streamed via zoom. This also limited the availability of presenters and trainers to attend or participate in these meetings.

Evaluation

In addition to measuring the organization's success in achieving the various components of the CEDS Action Plan, the SEMO EDD uses other basic economic and demographic indicators to gauge its performance. These include the decrease or increase in an area's population; increase or decrease in unemployment, using both the total numbers and an unemployment rate; the increase or decrease in a region's retail sales, manufacturing, tourism, health care, the increase in FDIC-insured bank deposits; the number of jobs created as a result of direct technical assistance provided by the EDD staff; the amount of federal, state and local funding which was invested in the region's infrastructure and other projects that were directly assisted by staff; and, finally, any increase or decrease in the assessed valuation of real property in each of the seven counties in the district.

Region's Growth/Decline in Population

Population trend/comparison:

A closer look at the population estimates from the seven-county Southeast Missouri Regional Planning & Economic Development Commission area do not differ greatly from the statistics reported by the federal U.S. Census Bureau. The data for the 2021 estimates were taken from the Missouri Census Data Center and show that the region's overall population, as of 2021, now stands at 219,780, which is up 5,288, or about 2.45 percent from the 2011 tally of 214,522. Cape Girardeau County (37.3 percent) and St. Francois County (30.73 percent) account for about two-thirds of the region's total population which means any significant trends in the more rural counties likely won't have a major impact on the area's overall growth. Five of the seven counties have shown an increase in population from 2011-2021, which St. Francois showing the largest percent increase (10.9, up 1,989 residents) followed by Cape Girardeau County (7.15 percent, up 5,483 residents). Also increasing were Madison (2.59 percent, up 320 residents), Ste. Genevieve (1.9 percent, up 347 residents) and Perry (0.012 percent, up 24 people) counties. However, this is counterbalanced with the better than double digit percent reductions in both Bollinger and Iron counties. Bollinger dropped 14.7 percent (1,828 residents) while Iron saw its resident total drop by 10.2 percent (1,077 people).

The percent growth in both Cape Girardeau County and St. Francois County over the past two decades have played a major role in the region’s overall increase. Cape Girardeau’s tally has gone from 69,340 in 2001 to 82,113, a jump of 18.4 percent and an increase of 12,773 residents, more than Bollinger, Iron and Madison’s overall population in 2021. St. Francois has grown 20.0 percent in the past 20 years, going from 56,242 in 2001 to 67,541 in 2021. This is a gain of 11,299 people.

From 2001 to 2021, the region’s population grew by about 11.82 percent, going from 196,531 in 2001 to 219,780 in 2021.

The region’s overall population growth helped push the state of Missouri’s overall population past six million in 2011, though a decade later the increase appears to have tapered off a bit. Missouri’s overall population grew about 2.6 percent from 2011 to 2021 going from 6,010,587 to 6,168,187. While still growing, the state saw a much larger percent increase from 2001 to 2011. During that decade, the state’s increase was 6.5 percent, or about 369,445 residents, much more than double the total growth from 2011-2021 (157,600).

Population Estimates December 2011 - December 2021

COUNTY	POPULATION		CHANGE 2011 – 2021	
	2011	2021	NUMBER	PERCENT
Bollinger	12,384	10,556	-1,778	-14.7%
Cape Girardeau	76,630	82,113	+5,483	7.15%
Iron	10,485	9,408	-1,077	-10.2%
Madison	12,332	12,652	+320	2.59%
Perry	18,898	18,922	+24	0.012%
St. Francois	65,552	67,541	+1,989	10.9%
Ste. Genevieve	18,241	18,479	+347	1.9%
Region	214,522	219,780	5,288	2.4%

Source: *United States Census Bureau County Population Totals: 2011-2021*

Employment:

Unemployment rates in the Southeast Missouri Economic Development District showed signs of decreasing significantly in 2022 as the impacts of the COVID-19 pandemic continued to decrease the further removed from the March 2020 when pandemic announcements led to an unprecedented amount of layoffs, economic turmoil and uncertainty for the remainder of 2020, into 2021 and into much of 2022. The governor of Missouri announced the end of an executive order dealing with the declaration of a state of emergency related to the pandemic in August 2021 and in March 2022 his office announced the state was ending the COVID-19 crisis and shifting to an “endemic phase” of the pandemic April 1, 2022. It was an admission that the state and communities within Missouri were not sure if the virus would ever completely go away and that the next phase of response efforts would focus on addressing current needs. In an

effort to address workforce shortages across Missouri, the governor announced the end of the state's participation in all federal pandemic-related benefits in mid-June 2021.

In reviewing the unemployment rates from 2021, there were just four instances in which it surpassed 6.5 percent or higher among the SEMO RPC region. Those occurrences were all in Iron County, which had a high unemployment of 7.0 percent in February 2021. It was at 6.5 percent as late as June 2021 but recovered significantly.

An unemployment rate of 5.9 percent in January 2022 was of only two times in the entire region it surpassed 5.0 percent. The other time was July 2022, when Iron County reportedly had an unemployment rate of 5.1 percent.

Overall, unemployment rates in the region were slightly higher than the state of Missouri's unemployment figure in about half of the months of 2022 – five of the first 11 months of 2022 - while the federal unemployment rate tended to be 0.5 percent or more higher than the region.

Turning the attention toward late 2022 and moving into 2023, every county in the region saw its unemployment rate decrease by at least 1.3 percent from January through November (Cape Girardeau was 3.4 in January and 2.1 in November; Perry County was 3.2 in January and 1.9 in November) and Bollinger County statistics show the largest reduction range (going from 4.1 percent in January down to 2.5 percent in November 2022, a ranged decline of 2.6).

Seven times in the area, the unemployment rates in the SEMO RPC counties stood below 2.0 percent while in 40 of the 84 measurements, the unemployment rate stood below 3.0. Perry County led the way with 10 months below 3.0 percent while Cape Girardeau's unemployment rate was less than 3.0 percent nine times. This was followed closely by Ste. Genevieve County, which had eight consecutive months of unemployment below 3.0 percent, from April through November. In reality, the recordings were all below 2.8 percent.

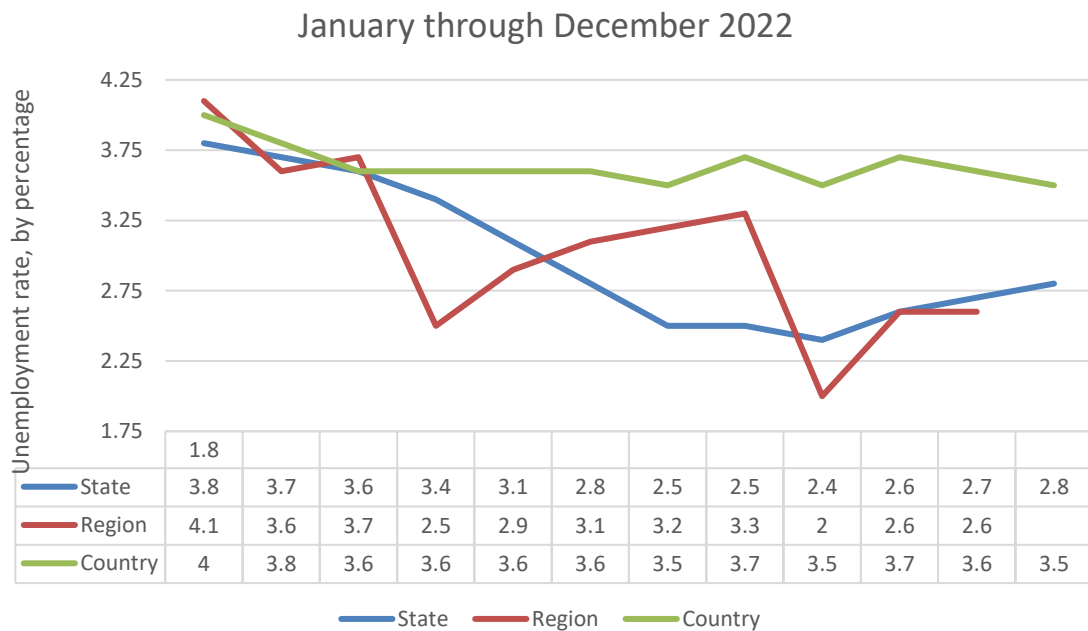
Perhaps more importantly, Bollinger County showed positive trends toward the end of the year, getting below 3.0 percent in every month from April through November except August (3.2 percent). In addition, Iron County closed 2022 with three straight months of unemployment below 4.0 percent. The region has not had a month of higher than 4.0 percent since January 2022 (4.1 percent). While it is extremely difficult to show further reduction in unemployment rates when the figure is starting so low, it is encouraging to see the region's unemployment rate, on average, is about 0.78 percent less than the federal rate from June through November 2022 and only 0.21 percent higher than the state's figure over the past six months when data was available.

The table below in this report shows unemployment data by county for the 12 months of 2022.

Unemployment data by county, SEMO RPC area

County	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	Range
Bollinger County	4.1	3.5	3.6	2.2	2.7	2.3	2.8	3.2	1.9	2.6	2.5	-2.6
Cape Girardeau County	3.4	2.7	3.0	2.0	2.5	2.2	2.7	2.7	1.6	2.1	2.1	-1.3
Iron County	5.9	5.3	5.4	4.1	4.2	3.8	5.1	4.8	3.0	3.8	3.9	-2.0
Madison County	4.2	3.7	4.0	2.6	3.0	2.7	3.5	3.5	2.1	2.7	2.8	-1.4
Perry County	3.2	2.8	2.9	1.9	2.5	1.9	2.2	2.3	1.5	1.9	1.9	-1.3
St. Francois County	4.7	4.1	4.2	3.1	3.4	3.1	3.9	3.9	2.5	3.1	3.2	-1.5
Ste. Genevieve County	3.6	3.0	3.2	2.0	2.4	2.2	2.6	2.7	1.5	2.0	2.0	-1.6
Region	4.1	3.6	3.7	2.5	2.9	3.1	3.2	3.3	2.0	2.6	2.6	-1.5
State of Missouri	3.8	3.7	3.6	3.4	3.1	2.8	2.5	2.5	2.4	2.6	2.7	-1.1
United States	4.4	4.1	3.8	3.3	3.4	3.8	3.8	3.8	3.3	3.4	3.4	-1.0

Source: MERIC Local Area Unemployment Statistics January-December 2022



Retail Activity:

For the area of retail trade, employment and earnings, there were several notable trends or changes over the past decade, going with statistical data available for the first quarter of both 2022 and 2012. Average wages in the seven-county region went from \$600.43 a week in 2012 to \$811.71 in 2022, an increase of 35.18 percent.

The total number of establishments or firms increased by 27 over the course of the 10-year period, going from 779 in 2011 to 806 in 2021. Perhaps, more significantly, the average weekly wage in the region went from \$415 to \$601, which marked an increase of \$186 per week and a 44.81 percent gain across the entire region. Total wages in the EDD service area went from \$242,809,000 in 2011 to \$325,212,161 in 2021, which marked a net gain of \$82,403,161, or approximately 33.93 percent.

Retail Trade in the Southeast Missouri EDD 2011- 2021

COUNTY	2011				2021			
	AVERAGE EMPLOYMENT	TOTAL WAGES	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS	AVERAGE EMPLOYMENT	TOTAL WAGES	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS
Bollinger	261	\$4,709,000	\$347	22	261	\$7,526,000	\$615	22
Cape Girardeau	5722	\$125,638,000	\$422	369	5752	\$184,406,000	\$617	365
Iron	335	\$7,366,000	\$423	29	318	\$9,557,000	\$578	36
Madison	514	\$11,817,000	\$442	32	534	\$15,872,000	\$572	38
Perry	1,008	\$21,044,000	\$402	76	1061	\$31,033,000	\$562	78
Ste. Genevieve	422	\$9,946,000	\$454	47	504	\$18,416,000	\$703	47
St. Francois	2892	\$62,289,000	\$414	204	3358	\$97,639,000	\$559	220
SEMO EDD Service Area	11,154	\$242,809,000	\$415	779	11,788	\$325,212,161	\$601	806

Source: U.S. Bureau of Labor & Statistics, Quarterly Census of Employment and Wages Industry Information by NAICS Sectors, 2011 & 2021

Manufacturing Activity:

The Economic Development District is now including changes in the manufacturing segment of the economy as another performance measure. Jobs which are classified as in the manufacturing category continue to be among the highest paying in the seven-county district. Overall, the number of firms classified as “manufacturing” saw a decline from 268 to 244, and the total individuals employed decreased from 10,536 in 2011 to 10,652, a drop of 84 employees. However, the average weekly wage went from \$682.71 in 2011 to \$965.28 in 2021, which is an increase of about \$283 per week, or approximately 41.45 percent.

Manufacturing Activity 2011 – 2021

COUNTY	2011				2021			
	AVERAGE EMPLOYMENT	TOTAL WAGES	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS	AVERAGE EMPLOYMENT	TOTAL WAGES	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS
Bollinger	169	\$3,708,000	\$422	15	158	\$4,377,000	\$533	12
Cape Girardeau	3550	\$173,488,000	\$940	105	3774	\$230,382,000	\$1,174	89
Iron	65	\$2,291,000	\$673	15	352	\$21,846,000	\$1,195	12
Madison	396	\$11,308,000	\$543	14	567	\$23,324,000	\$792	15
Perry	3261	\$107,392,000	\$633	34	2835	\$122,917,000	\$834	36
Ste. Genevieve	1420	\$64,262,000	\$870	33	1396	\$122,917,000	\$1,296	30
St. Francois	1675	\$60,823,000	\$698	52	1670	\$94,069,000	\$933	50
SEMO EDD Service Area	10,536	\$436,480,220	\$682	268	10,452	\$547,923,383	\$965.28	244

Source: U.S. Bureau of Labor & Statistics, Quarterly Census of Employment and Wages Industry Information by NAICS Sectors, 2011 & 2021

Tourism:

While there was a slight downturn in this area due to the recent COVID-19 pandemic, tourism has rebounded nicely and continues to be a major part of the EDD’s economy. Tourism-related expenses were more than \$392,264,670.73 in the 2021 fiscal year, according to the Missouri Department of Tourism. This was up \$39,100,997.78 from fiscal year 2020 (11.07 percent).

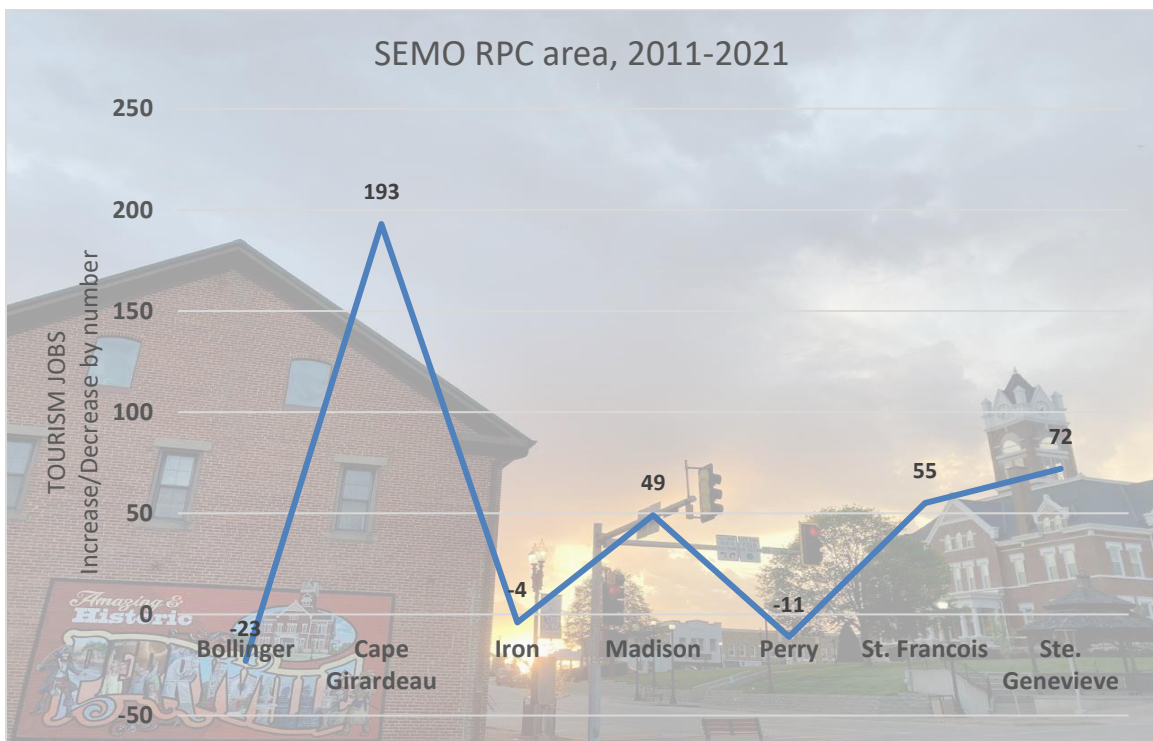
In terms of employment, there were 8,271 tourism-related jobs in the seven-county region, which was up 111 jobs, or about 1.39 percent from the 2011 fiscal year.

Comparison of Tourism-Related Expenditures Along with Employment, 2011-2021

County Name	2011		2021	
	FY-11 Total Expenditures in 17 Tourism - Related SIC Codes	FY-11 Tourism-Related Employment	FY-21 Total Expenditures in 17 Tourism-Related SIC Codes	FY-20 Tourism-Related Employment
<i>Bollinger</i>	\$3,970,670	114	\$3,834,607.55	91
<i>Cape Girardeau</i>	\$150,725,331	4,115	\$203,890,735.44	4,308
<i>Iron</i>	\$5,023,813	194	\$8,398,510.62	190
<i>Madison</i>	\$7,457,888	241	\$12,311,837.03	290
<i>Perry</i>	\$16,950,597	607	\$24,239,652.65	596
<i>St. Francois</i>	\$80,058,329	2,210	\$120,196,125.65	2,265
<i>Ste. Genevieve</i>	\$10,799,354	452	\$19,393,201.71	524
Totals	\$274,886,982	7,933	\$392,264,670.73	8,271

Source: Missouri Division of Tourism Annual Report FY 2011/2021

Throughout the past reporting cycle, staff has continued throughout the past year to distribute remaining quantities of tourism publications produced by the EDD in cooperation with the Missouri Division of Tourism and products produced directly by the Division of Tourism. SEMO RPC also has taken an active role in the River Heritage Association, which promotes tourism in the EDD. The River Heritage Association encompasses a much larger component than just the areas served by the Southeast Missouri Regional Planning & Economic Development Commission, excluding Iron County. It comprises thirteen counties in the Southeast Missouri bootheel region, providing tourism and information on various activities and things to do in Bollinger, Cape Girardeau, Dunklin, Madison, Jefferson, Mississippi, New Madrid, Pemiscot, Perry, Scott, St. Francis, Ste. Genevieve, and Stoddard counties.



Education/Health Care sector

This area has seen a substantial amount of growth in the past decade. From 2012 to 2022, the number of firms in this category went from 611 to 2,118, more than doubling at a growth rate of 246 percent. The average wage in jobs categorized as education/health care went from \$499.57 a week in 2012 to \$642.57 a week in 2022, an increase of \$143, which was a 28.62 percent jump. The lone area where there still was growth but not as high as other areas was in the total number of people working in that sector. It was a reported 15,303 in 2012 and increased to 15,857 in 2022. This was up 554 employees, or about 3.62 percent.

COUNTY	2012			2022		
	AVERAGE EMPLOYMENT	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS	AVERAGE EMPLOYMENT	AVERAGE WEEKLY WAGE	NUMBER OF FIRMS
Bollinger	302	\$360	20	288	\$516	72
Cape Girardeau	8974	\$962	288	9433	\$1106	834
Iron	484	\$453	26	786	\$440	362
Madison	572	\$326	22	496	\$562	104
Perry	722	\$380	49	690	\$621	107
Ste. Genevieve	405	\$441	174	494	\$552	565
St. Francois	3824	\$575	32	3670	\$701	74
SEMO EDD Service Area	15303	(Average) \$499.57	611	15857	(Average) \$642.57	2118

U.S. Bureau of Labor Statistics, Quarterly Census of Employment and Wages, Q1 2012 and Q1 2022

Offices, deposits of FDIC Insured Institutions, past decade

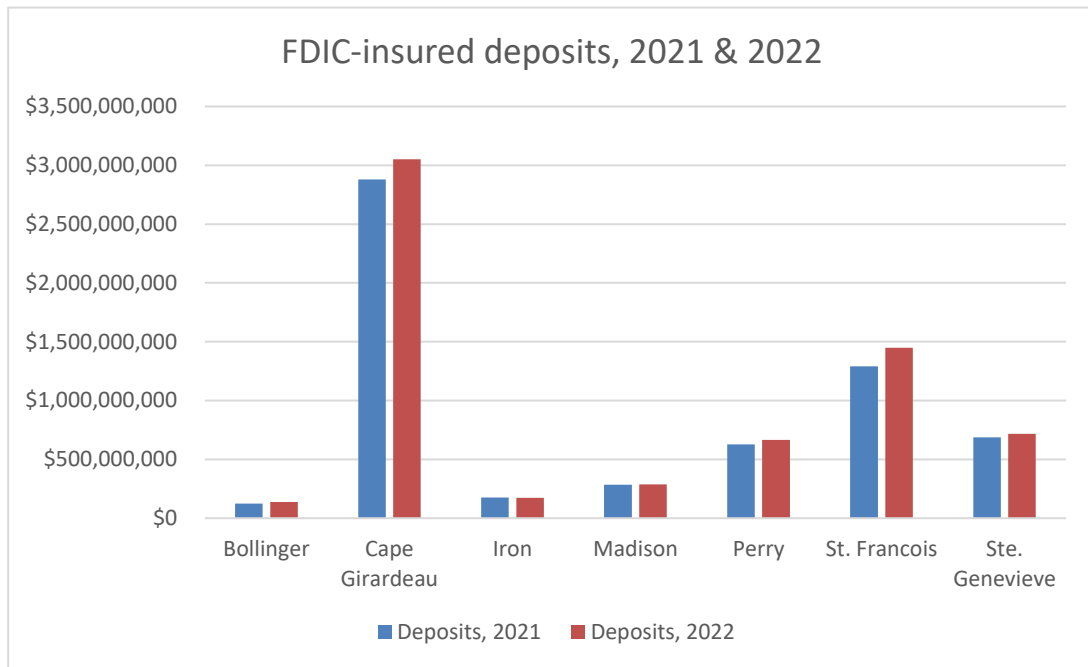
A comparison over the past two decades:

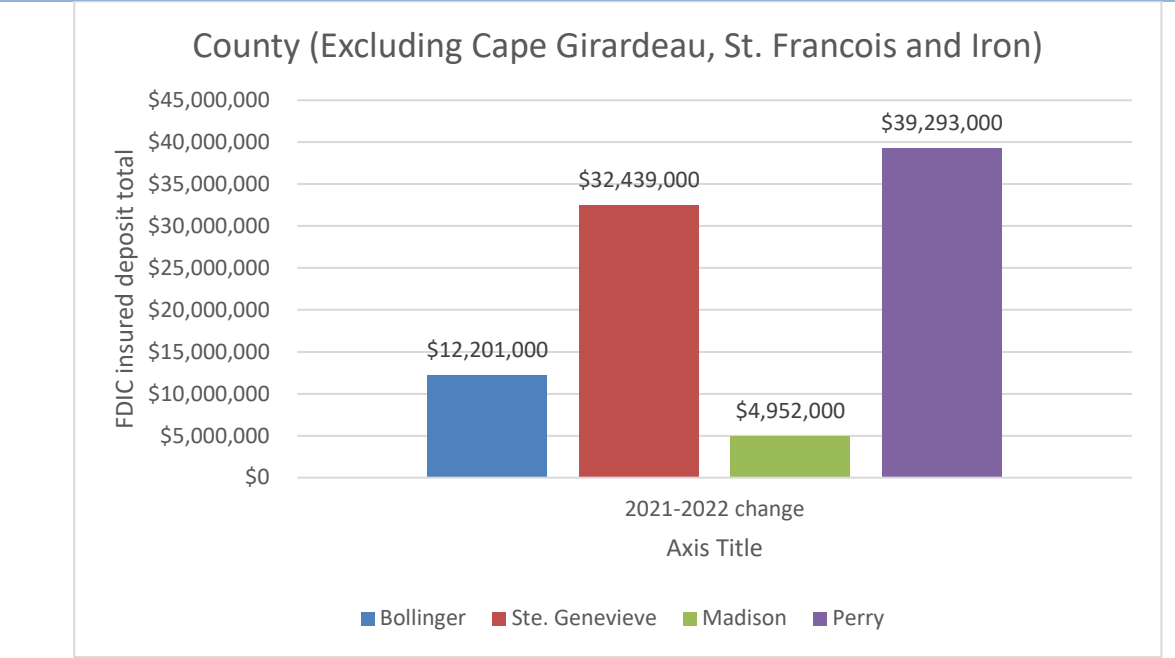
An assessment of the number of financial institutions in the Economic Development District with assets which were insured by the Federal Deposit Insurance Corporation found the number decreased from 99 in 2012 to 92 in 2022. However, the deposited amounts grew from \$3,825,387,000 in 2012 to \$6,485,141,000 in 2022, an increase of 69.52 percent. The increase a year ago over the past decade was 61.5 percent. This is just one indicator that shows the area's financial health and its economic stability. Looking back even further, from 2002 to 2012, assets in this region went from \$1,180,231,000 to \$2,645,156,000, an increase of 124.12 percent.

This area's market share in terms of total deposits in FDIC institutions decreased slightly, from 3.25 percent in 2002, to 2.7 percent in 2012 and, finally, down to 2.66 percent in 2022. Deposits in Cape Girardeau County have consistently totaled better than 1 percent of the statewide deposits in the past two decades.

COUNTY	JUNE 30, 2012		JUNE 30, 2022	
	NO. OF OFFICES	TOTAL DEPOSITS	NO. OF OFFICES	TOTAL DEPOSITS
<i>Bollinger</i>	5	\$95,462,000	3	\$136,686,000
<i>Cape Girardeau</i>	38	\$1,634,943,000	38	\$3,050,659,000
<i>Iron</i>	7	\$118,319,000	7	\$174,313,000
<i>Madison</i>	7	\$212,388,000	6	\$288,400,000
<i>Perry</i>	9	\$500,305,000	8	\$666,828,000
<i>St. Francois</i>	25	\$902,261,000	24	\$1,449,850,000
<i>Ste. Genevieve</i>	68	\$361,709,000	6	\$718,405,000
TOTAL	99	3,825,387,000	92	\$6,485,141,000

Source: Federal Deposit Insurance Corporation, County Summaries Deposit Market Share Reports, June 30, 2012, and June 30, 2022





FDIC Deposits:

During the ten-year period from 2011 to 2021, the number of financial offices in the EDD with assets insured by the Federal Deposit Insurance Corporation dropped from 98 to 95. During the same time, total FDIC-insured assets climbed from \$3,758,651,000 to \$6,069,053,000, an increase of 61.5%. The growth of FDIC insured deposits in the Southeast Missouri Economic Development District continues to demonstrate the financial health and stability of the district’s economy.

**Offices and Deposits of FDIC Insured Institutions
2011 – 2021**

COUNTY	JUNE 30, 2011		JUNE 30, 2021	
	NO. OF OFFICES	TOTAL DEPOSITS	NO. OF OFFICES	TOTAL DEPOSITS
<i>Bollinger</i>	5	88,641,000	3	124,485,000
<i>Cape Girardeau</i>	37	1,557,100,000	40	2,880,513,000
<i>Iron</i>	7	121,201,000	7	174,724,000
<i>Madison</i>	7	203,322,000	6	283,448,000
<i>Perry</i>	9	525,499,000	8	627,535,000
<i>St. Francois</i>	25	893,543,000	24	1,292,382,000
<i>Ste. Genevieve</i>	8	369,345,000	7	685,966,000
TOTAL	98	3,758,651,000	95	6,069,053,000

Source: Federal Deposit Insurance Corporation, County Summaries Deposit Market Share Reports, June 30, 2011, and June 30, 2021

Sales Tax Distribution:

A region's sales tax revenue goes a long way in determining economic health of an area. Local sales taxes collected by the Missouri Department of Revenue and distributed back to individual counties in the SEMO EDD remained on a similar trajectory to recent years and continued to grow. Cape Girardeau and St. Francois counties remain the dominant Urban Growth Centers in the EDD. However, sales tax revenue has also increased in all the other counties in the District over the five-year period, despite small revenue reductions in the counties of Bollinger, Cape Girardeau, Madison, and Perry during the one-year period of 2018 to 2019. Local sales taxes distributed by the Department of Revenue are in the following exhibit. Sales tax revenue in the District has grown from \$41,003,014 in 2017, to \$54,683,351 in 2021, an increase of 24.94 percent and an overall sales tax revenue amount of \$224,137,413.

Missouri Department of Revenue Local Sales Tax Distribution by County 2016-2021

County	2017	2018	2019	2020	2021	Sales Tax (17-21)	% Gain (20-21)
<i>Bollinger</i>	\$2,592,137	\$1,159,858	\$1,145,626	\$1,164,537	\$1,239,519	\$7,301,677	6.43
<i>Cape Girardeau</i>	14,275,551	14,916,285	14,758,933	14,847,959	21,597,289	80,396,017	45.45
<i>Iron</i>	855,893	1,150,398	1,416,921	1,420,618	2,344,080	7,187,910	6.50
<i>Madison</i>	2,274,249	2,453,193	2,379,955	2,591,777	2,859,445	9,699,174	10.32
<i>Perry</i>	4,861,467	5,213,056	5,048,178	5,134,448	5,748,117	25,995,266	11.95
<i>St. Francois</i>	12,540,899	12,734,380	13,110,768	13,771,509	15,647,370	55,264,027	13.62
<i>Ste. Genevieve</i>	3,602,818	4,435,818	4,763,448	4,833,383	5,247,531	22,882,998	8.56
<i>Region</i>	41,003,014	42,062,988	42,623,829	43,764,231	54,683,351	224,137,413	24.94

Source: Missouri Department of Revenue, Tax and Fee Distribution Summaries, 2016-2021; note, the 2022 data was not available at the time this report was completed

The assessed value of the District's counties comprise another important performance-indicating measure. The overall assessed value of the seven-county District has continued to increase during the five-year period of 2017-2022, growing from \$3,361,168,394 in 2021 to \$4,505,826,589 by the beginning of 2022, according to the Missouri Association of Counties. This was an increase over that time period of \$1,144,658,195, which marked an increase of 34.05 percent. The year-to-year growth from 2021 to 2022 was \$837,763,952, an increase of 22.83 percent.

The table below details the assessed valuation within each county.

Assessed Valuation by County, Southeast Missouri Region

COUNTY	ASSESSED VALUATION	
	2017	2022
<i>Bollinger</i>	\$143,180,216	\$169,013,807
<i>Cape Girardeau</i>	\$1,418,305,092	\$1,630,013,738
<i>Iron</i>	\$212,795,615	\$241,912,043
<i>Madison</i>	\$125,084,633	\$146,105,460
<i>Perry</i>	\$370,707,360	\$434,920,012
<i>St. Francois</i>	\$841,738,506	\$951,520,795
<i>Ste. Genevieve</i>	\$481,155,294	\$932,340,734
<i>Region</i>	\$3,361,168,394	\$4,505,826,589

Difficulties Encountered

Another way of looking at the assessed values is to check on how much the values increased over the past decade. Overall, the region saw an increase of 47.6 percent, though much of that can be attributed to a big spike in the assessed value in Ste. Genevieve, which shows a gain of 127.4 percent, pulling the region's average growth rate up. Cape Girardeau (39.38 percent), Bollinger (37.73 percent), St. Francois (35.81 percent) and Perry (34.69 percent) counties all saw assessed valuations increase by better than 30 percent in the past decade.

COUNTY	ASSESSED VALUATION	
	INCREASE FROM 2013-2022	PERCENT GAIN
<i>Bollinger</i>	\$46,302,657	37.73
<i>Cape Girardeau</i>	\$460,553,561	39.38
<i>Iron</i>	\$29,615,644	13.95
<i>Madison</i>	\$31,680,896	27.68
<i>Perry</i>	\$112,019,626	34.69
<i>St. Francois</i>	\$250,924,917	35.81
<i>Ste. Genevieve</i>	\$522,348,799	127.4
<i>Region</i>	\$1,453,446,100	47.6

Source: Missouri Association of Counties, Assessed Valuation 2013, 2022.

SCHEDULE STRATEGIC PROJECTS, PROGRAMS AND ACTIVITIES

Revolving Loan Fund Programs. Among the programs available to assist continued economic growth are revolving loan fund programs. The EDD staff continues to oversee the Southeast Missouri Revolving Loan Fund and provides technical assistance to the RLF Review Committee. The EDD revolving loan funds have become a primary tool for fostering economic development in the District. Meetings of the RLF Committee are held as necessary, and loans are frequently discussed at SEMO EDD board meetings. The SEMO EDD currently operates three EDA-funded revolving loan funds. These three funds were defederalized late in 2021 and the funds no longer hold a federal identity. The EDD still utilizes the funds as a revolving loan fund. The EDD operates two other revolving loan programs with grant funds from the Missouri Community Development Block Grant Program and the Delta Regional Authority. An additional revolving loan fund created by the CARES Act in 2020. This made \$970,000 available to businesses to recover from the pandemic. The EDD made twenty-one loans of \$1,004,300 during 2022.

Existing Economic Development Network. One of the strongest components of the economic development thrust in the Southeast Missouri Economic Development District is the strong network of economic development specialists and industrial/economic development authorities and other agencies already in place and working for their respective counties and cities, many with full-time staffs. Industrial development authorities are created for the purpose of developing commercial, industrial, agricultural, or manufacturing facilities within the county or municipality for which they are organized. They also have the power to issue bonds to finance eligible projects.

The following entities have active industrial development authorities: Bollinger County, Cape Girardeau County, Cape Girardeau, Jackson, Iron County, Annapolis, Fredericktown, Perry County, St. Francois County, Farmington, and Park Hills. The Cape Girardeau Area MAGNET provides economic development services to the greater Cape Girardeau area and in the end of 2022 had reorganized into SEMO REDI. The EDD has met with the new SEMO REDI board and is in active discussions on future programs and assistance that can be provided. Ameren Missouri also provides economic development assistance through an economic development specialist located in the District. The Perry County IDA engaged a new director in 2022 and has worked closely with the EDD since taking the position. The EDD continues to provide technical and organizational support for the Parkland REDI group that has shown tremendous cooperation between the four-county area within the district and is actively working to expand its marketing and recruitment efforts.

In addition to city and county industrial development authorities, there are two staffed Small Business Development Centers (SBDC) in the District. These are located

on the campus of Southeast Missouri State University in Cape Girardeau and at the Cape Girardeau County Extension Center in Jackson. These SBDC's are staffed by business specialists who are uniquely qualified to help small businesses get started, develop, and thrive. The SBDC's offer training seminars and programs on a variety of business topics including starting a business, business plan development, marketing, financial analysis, cash flow analysis, taxes, market feasibility, customer service, international trade, franchising, licensing, inventory, computer software and more. SBDC's also provide low- or no-cost counseling services and access to technology resources including patent, trademark, and copyright searches; exporting leads; product design, testing and quality control; manufacturing studies; and plant layout.

Workforce Investment Board of Southeast Missouri. The Workforce Investment Board (WIB) of Southeast Missouri serves all seven counties in the EDD. WIB is a not-for-profit corporation which works to attain a higher standard of living in the Region by helping to create a skilled, diverse, motivated, and adaptable workforce.

The top five goals of the Workforce Investment Board are to increase literacy; promote instruction and assessment of mastery for critical skills and knowledge required in the workplace; to improve career awareness and career counseling; to help businesses meet their training needs; and to redirect the use of public funds toward targeted industries, high problem areas, and critical skill/knowledge acquisition. Either directly or through subcontractors, the WIB offers a range of programs to residents of the District including:

- **Workplace Readiness Credential Program.** The credential program identifies those prospective employees that have completed a process that addresses the skill gaps that are relevant to the Region. This program is currently offered at the Cape Girardeau Career and Technology Center in Cape Girardeau and Mineral Area College. Training begins with a mandatory pre-assessment to determine that students have the necessary skills for a successful outcome. Qualified and experienced teachers then guide students through a logical sequence of instruction during a two-week period. The program is designed to simulate a worker's probationary period in business and industry.
- **Rapid Response Program.** The Rapid Response Program provides early intervention assistance, providing employers and employees who are affected by business closings or cutbacks with information and access to re-employment services to help alleviate the unemployment and economic distress resulting from these employment actions.
- **One Stop Career Center Program.** The WIB supports a seamless, integrated one-stop employment delivery system through the One Stop Career Center Program. One Stop partner agencies are encouraged to co-locate to better provide a wide variety of programs and services to area residents. Partner agencies in the

Region also communicate regularly and have many case managers that are knowledgeable about several of the programs offered.

There are two full One Stop Career Centers in the District, the Cape Girardeau Career Center, and the East Missouri Action Agency/Park Hills Career Center. Other sites are “near to” full-service sites or have a significant number of staffed services but may not have co-location of other agency staff.

The WIB also partners with other agencies to provide services to adults, dislocated workers, and youth. Youth services focus on those most in need, such as out of school youth, those at risk of dropping out, youth in foster care, those aging out of foster care, and youth offenders.

Center for Innovation and Entrepreneurship. Southeast Missouri State University’s Douglas C. Greene Center for Innovation and Entrepreneurship supports the University’s priority to advance the Region’s economic appeal and strength. The Center strives to stimulate local and regional economic growth and development that improves the quality of lives, communities, and businesses in southeast Missouri.

The Center provides entrepreneurial training programs, venture mentoring services and venture incubation that led to the creation of an increasing number of new ventures; connects faculty, students, researchers, and inventors with resources to transfer ideas to commercial products, processes, and services; and provides business training, counseling and mentoring services that increase the sustainability of new ventures and growth of existing and emerging enterprises.

The Center also connects innovators, entrepreneurs and communities with resources that accelerate venture creation and growth and development of an entrepreneurial culture; provides K-12 and postsecondary students education and practical experiences that inspire them to adopt a philosophy of entrepreneurship in their personal and professional lives, encourages them to create new ventures, and equips them for careers in the new economy; and conducts scientific and practical research that leads to publications in academic and professional journals and contributes to the growing body of literature concerning the teaching, practice, and science of innovation and entrepreneurship.

Southeast Missouri State University Business Incubator. The Douglas C. Greene Center operates a 6,000 square foot business incubator for small businesses involved in service, research, technology development, assembly, or light manufacturing. The site embraces the local agricultural flavor of Southeast Missouri while emphasizing development of plant science and environmentally friendly technologies. The incubator is located on the first and third floors of the Center for Innovation and Entrepreneurship, located at 920 Broadway in Cape Girardeau.

The incubator provides new and emerging ventures a valuable combination of low-cost professional office and office suite facilities with essential mentoring and

business development services that increase the sustainability of new ventures and growth of existing and emerging enterprises. Services include venture mentoring; business development counseling; research, technical and development resources; collaboration and networking; and office and administrative support.

The facility provides access to a 21-seat state-of-the-art training room with ITV and a 10-seat conference room with SMART board capabilities, building receptionist, daily mail pickup and delivery, all utilities, weekly janitorial service, free parking, and 24-hour building access.

Catapult Creative House. Catapult Creative House, Southeast Missouri State University's new business incubator opened at 612 Broadway in Cape Girardeau in May 2016. The space was designed to allow students from various departments and disciplines to work together in a quest to become entrepreneurs. The 12,000 square foot facility, previously an empty storefront, now contains an art gallery, retail store, classroom, printing stations, specialty workstations and studios, and a beverage bar run by hospitality management students.

Economic and Business Engagement Center. Southeast Missouri State University also operates an Economic and Business Engagement Center to foster business, community, and workforce development and to facilitate the process of innovation to enhance the regional economy. The Engagement Center supports the transfer of institutional knowledge and resources derived from within the university to the external environment to create new, high-value jobs, positive economic and social benefits, and advance entrepreneurship.

Southeast Economic Development Fund (SEED\$). Southeast Economic Development Fund is an organization formed by the East Missouri Action Agency (EMAA), based in Park Hills, to help startup and expanding businesses create and save jobs in low-income communities. EMAA will use Lean Startup, a nationally recognized program that works to improve the process it takes to create and launch a successful business. The Lean Startup Basics program introduces entrepreneurs to the tools to minimize risk by systematically building products customers want. This process provides innovative philosophies to improve the process in which start-ups and existing enterprises launch products and build commerce across the globe.

Aerial Mapping and Data Collection. A new service now available to the Southeast Missouri Economic Development District: a DJI Matrice-300 drone equipped with LiDAR, thermal imagery, and photogrammetric capabilities. This drone already plays a critical role in the expansion of the EDD's data collection capabilities. The drone supports the development of plans and activities focused on the preparation, prevention, response, and recovery to the pandemic. The data the drone collects has supported various plans and activities throughout the EDD. As the future of GIS moves more towards 3D mapping, the drone will remain a key asset to the EDD and will continue to support data collection activities throughout the region.

CEDS PLAN OF ACTION



The Plan of Action contains specific actions which will be undertaken by the membership, staff, and other public entities to help achieve the goals and objectives of the Southeast Missouri Economic Development District which are outlined in Section C of the Comprehensive Economic Development Strategy (CEDS). Many of the specific tasks identified by the CEDS Committee are, and will continue to be, listed as “ongoing” simply because they are continuing functions of the EDD (such as working to attract technology-oriented businesses).

It should be noted that several of the planned actions are national or statewide in scope and will require action by the United States Congress, the Missouri General Assembly, or the U. S. Army Corps of Engineers. While these actions are non-achievable at the District level, they are included because they are vital to the continued economic well-being of the residents of the EDD and because continued support at the local level will contribute to the ultimate achievement of these actions.

The following table contains the CEDS Action Plan for the Southeast Missouri Economic Development District. Projects are coded as follows:

The following table contains the CEDS Action Plan for the Southeast Missouri Economic Development District. Projects are coded as follows:

No Background:	Ongoing
Green Background:	In Progress
Blue Background:	Completed
Red Background:	Discontinued

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
CEDS Goal 1: Increase the quantity, quality, and variety of employment opportunities.				
Target the recruitment of new businesses/manufacturers which provide above average wages and fringe benefits.	SEMO – EDD and area economic developers-recruit additional businesses.	Creation of additional quality jobs.	Ninety-six jobs have been created or retained since adoption of the CEDS in 2019	Ongoing
Continue to support the development and expansion of existing economic clusters in the Region.	SEMO – EDD and area economic developers-recruit additional businesses to support existing clusters.	The attraction of additional businesses to support existing economic clusters will result in job creation.	Additional businesses recruited or the expansion of existing business.	Ongoing
Work to develop a centrally located multi-county regional industrial park of no less than 500 acres, served by all transportation modes, which would be jointly owned by the affected counties and with the affected counties sharing tax revenue.	Counties in the area selected for the multi-county park – continue discussions with various county officials about the development of multi-county industrial park	The development of a major multi-county business park will result in additional business development and job creation.	Property acquisition and park construction. An option has been obtained for purchase of an industrial site. Marketing measures have been developed to promote the multi-county region in support of this effort.	In Progress
Work with local economic development organizations to identify available industrial buildings and land parcels, as well as appropriate data concerning these facilities, to be incorporated in a regional GIS.	SEMO-EDD – Proceed with building/land parcel mapping as funding becomes available.	Completed GIS map displaying sites/buildings as an economic development tool.	Completion and posting of GIS map on EDD website.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Develop a region-wide climate which will attract technology-oriented businesses, and which will encourage private investment in higher-tech businesses.	SEMO EDD – Work with Workforce Investment Board of Southeast Missouri and Marquette Tech Foundation and Codefi.	Attraction of technology-oriented businesses to District.	Attraction of additional high-tech businesses.	Ongoing
Work to change the perception by potential business prospects that the industrial land in southern Cape Girardeau and northern Scott County, which is protected by a 100-year flood levee, is vulnerable to flooding.	SEMO EDD – Continue to promote industrial sites in Cape Girardeau County as well as the rest of the District.	Improved perception of industrial property in Cape Girardeau and northern Scott County.	Continued economic growth in this industrial area. Southern Cape Girardeau area is included in an Opportunity Zone. A prospectus has been completed by the EDD to promote the OZ.	Ongoing
Explore the potential for developing a career and technology center on unused land owned by Mineral Area College.	Mineral Area College – Support any efforts by the college to develop a career and technology center.	Potential development of a career and technology center.	Development of a career and technology center.	Ongoing
Support efforts to maintain listing of available commercial properties in the EDD region.	SEMO – Maintain building and property listings.	Up-to-date listing of available commercial property.	Update LOIS building and property listings	Ongoing
Support efforts of the City of Marble Hill to annex additional land for commercial, industrial, and residential development.	City of Marble Hill – Identify potential areas for future annexation.	Annexation of land for future development and growth.	Identification of areas to be annexed.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Work to attract or develop compatible manufacturing activity in available space at the Cape Girardeau Regional Airport.	City of Cape Girardeau – Continue to search for businesses which would fit in at the airport.	Creation of additional jobs.	Success in locating additional businesses. Airport is adjacent to Opportunity Zone and included in marketing for the OZ.	In Progress
Support efforts to better organize the economic recruitment effort in Madison County, in cooperation with the Regional Planning Commission.	Madison County – Improve the economic recruitment process.	Better coordinated economic development activity.	Improved recruitment activity.	In Progress
Support efforts to develop an 85-acre tract of ground adjacent to the Black River Electric Cooperative campus in Madison County and in the City of Fredericktown Business Park.	Madison County and the City of Fredericktown – improve necessary infrastructure.	Expanded areas for future business growth.	Searching for funding to construct additional infrastructure.	Ongoing
Provide support for the continued development of available land near the Seminary of St. Mary of the Barrens in Perryville.	Perry County IDA – Work with prospective developers.	Continued business development and job creation.	Businesses developed - jobs created.	Ongoing
Explore opportunities to partner with industrial development authorities to own and operate industrial buildings.	SEMO EDD – Explore ownership positions in industrial buildings to encourage economic growth.	Potential new jobs.	Partnering in the ownership of industrial buildings. The EDD is in discussions with local IDA's and communities about potential available properties and projects.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Continue to work with the St. Francois County Industrial Development Authority to develop a technology campus in Bonne Terre.	SEMO EDD – Continue the current close working relationship with the St. Francois County IDA.	Development of new businesses and creation of new jobs.	Additional businesses and jobs.	Ongoing
Explore new methods of enhancing the income of the local agricultural community by adding value to crops, livestock, timber and other commodities produced on farms in the District.	SEMO EDD – Provide technical support to counties, cities and Industrial Development Authorities as needed.	Development of new businesses and creation of new jobs.	EDD is collaborating with local ranchers, communities, and legislators in the feasibility of a large-scale meat processing plant in the region.	Ongoing
Support continuing efforts to expand the tourism/travel industry in the District.	Local Communities – Continue to expand organizations and services and explore new methods of reaching visitors.	Increase in visitors and growth of tourism industry.	EDD is assisting in the growth and promotion of following projects; Iron Mountain Bike Park, Ste. Genevieve National Park, Perry County National Interscholastic Cycling Association Bike & Hike Trail, and establishing new all-inclusive playgrounds in the region. Completed church tour GIS map.	In Progress

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Identify industry cluster training needs, evaluate training curricula, work with vocational schools and colleges to develop certification standards and establish a vocational diploma and Associates of Science credentials necessary to train a workforce specifically for area industries.	Workforce Investment Board of Southeast Missouri – Work to improve area workforce.	Improved training for industry cluster.	Establishment of certification standards and a vocational diploma and Associates of Science program.	Ongoing
Market and promote Orchard site development in Bonne Terre.	SEMO EDD – Work with Multi-County Site Selection Committee to sell Orchard site.	Potential development of industrial site.	The site application for State Certification was submitted.	In Progress
Support efforts of the University of Missouri Extension for management training to grow existing business.	University of Missouri Extension – Provide technical and administrative assistance for funding the program.	Acquire funding to continue training.	Train management personnel for business expansion.	Ongoing
CEDS Goal 2: Develop non-transportation infrastructure necessary for future economic growth.				
Assist the SEMO Regional Port in efforts to construct a new RR loop track to support Port operations.	SEMO Regional Port Authority – Administer EDA grant funds for construction costs.	Construction of loop track to service unit trains at Port site, creation of new jobs.	Construction of loop track to service unit trains at Port site, and closeout of grant.	In Progress
Assist elected officials in identifying areas of Bollinger County which may need to develop water or sewer districts to accommodate future growth.	Bollinger County – Identify potential areas which may need to develop water or sewer district to accommodate business growth.	Formation of water/sewer districts as needed.	Formation of additional water/sewer districts.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Assist the City of Marble Hill in extending water and sewer services in the Marble Hill Industrial Park and newly annexed areas and in constructing the remaining streets to ready the industrial park for tenants.	City of Marble Hill – Secure funding necessary to complete these improvements.	Development of additional businesses and job creation.	Completed infrastructure improvements.	Ongoing
Provide technical assistance to the City of Bonne Terre in developing all necessary infrastructure in an industrial park located in a "Brownfield" area.	City of Bonne Terre – Continue to seek funding to construct infrastructure necessary to attract new businesses.	Completed infrastructure construction will lead to additional business development.	Construction of necessary infrastructure.	Ongoing
Assist in the continued development of the Nash Road industrial area in Cape Girardeau and Cape Girardeau County, including rail, sewer and water facilities, and roads.	MAGNET – Continue to identify funding sources to meet infrastructure needs to accommodate additional growth.	Construction of infrastructure as needed.	Infrastructure construction	In Progress
Support continued improvement of the water and sewer systems of the three cities in the Arcadia Valley of Iron County.	SEMO EDD – Provide technical support and assistance, as necessary.	Improved water and sewer systems.	Improvement in these systems.	Ongoing
Support efforts of Cape Girardeau to develop the North Industrial Park.	City of Cape Girardeau – SEMO EDD – Provide technical support as needed.	Attraction of additional businesses and jobs.	In addition to Pepsi Mid America, a second facility has been constructed.	Completed

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Support growth of water, sewer, and gas infrastructure to Perryville Industrial Park.	City of Perryville – Continue to provide technical and administrative assistance for the expansion of infrastructure within the Perryville Industrial Park.	Expanded services for industrial park.	Construction of necessary infrastructure. Water, sewer, and gas service has been extended to Route AC.	Completed
Support efforts of Marble Hill for wastewater system improvements.	City of Marble Hill – Provide technical and administrative support for grant funding.	Receive funding award for the project, completion estimated in two years.	Improved wastewater treatment.	In Progress
CEDS Goal 3: Improve transportation infrastructure for all modes of transportation.				
Actively support Missouri's Safer Roadways initiatives and activities designed to reduce the number of fatalities in the state.	MoDOT/SEMO EDD – Continue to participate actively in the Southeast Missouri Coalition for Safer Roadways.	Reduction in fatal accidents in Missouri.	Reduction in number of fatalities	Ongoing
Provide input via the Transportation Advisory Committee (TAC) to Missouri Department of Transportation's process of planning highway, bridge, and multimodal improvements in the District.	SEMO EDD – Continue regular meetings of the Transportation Advisory Committee.	Advance transportation projects in the District.	Initiation and completion of projects.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Support improvements to reduce traffic hazards on Highway 51 in Bollinger and Perry Counties, including straightening dangerous curves, improving shoulders, and improving intersection safety at intersection of Highway 51 and Highway 34 in Marble Hill.	SEMO EDD – Continue to work for improvements to Highway 51.	Improved safety for motorists.	Shoulders added from I-55 in Perry County to Route 72 in Bollinger County in select areas.	Ongoing
Work to improve traffic flow and access on Highway 74 at I-55 north to Route K westward through western Cape Girardeau, connecting with Highway 25 to Bollinger County.	SEMO EDD – Continue to work to advance these improvements through the planning framework process.	Improved traffic flow.	Completion of projects to improve traffic flow. MoDOT has completed scoping in support of this project.	Ongoing
Improve traffic flow, safety, and access to jobs on Highways 61 and 25 through Jackson from Fruitland to Dutchtown to provide better access to employment centers from southern and western Cape Girardeau County.	SEMO EDD – Continue to work to advance the whole corridor project through the TAC.	Improved safety and traffic flow.	Improvements are complete or underway in the area along 61 north of the courthouse in Jackson.	In Progress
Support efforts to improve traffic flow, safety, and capacity of I-55 from Scott City to Fruitland, including improved efficiency of interchanges with a connection alternative from Cape Girardeau to Scott City.	SEMO EDD – Continue to work through the TAC for safety and capacity improvements on I-55.	Improved safety and traffic flow.	Improved traffic flow. MoDOT completed exit 99 improvements in 2021 and exit 93 improvements are being studied.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Support improvement of Missouri Highway 21 in Iron County from the Washington County line south through Pilot Knob, Ironton, and Arcadia by addressing the lack of shoulders and poor sight visibility.	SEMO EDD – Work to address this need through the planning framework process.	Increased safety on the Highway 21 corridor through northern Iron County.	Addition of paved shoulders and other improvements.	Ongoing
Continue to work for the upgrading of the Highway 72 corridor from Fredericktown to the Highway 21 junction in Ironton, and to address roadway needs on Highway 72 to the Reynolds County line.	SEMO EDD – Continue to work to advance needed improvements to the Highway 72 corridor.	Improved safety and traffic flow.	Upgrading of the Highway 72 corridor. Bridge over Stout’s Creek has been replaced. Shouldering work is in the STIP.	Ongoing
Support efforts to improve the alignment of Missouri Highway 32 from the Iron County line to Missouri Highway 21 in Iron County.	SEMO EDD – Continue to work to support Highway 32 corridor improvements in Iron County.	Improved safety for motorists.	Highway 32 corridor improvements.	Ongoing
Support efforts to widen and make other safety improvements on Missouri Highway 49 in Iron County.	SEMO EDD – Work to advance improvements to Missouri Highway 49 through the planning framework process.	Increased safety for motorists.	Construction of improvements on Missouri Highway 49.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Continue to support the upgrading of the U. S. Highway 67 corridor to expressway status from Festus in Jefferson County to Little Rock, Arkansas.	MoDOT/SEMO EDD – Continue to work for the completing of the final segment of the corridor project from south of Poplar Bluff to Walnut Ridge, Arkansas.	Upgrading of entire corridor to expressway standards.	Project currently waiting for progress on Arkansas part of project	Ongoing
Work for the replacement of the bridge over the St. Francis River (J05211) on Route C, 2.75 miles west of Route N in Madison County.	MoDOT/SEMO EDD – Continue to work to advance bridge replacement through the TAC planning framework process.	Construction of a new bridge resulting in safer conditions for motorists.	Construction of new bridge structure.	Completed
Support efforts to have shoulders constructed on Route OO from the northern Madison County line to Missouri Highway 72.	SEMO EDD – Work through the TAC planning framework to advance shoulder construction on Route OO.	Improved safety for motorists on Route OO.	Construction of shoulders.	Ongoing
Support efforts to construct a new interchange on Interstate 55 north of Exit 129.	Missouri Department of Transportation – Continue to work through the TAC for new interchange on I-55 north of Perryville.	Construction of an additional interchange to serve the City of Perryville.	Construction of a new interchange.	Ongoing
Continue to support the construction of frontage road segments along U. S. Highway 67 in St. Francois County.	MoDOT/SEMO EDD – Continue to work for the completing of a comprehensive frontage road system.	Improved traffic flow.	Completion of the frontage road system.	Ongoing
Support safety improvements on Route K from U. S. Highway 67 to the Eastern Regional Diagnostic and Correctional Center which stem from dangerous grades and sight distance problems.	SEMO EDD – Work through the TAC planning framework process for improvements on Route K.	Safer driving conditions and improved traffic flow.	Construction of improvements on Route K.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Support efforts to improve the intersection of Missouri Highway 8 and Route P in St. Francois County which stem from poor sight distance and intersection geometry.	SEMO EDD – Continue to work for improvements to the Highway 8/Route P intersection through the TAC planning framework process.	Safer driving conditions and better traffic flow.	Completion of intersection improvements.	Ongoing
Support efforts to widen and improve sight distance at the intersection of Route O and Highway 32 in Ste. Genevieve County.	SEMO EDD – Continue to work for improvements at the Highway 32/Route O intersection through the planning framework process.	Improved safety and visibility at intersection.	Completion of improvements at Route O and Highway 32.	Ongoing
Continue efforts to secure multimodal funding for freight-related capital improvement projects in the District.	SEMO EDD – Continue efforts to fund needed freight-related projects in the District.	Expedited freight movement, reduced emissions and costs.	Completed freight-related projects.	Ongoing
Continue to provide support and technical assistance to the New Bourbon Regional Port Authority.	New Bourbon Regional Port Authority – Continue to seek the necessary funding to complete the on-going port infrastructure projects.	Expanded business growth and job creation.	Construction of dolphin in the harbor is complete. A flow study is being conducted to find an alternative to reduce siltation at the mouth of the harbor.	Completed
Construction of 6" water line and sewage treatment facilities to serve the Port of New Bourbon.	New Bourbon Regional Port Authority.	Supply of potable water and sewage treatment.	Construction of 1.67 miles of water line and construction of sewage treatment facilities.	Ongoing
Assistance with funding for annual maintenance dredging at the Port of New Bourbon slack water harbor.	U. S. Army Corps of Engineers and New Bourbon Regional Port Authority.	Dredging of barge berthing area.	Increased sounding depth in harbor. CIP and ARPA funding secured for FY23-24.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Provide support and technical assistance to the Southeast Missouri Regional Port Authority in its efforts to improve infrastructure facilities.	SEMO Port Authority – Continue to seek funding to improve infrastructure.	New businesses and job creation.	The reconstruction and improvement of railroad infrastructure has been completed.	In Progress
Annual maintenance dredging at SEMO Port slack water harbor.	Southeast Missouri Regional Port Authority.	Dredging of barge berthing area.	Increased sounding depth in harbor.	Ongoing
Support efforts to have the U. S. Army Corps of Engineers construct seven new 1,200-foot locks on the Upper Mississippi River and the Illinois River to improve efficiency of the inland waterway distribution system.	U. S. Army Corps of Engineers – Corps plans to replace seven locks with 1,200-foot locks when Congress appropriates funding.	Improved flow of goods through the inland waterway system.	Construction of the new lock and dam system.	Ongoing
Support efforts to improve the Farmington Regional Airport and the development of commercial airline service.	City of Farmington – Continue effort to develop commercial airline service.	Commercial access to major carriers from the Farmington Regional Airport.	Inauguration of commercial air service.	Ongoing
Upgrade the Perryville Municipal Airport by equipping the facility with a GPS instrument landing system required by the FAA.	City of Perryville – Work with MoDOT to determine if installing a GPS ILS system is possible.	Enhanced safety for pilots using the Perryville Municipal Airport.	Installation of GPS ILS system. An Automated Weather Observation System (AWOS) was installed.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Continue to support the Southeast Metropolitan Planning Organization.	SEMPO – Board of Directors and Technical Planning Committee through meetings as needed.	Increased efficiency of use of funding and of the transportation network in the area.	Highway safety, new construction, network upgrades, economic growth.	Ongoing
Support efforts to construct ADA sidewalks.	SEMO EDD – Continue to assist MoDOT with the evaluation of the current state of existing sidewalks.	Educate municipalities of the condition of their sidewalks.	Completion of maps detailing the condition of sidewalks.	Ongoing
Support efforts of Farmington to construct ADA accessible sidewalks for improved access along Perrine Road from Air Park Drive to Yale Avenue.	City of Farmington – construct accessible sidewalks as funding becomes available.	Sidewalks for disabled accessibility.	Construction of sidewalks.	In Progress
Support development of multimodal services at New Bourbon Regional Port Authority site.	New Bourbon Regional Port Authority – Continue to seek necessary funding to develop multimodal services.	Increased shipment of tonnages at the port.	Construction of rail.	Ongoing
Support resurfacing, replacing traffic light system and making more pedestrian friendly the Highway 32/67 overpass at Mineral Area College.	MoDOT – Provide safer access to Mineral Area College.	Improved traffic and pedestrian safety.	Completion of overpass upgrade.	Ongoing
Support rail improvements from Park Hills to the Mississippi River.	Union Pacific Railroad – Perform study and engineering to build rail improvements.	Upgraded rail line.	Improved freight movement.	Ongoing
Elevate and replace the Horse Island Bridge on Highway 51 in Perry County.	MODOT – Include plan on STIP.	New bridge to maintain access between Missouri and Illinois during times of flooding.	Increased elevation and replacement of the Horse Island Bridge. This is slated to be done with Mississippi River Bridge replacement at Chester, IL	In Progress

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Improve Highway 32 in Iron County between its intersections with Highway 49 North and Highway 49 South.	MoDOT – Include plan on STIP.	Improved safety and traffic flow.	Improvements to Highway 32.	Ongoing
CEDS Goal 4: Promote regionalism.				
Develop a Region-wide Geographic Information System (GIS) to serve counties, cities and other policy and decision makers, and to assist prospects exploring locations in the Region.	SEMO EDD – Continue to seek funding and support to develop a Region-wide GIS.	Rapid electronic access to information.	Completion of a Region-wide GIS.	Ongoing
Support efforts to develop additional funding at the state level to support statewide GIS mapping in cooperation with the state's regional planning organizations.	SEMO EDD – Continue to seek additional funding for statewide GIS mapping.	Rapid electronic access to uniform information statewide.	Securing additional funding at the state level.	Ongoing
Expand links from the EDD's website to cities, counties, community, and development organizations in the Region and to other websites with similar goals and objectives.	SEMO EDD – Expand external links from the SEMO EDD website.	Expanded access to regional information.	SEMO EDD is continuing to add related links to its website.	In Progress

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Promote cooperation between tourism-related businesses and organizations in counties and planning regions that border the Southeast Missouri Region.	SEMO EDD – Continue to work closely with regional tourism associations.	Increased interaction and cooperation with bordering tourism-related organizations.	Ongoing and expanded cooperation in promoting tourism.	In Progress
Intensify efforts to induce retirees to locate in the Region, including efforts to recruit or develop businesses and services that cater to senior citizens.	SEMO EDD – Continue to support efforts to develop new facilities designed to accommodate seniors.	Increased numbers of retirees locating in the Region.	Increase in the number of retirees relocating in the SEMO EDD.	Ongoing
Encourage participation in the distribution of tourism products between communities.	River Heritage Association – Continue to encourage the exchange of tourism materials between communities.	Increased visitors throughout the Region.	Distribute links and flyers as requested.	Ongoing
Support efforts to promote "active aging," including improved senior services and nutrition centers and the development of active living communities.	Aging Matters (formerly Southeast Missouri Area Agency on Aging) – Continue to work closely with nutrition centers in the Region and to support programs which promote active living.	Continued and enhanced support for active aging programs. The EDD staff has prepared successful grants to assist senior centers.	Continued or expanded services to nutrition centers.	Ongoing
CEDS Goal 5: Develop affordable life-cycle housing.				
Work with local communities in the Region to identify and map available parcels or scattered lots on which affordable housing could be constructed.	SEMO EDD – Continue to identify areas for potential residential development as part of future land use mapping.	Increased construction of affordable housing units.	Increased number of affordable housing units in the Region. Habitat for Humanity projects have been completed in the	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
			area, as well as senior and low-income housing developments.	
Explore potential incentives to motivate developers to construct additional affordable housing in the Region.	SEMO EDD – Continue to monitor new programs designed to increase housing stock.	Enhanced ability to suggest programs and incentives to communities and developers.	Increased availability of affordable housing units in the Region.	Ongoing
Support efforts to expand the stock of available housing in all counties in the Region.	East Missouri Action Agency – Provide technical assistance to communities in all counties as requested.	Increased number of affordable housing units available to residents of the Region.	EDD completed a feasibility study to support a new housing development in Ste. Genevieve.	Ongoing
Assist in the review of local development restrictions and requirements which might inhibit the development of affordable housing.	SEMO EDD – Provide technical assistance as requested.	Removal of local barriers for the development of affordable housing.	Expansion of the stock of affordable housing in the Region.	Ongoing
Explore funding sources which could be used to develop public water and wastewater treatment systems or facilitate additional housing development.	SEMO EDD – Staff will continue to seek out available funding sources for public infrastructure development.	Continue to meet the needs of communities to support housing development.	Continued growth of stock of affordable housing units.	Ongoing
Support efforts to develop housing near employment, childcare, and senior facilities.	SEMO EDD – Staff will continue to support balanced community development with access to employment opportunities, childcare, and senior facilities.	Balanced community development.	Continued balanced community growth providing access to necessary services.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Help to identify suitable lots for donation to support Habitat for Humanity.	Cities and non-profits – support their efforts to find suitable lots for construction.	Construction of affordable housing units.	Increase in number of affordable housing units.	Ongoing
Seek funding to identify sources of homelessness and to support development of homeless shelters.	SEMO EDD and East Missouri Action Agency – Staff will continue to seek out available funding sources for homeless shelters.	Continue to meet the needs of communities to support homeless efforts.	Increased available space to shelter the homeless	Ongoing
Support efforts to expand the Homeless Connect Program to other areas of the District.	SEMO EDD and Homeless Connect – Support efforts in the education and promotion of available programs.	Improved quality of life.	Decrease in homelessness.	Ongoing
CEDS Goal 6: Enhance the quality of life for all residents.				
Continue to update information on the District’s website about services and recreational facilities available to residents of the EDD.	SEMO EDD – Staff will continue to regularly update the District’s website with new information as it becomes available.	Ongoing availability of current information about services and recreational opportunities.	Continued availability of information.	Ongoing
Assist efforts to recruit health care professionals to locate and remain in rural areas of the Region.	Area hospitals/clinics – continue to recruit health care professionals.	Improved health care	Health care professionals recruited.	Ongoing
Support efforts of the Cities of Jackson and Cape Girardeau to further develop their hiking-biking recreational trail systems.	SEMO EDD – Continue to support trail development through the MoDOT enhancement program and other programs.	Continued development trail systems in these and other communities.	Ongoing trail system development.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Support the development and promotion of the tourism resources of Bollinger County, including the Bollinger County Museum of Natural History, campgrounds along the Castor River and in other locations, and other natural and historic attractions.	Bollinger County – Continue to actively participate in the River Heritage Association and pursue DMO status for an organization in the County.	Increase in visitors to the County.	Increased tourism - related revenue and jobs.	Ongoing
Explore the potential for developing 911 services and addressing in Bollinger County.	SEMO EDD – Continue to seek funding necessary to provide 911 services in Bollinger County.	Extension of 911 services to Bollinger County.	Bollinger County is now the only county in the Region lacking 911 services.	Ongoing
Support efforts to develop businesses which can capitalize on visitors to Millstream Gardens and Silvermines Conservation Areas and other attractions in Madison County, and to provide outlets in which visitors can shop.	Madison County – Continue effort to attract tourism-related businesses to these areas.	Increased tourism tax revenue and job creation.	Increase in the number of businesses in the Millstream Gardens/ Silvermines area.	Ongoing
Improve directional signage and amenities at the Castor River Shut-Ins Natural Area in the Amidon Memorial Conservation Area.	Missouri Department of Natural Resources – Continue to encourage DNR to improve signage/amenities.	Improved visitor facilities.	Erection of improved signage/construction of visitor amenities. Signage has been improved.	Ongoing
Support efforts to improve facilities at the City Lake in Fredericktown.	City of Fredericktown – Continue to seek funding to improve facilities.	Enhanced visitor facilities.	Addition or upgrading of facilities at City Lake.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Work with local officials in the expanded Highway 67 corridor to develop a new visitor's center and rest area in Madison County.	Madison County/SEMO EDD – Work with MoDOT to determine the feasibility of a visitor center/rest area on U. S. Highway 67 in Madison County.	Addition of a rest stop in Madison County to serve motorists travelling Highway 67.	Construction of a visitor center/rest area.	Ongoing
Explore possible options for restoring the Marina de Gabouri in Ste. Genevieve as a viable recreation area.	City of Ste. Genevieve – Continue discussion with potential partners for the redevelopment of the marina as a recreation area.	Reuse of the marina as a recreational area.	Successful redevelopment of the marina facility	Ongoing
Support efforts to address the obesity problem among residents of the Region, particularly among the Region's school children.	Missouri Department of Health and Senior Services – Work at the local level to implement Missouri's Nutrition and Physical Activity Plan.	Reduction in obesity among children, youth, and adults.	Success in implementing the state plan. EDD continues to collaborate with partners to increase trails and facilities to support goal.	Ongoing
Continue to promote recycling efforts throughout the Region, both for homes and businesses, and explore strategies for extending recycling pick-up service in rural areas.	SEMO EDD – Continue to broaden the scope of the Regional recycling effort and to assist with meeting equipment needs.	Expanded recycling throughout the Region.	Expansion of the Regional recycling effort. – Downturn in recycled material market has reduced the amount of recycling in the region.	Ongoing
Support efforts to develop, or update, comprehensive plans in communities throughout the Region.	SEMO EDD – Provide technical assistance in the preparation or updating of comprehensive plans as requested.	Updated plans for communities in the Region.	Develop up to date comprehensive plans for member communities. EDD staff updating Ste. Genevieve and Desloge Comprehensive Plans.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Help tourist destinations find funding for adequate and attractive directional signage, using the Missouri Department of Transportation's Wayfaring Signing Program.	SEMO EDD – Aid as requested and disseminates information.	Better directional signage to visitor attractions.	Installation of signage where necessary.	Ongoing
CEDS Goal 7: Develop a regional finance network to foster economic growth.				
With financial institutions in the Region, develop a network of committed funds to be used to support new and expanding economic growth.	SEMO EDD – Work with financial institutions, as necessary, to secure funding for projects.	Availability of funding to launch new businesses or business expansions.	New or expanded businesses.	Ongoing
Work cooperatively with other financing organizations to make available various economic development financing programs in the Region.	SEMO EDD – Continue to work cooperatively with other financing organizations and state departments.	Continued business expansion and job growth.	Business development and job creation.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Support the organization of a women's investment group to help women obtain capital.	SEMO EDD – Staff will provide technical assistance as needed.	Growth in women-owned businesses.	Development of additional women-owned businesses.	Ongoing
CEDS Goal 8: Foster regional technological development and internet integration.				
Expand the availability of broadband internet access throughout the Region.	State of Missouri – State is supporting efforts to make broadband internet access available statewide.	Improved high speed internet access throughout the state.	Expansion of broadband access statewide.	Ongoing
Encourage communities to develop wireless hotspots (local area networks [LANs]) to provide high-speed internet access in public locations.	SEMO EDD – Provide technical support as needed.	Development of additional wireless hotspots.	Opening of additional wireless hotspots.	Ongoing
Organize Economic Development Information Distribution (EDID) on SEMO EDD website.	SEMO EDD – Provide technical support as needed, organize, and implement a website for increased access to District information; and secure funding, through grants or fees, to begin data collection.	Improved connectivity within the District through the District website, including new regional economic development information.	Expansion of EDD website capabilities through the amount of data available, number of visits, increase in tourism, industry, and employment.	In Progress
Continue to work with cities and counties to update Location One Information System.	SEMO EDD – Provide technical support as needed in listing assistance.	Current information on property and site listings	Fully up-to-date information for Southeast District on LOIS.	Ongoing
CEDS Goal 9: Address environmental issues impacting the District.				

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Promote conservation of the Region's natural resources including forests, public green spaces, water, and native plant and animal species.	Multiple Agencies/SEMO EDD – Continue to identify and protect threatened natural areas.	Preservation of the Region's natural resources.	Successful preservation of natural areas.	Ongoing
Provide technical assistance to local units of government addressing climate change issues or responding to climate change mitigation legislation.	SEMO EDD – Respond to requests for assistance as needed utilizing the expertise of the Air Quality Committee.	Assistance to businesses coping with mandated changes.	Preservation of the Region's industrial/business base.	Ongoing
Continue to support the efforts of the Air Quality Committee.	SEMO EDD – Provide administrative and technical support to Air Quality Committee.	Maintain good air quality with no counties in the District designated as non-attainment.	Continued monitoring of air quality.	Ongoing
Continue to support the efforts of the Solid Waste Management District.	SEMO EDD – Continue to provide administrative and technical support to the Southeast Missouri Solid Waste Management District.	Continued improvement of the District's solid waste management capabilities.	Continued development of the District's solid waste management facilities.	Ongoing
Continue to prepare environmental reviews for grant program applications.	SEMO EDD – Provide administrative and technical support to grant applicants within District in navigating NEPA requirements.	Collecting and preparing environmental documentation in compliance to federal agency requirements.	Completed and approved environmental reviews	Ongoing
Continue to support e-recycling.	Cities and Counties – Continue to support Solid Waste Management District in funding for these programs.	Reduction of improper disposal of electronics.	Schedule in of recycling events.	Ongoing

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Continue to support tire recycling.	Missouri Department of Natural Resource – Continue to support counties in scheduling tire recycling events.	Reduction of improper disposal of tires.	Scheduling of recycling events.	Ongoing
Provide technical assistance in preparation of plans involving potential endangered species.	SEMO EDD – Provide technical assistance to communities dealing with potential endangered species and/or critical habitat.	Preserve flora and fauna while supporting economic development.	Plans for development that does not compromise environment of endangered species. Aided Perryville and Perry County in preparation of a plan to protect the grotto sculpin.	In Progress
Provide technical assistance and support in the preparation of Perry County watershed management plan.	Perry County and City of Perryville – Provide technical assistance and support in the development of the Perry County watershed management plan.	Decreased pollution in the watershed.	Completion of the watershed management plan.	In Progress
Continue support for household hazardous waste collection.	Cities and Counties – Continue to support Solid Waste Management District in funding for these programs.	Reduction of improper disposal of household hazardous materials.	Scheduling of household hazardous waste collection.	Ongoing
Continue to support prescription medicine collection.	Cities and Counties – Continue to support efforts of DEA to assist cities and counties in collection of prescription medicines.	Reduction of improper disposal of prescription medicines.	Increased depositories for prescription medications.	Ongoing
Support education on the effects of EPA carbon regulations within the EDD.	SEMO EDD – Educate consumers of new regulations for existing and new coal fired plants.	Increased consumer education.	Increased public awareness of the impact of regulations.	Ongoing
CEDS Goal 10: Plan for disaster preparedness and recovery.				

Task to be Implemented	Lead Organization and Implementation Plan	Expected Results	Performance Measures and Evaluation Indicators	Schedule
Support efforts to develop, or update, strategic plans in communities throughout the Region.	SEMO EDD – Provide technical assistance in the preparation or updating of strategic plans as requested.	Updated plans for communities in the Region.	Updated comprehensive plans for region’s communities.	Ongoing
Support construction of safe rooms throughout the Region.	SEMO EDD – Communities and school districts – SEMO EDD staff will provide technical support as requested.	Provide District residents with protection from tornados and storm events.	Construction of additional safe rooms in District.	Ongoing
Provide emergency equipment through the Homeland Security Oversight Committee program.	SEMO EDD – Provide management and administration of the Regional Homeland Security Oversight Committee.	Promote regionalization and mutual agreements to share assets throughout the Region.	Acquisition of equipment and services to foster regionalization of assets.	In Progress
Provide support to areas receiving disaster declarations.	Affected Cities and Counties – Provide technical assistance in the preparation of grant applications to respond to disasters.	Improved recovery after natural or manmade disasters.	Receipt of disaster assistance.	Ongoing
Assist in the preparation of economic recovery plans.	SEMO EDD – Provide technical assistance in the preparation of economic recovery plans as requested.	Prepare plans for counties or communities experiencing economic downturns.	Mitigation of economic downturn.	Ongoing
Provide technical support in GIS floodplain mapping.	Cities and Counties – Provide education, technical and analysis assistance as requested.	Decreased development in floodplains.	Decreased losses due to flooding.	Ongoing